

DATA BOOK



MINNESOTA STATE

Minnesota State Data Book

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Additional Online Resources

1. Legislative budget request – FY2018-FY2019 (add link)
<https://mn.gov/mmb-stat/documents/budget/2018-19-biennial-budget-books/base-budget-november-2016/minnesota-state.pdf>
2. Minnesota State Biennial Budget Reporting Requirements
<https://mn.gov/mmb-stat/documents/budget/2018-19-biennial-budget-books/minnesota-state-135A-031.pdf>
3. FY2018-FY2018 Legislative Request and Campus Impact Statements
<http://www.mnscu.edu/legislative/docs/fy18-19legislativerequest.pdf>

INTRODUCTION



MINNESOTA STATE



FY2018-FY2019 Budget Request



\$178 million in new funding over the biennium

\$143 million to support and protect campuses

By funding inflationary costs at 3% each year of the biennium, your investment will enable Minnesota State to:

- Help meet Minnesota’s critical need for talent.
- Reduce economic and racial disparities.
- Improve student success (particularly for underrepresented students).
- Protect access and affordability (funding another two years of tuition freezes).
- Support the financial health of every campus, especially in greater Minnesota.



\$25 million for critical technology replacement (ISRS Next Generation)

(Seven-year project timeline, proposed 50/50 cost sharing)

Replace the 20-year-old core information system (ISRS) with a more cost effective tool to ensure:

- Our ability to process the more than 100,000 financial transactions that occur per business day, as well as the more than one million student logins that take place at the start of each semester.
- An optimal user experience for our students, faculty, and staff.
- Our ability to add the latest features for analytics, reporting, mobile use, and most importantly, for monitoring and promoting student success.
- Efficiencies in cost and operation, and reduction in risk.
- A more secure (cloud-based), agile, essential enterprise-wide technology infrastructure.



\$10 million for student incentive grants

Targeted financial support to reduce outcome disparities and improve student success:

- Provide one-time \$500 incentive grant to students making satisfactory academic progress but identified as at-risk for dropping out.
- Provide one-time \$500 scholarship incentives for college students who complete a two-year transfer pathway degree and enroll in the related bachelor’s degree program at one of our universities.





FY2017 Capital Budget Request

\$204.6 million General Obligation Bond funding

\$47.3 million Minnesota State user financing

\$251.9 million total capital program

- Improves academic space at 45 college and university campuses
- Investment in campuses serving 40 Minnesota communities
- Addresses most urgent facility investment needs



\$110 million for asset preservation - HEAPR

- #1 priority of colleges and universities
- Academic facilities are aging, 70% built prior to 1980
- Facility maintenance backlog has grown 25% since 2010, to \$783 million,
- Maintenance needs for next 10 years: \$1,040 million
- Total 10-year asset preservation need: \$1.8 billion



\$141.9 million for 18 major capital projects

Enhances college and university academic facilities to better meet demand for:

- Technical and trade programs
- Student services and success
- STEM and allied health
- Business, teacher education, and liberal arts



**Minnesota State
2017 Capital Budget Request**



MINNESOTA STATE

Priority	Institution	Title	Campus Location	Request
1	Systemwide	Higher Education Asset Preservation and Replacement (HEAPR)	Statewide	\$110,000,000
2	South Central College	Stem and Healthcare, renovation	North Mankato	\$9,600,000
3	Minnesota State Community and Technical College	Center for Student and Workforce Success	Fergus Falls	\$978,000
4	Minnesota State Community and Technical College	Library and Student Development Renovation	Wadena	\$820,000
5	Northland Community and Technical College	Laboratory Renovations	East Grand Forks	\$826,000
6	Bemidji State University	Academic Learning Center & campus renovation and Hagg-Sauer demolition	Bemidji	\$18,897,000
7	Rochester Community and Technical College	Memorial and Plaza Halls Demolition Design and Renovation	Rochester	\$21,713,000
8	Hibbing Community College	Campus Rightsizing	Hibbing	\$11,222,800
9	Winona State University	Education Village Phase II Renovation	Winona	\$25,306,000
10	St. Cloud State University	Student Health & Academic renovation	St. Cloud	\$18,572,000
11	Minnesota State University, Mankato	Clinical Sciences Phase 2	Mankato	\$6,525,000
12	Anoka Ramsey Community College	Nursing & Active Learning Center Design and Humanities Renovation	Coon Rapids	\$4,965,000
13	Century College	Applied Technology Center, East Campus	Mahtomedi	\$5,500,000
14	Normandale Community College	Classroom & Student Services Renovation Project	Bloomington	\$1,100,000
15	Minnesota State University Moorhead	Weld Hall Renovation	Moorhead	\$775,000
16	Inver Hills Community College	Technology and Business Center	Inver Grove Heights	\$1,000,000
17	Riverland Community College	Transportation, Trade and Industrial Education Center	Albert Lea	\$9,348,000
18	Minneapolis Community and Technical College	Hennepin Skyway Renovation	Minneapolis	\$4,469,000
19	Charting the Future Initiative	Twin Cities Baccalaureate Solution	Multiple	\$300,000
Total Program				\$251,916,800
Capital Projects Only				\$141,916,800
State Support (GO)				\$204,611,200
User Financing				\$47,305,600

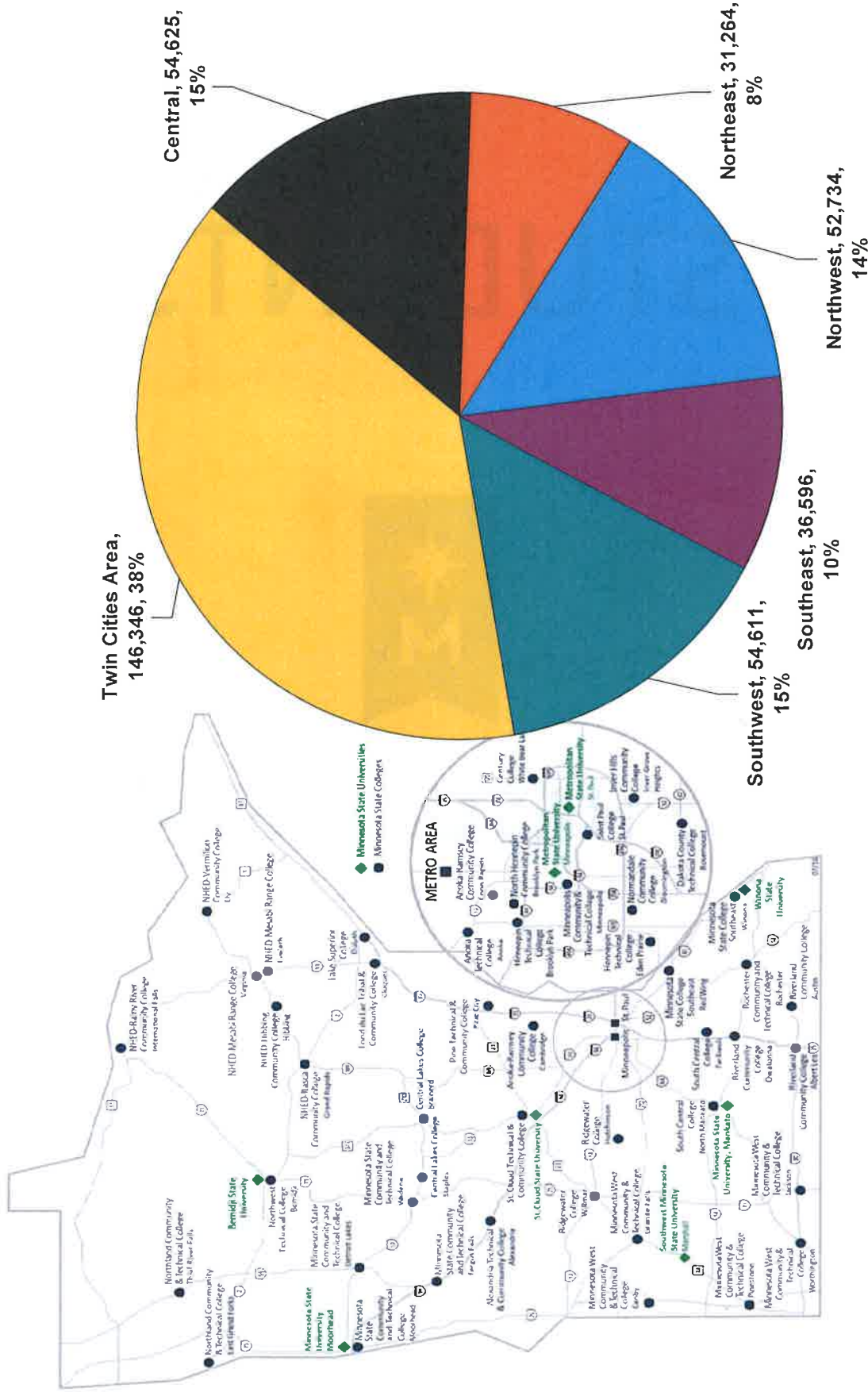
November 29, 2016

STUDENTS



MINNESOTA STATE

Educating All of Minnesota

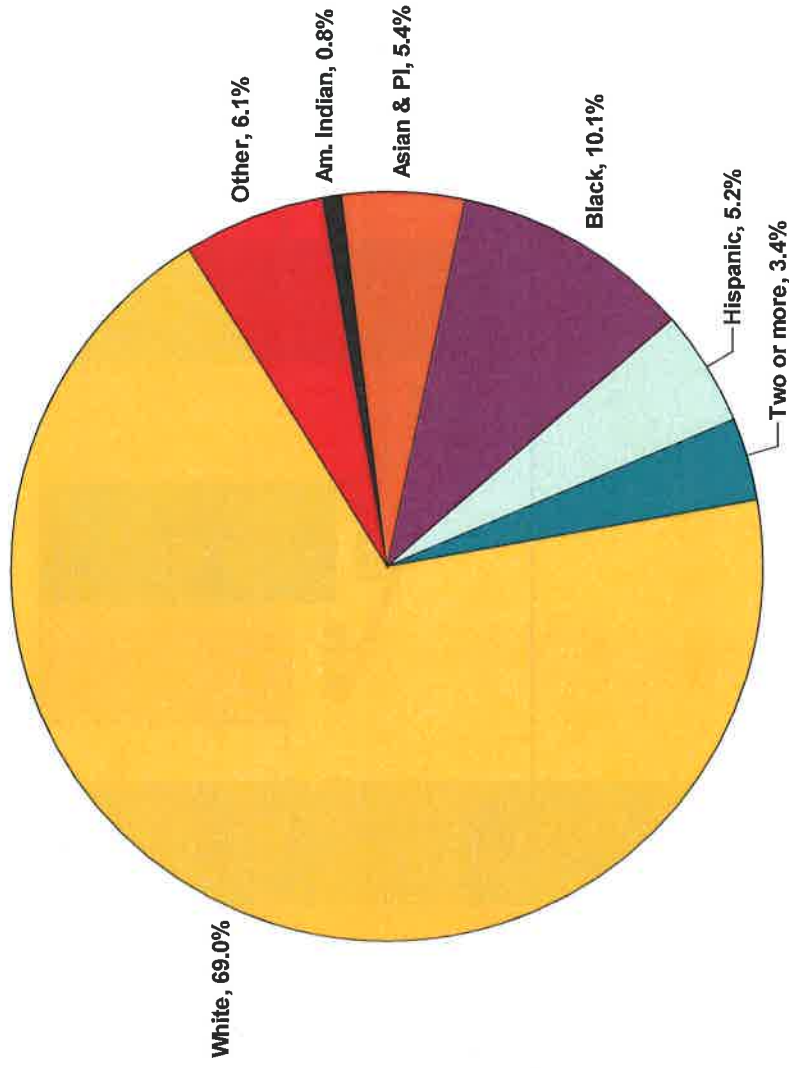


Total Headcount = 376,176 fiscal year 2016



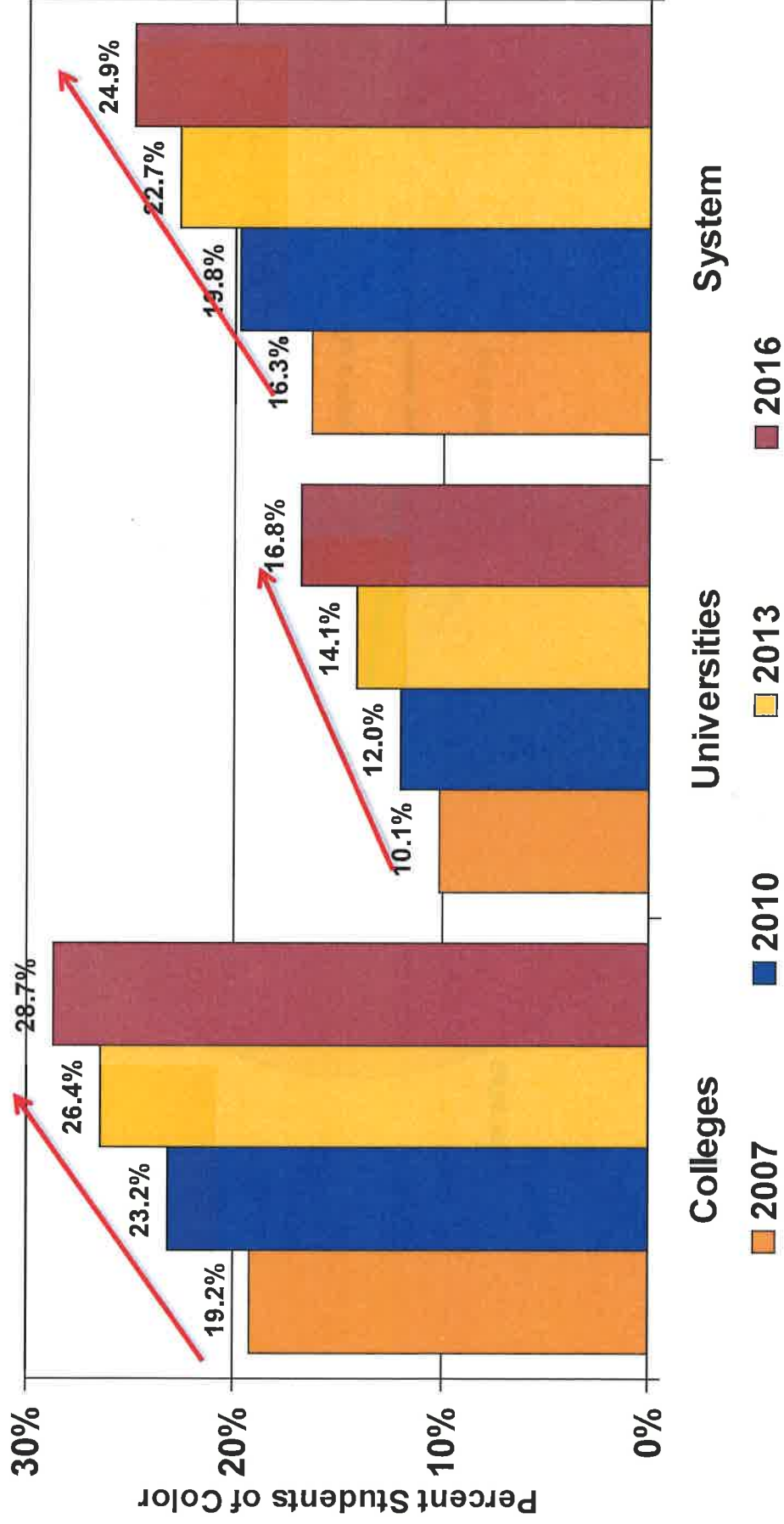
MINNESOTA STATE

Racial and Ethnic diversity

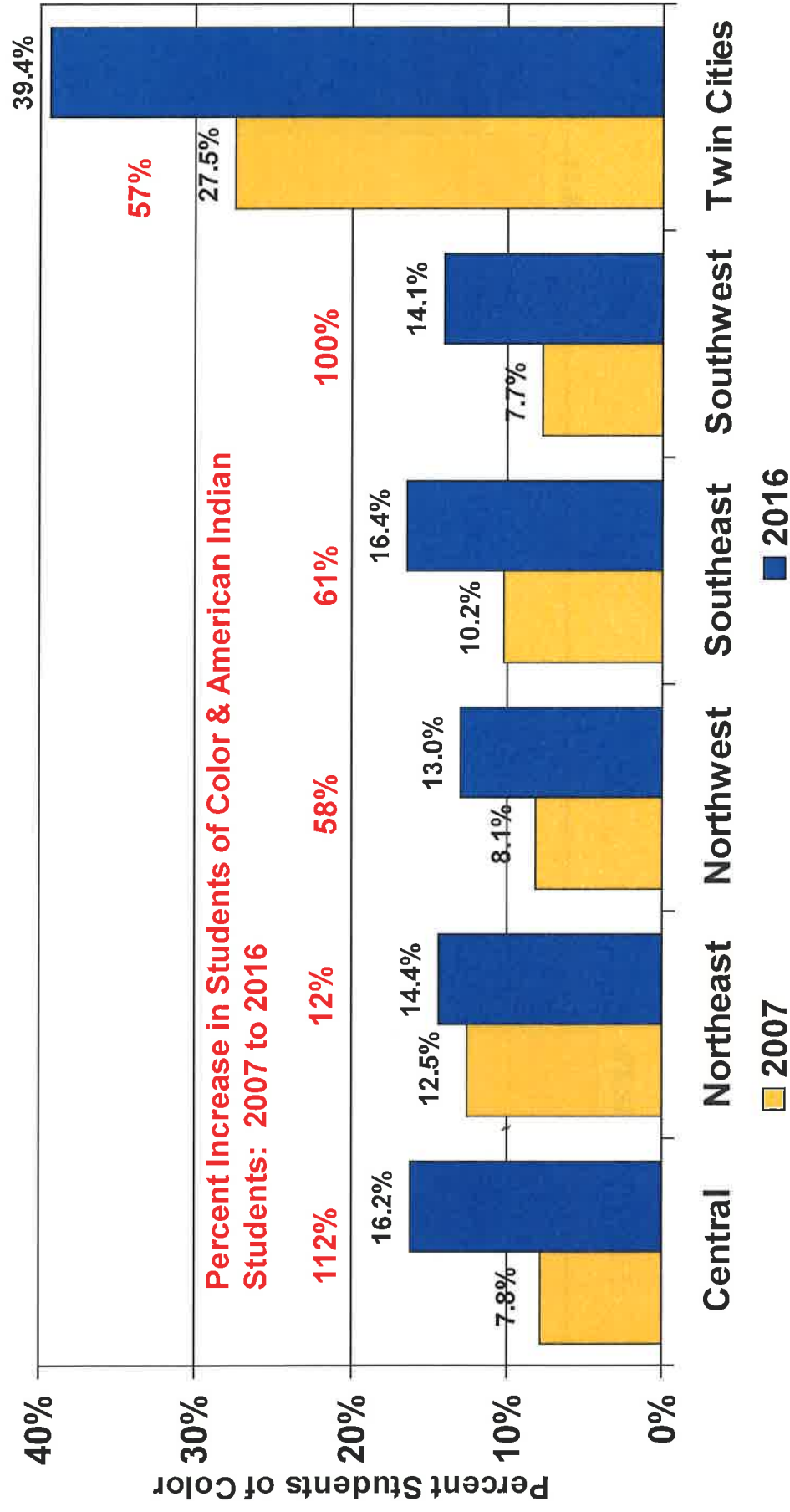


Total American Indian and Students of Color = 63,423
Total Credit Headcount = 254,206
fiscal year 2016

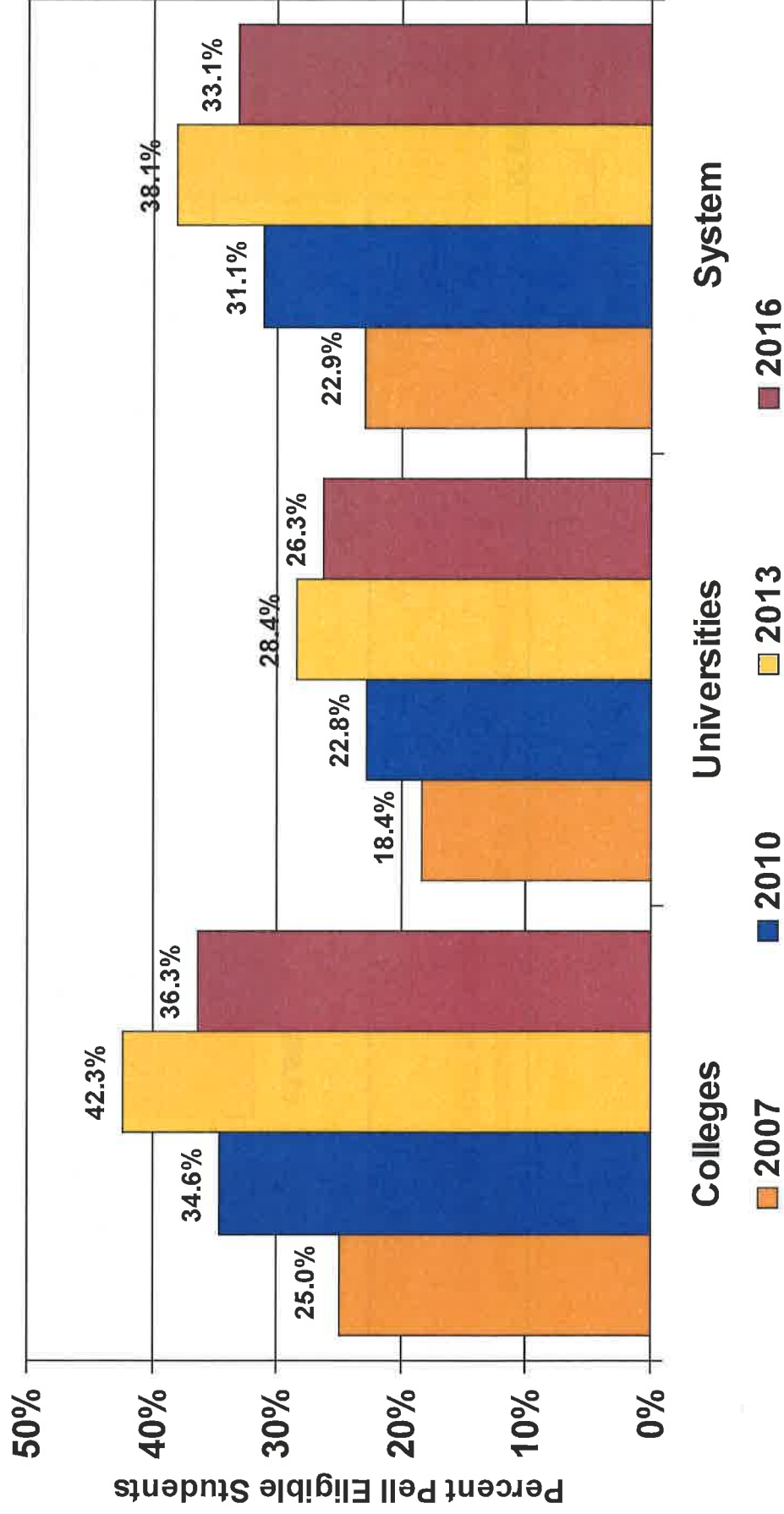
Students of color and American Indian students comprise an increasing percentage of our students



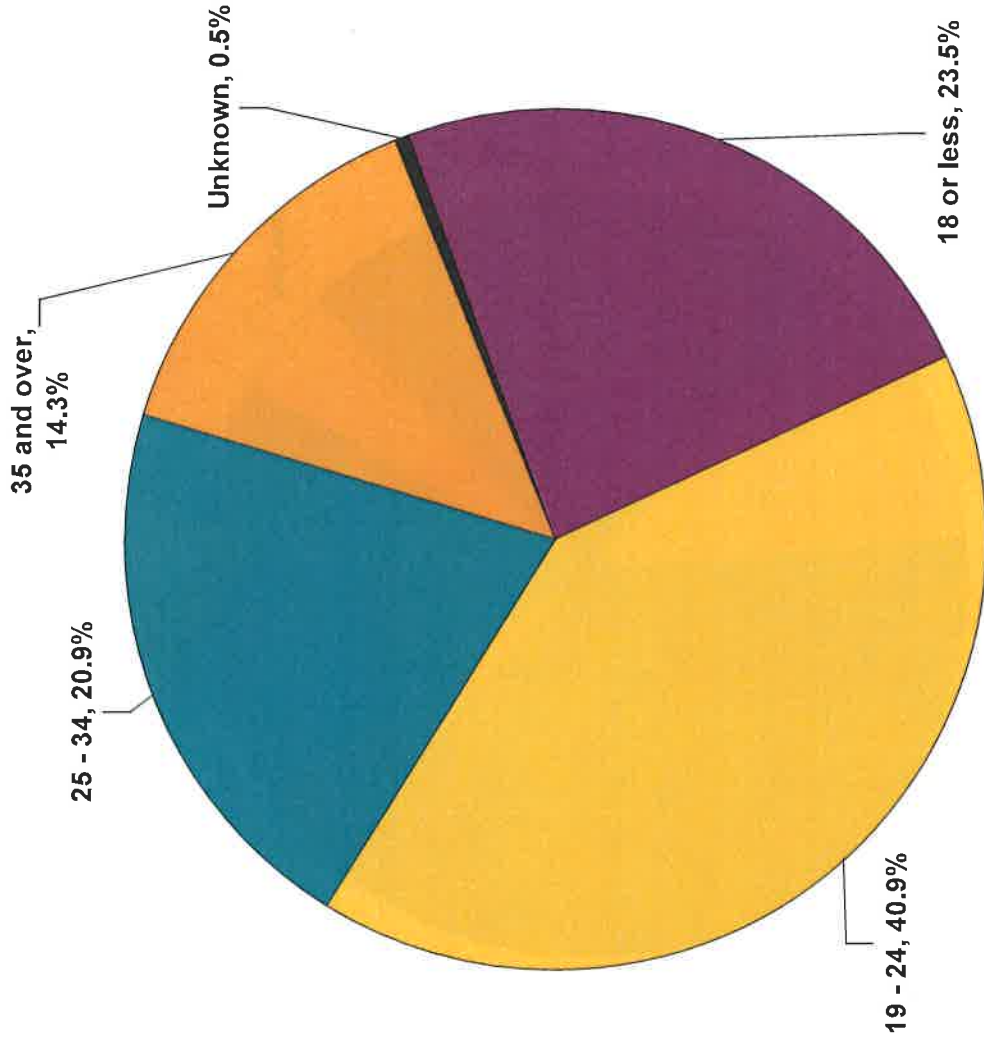
Student of color and American Indian enrollment has grown in all regions of the state



The percent of low income (eligible for Pell grants) students peaked during the recession



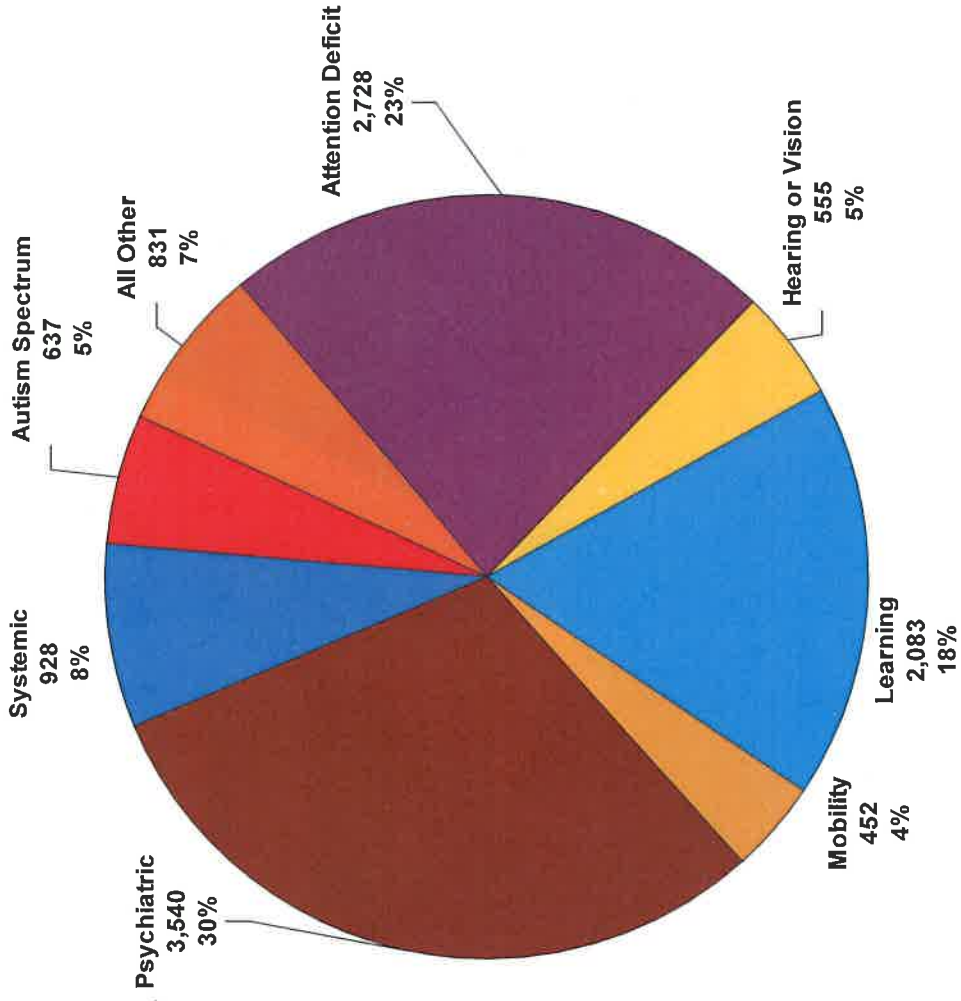
Age diversity



Total Credit Headcount = 254,206
fiscal year 2016

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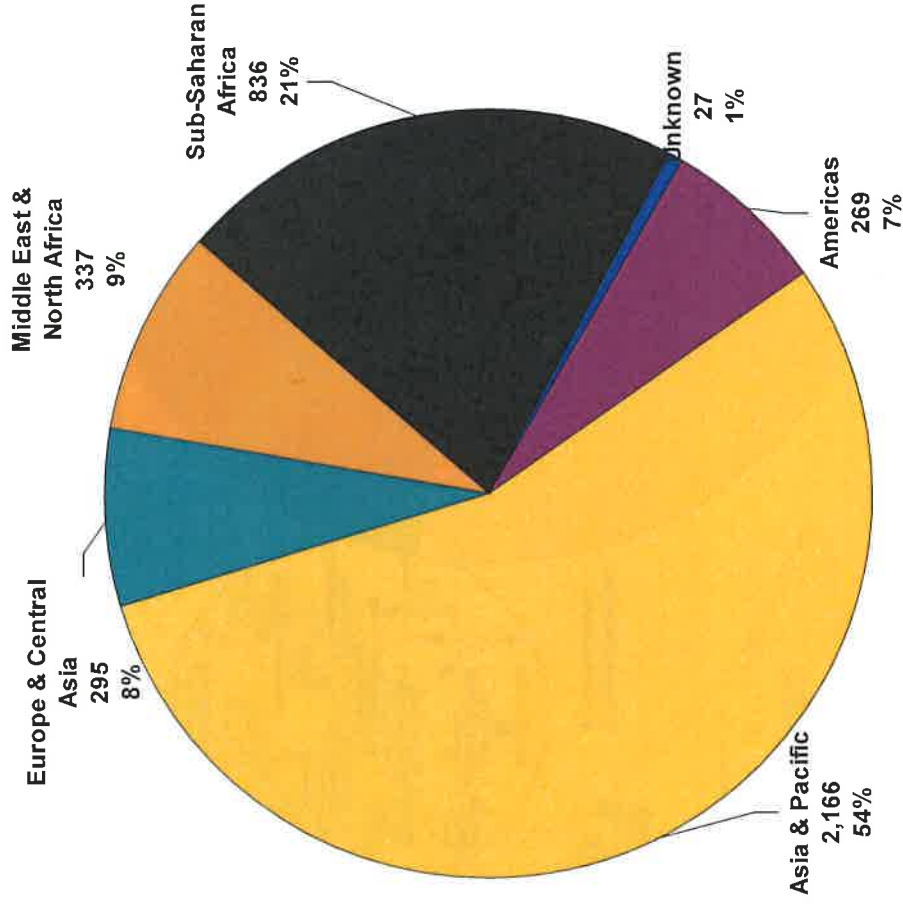
Students with reported disabilities



**Student with Disabilities: 9,215 or 3.6% of
Total Credit Headcount = 254,206 fiscal year 2016**

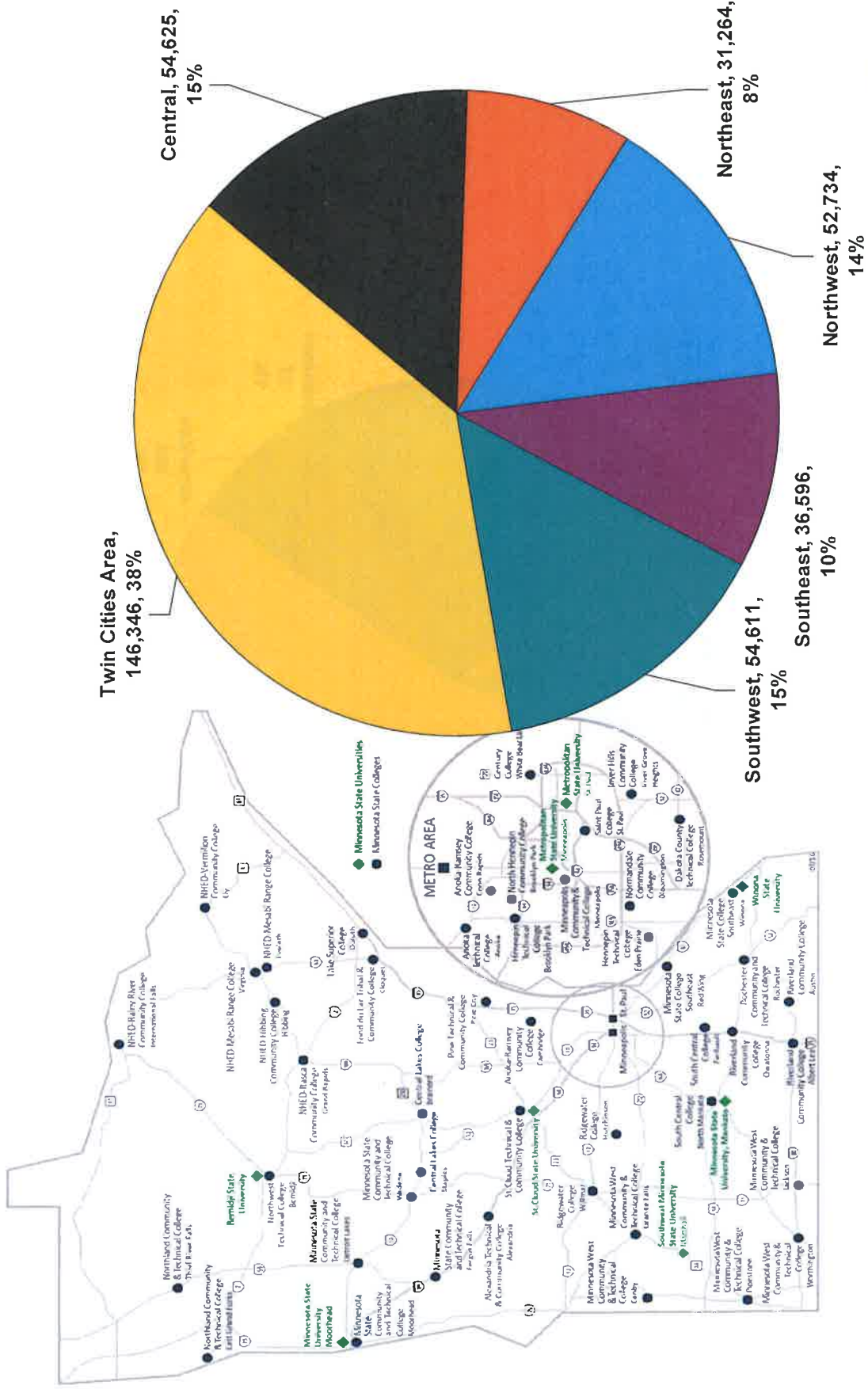
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International students come from around the world



**International Students = 3,930 or 1.5% of
Total Credit Headcount = 254,206 fiscal year 2016**

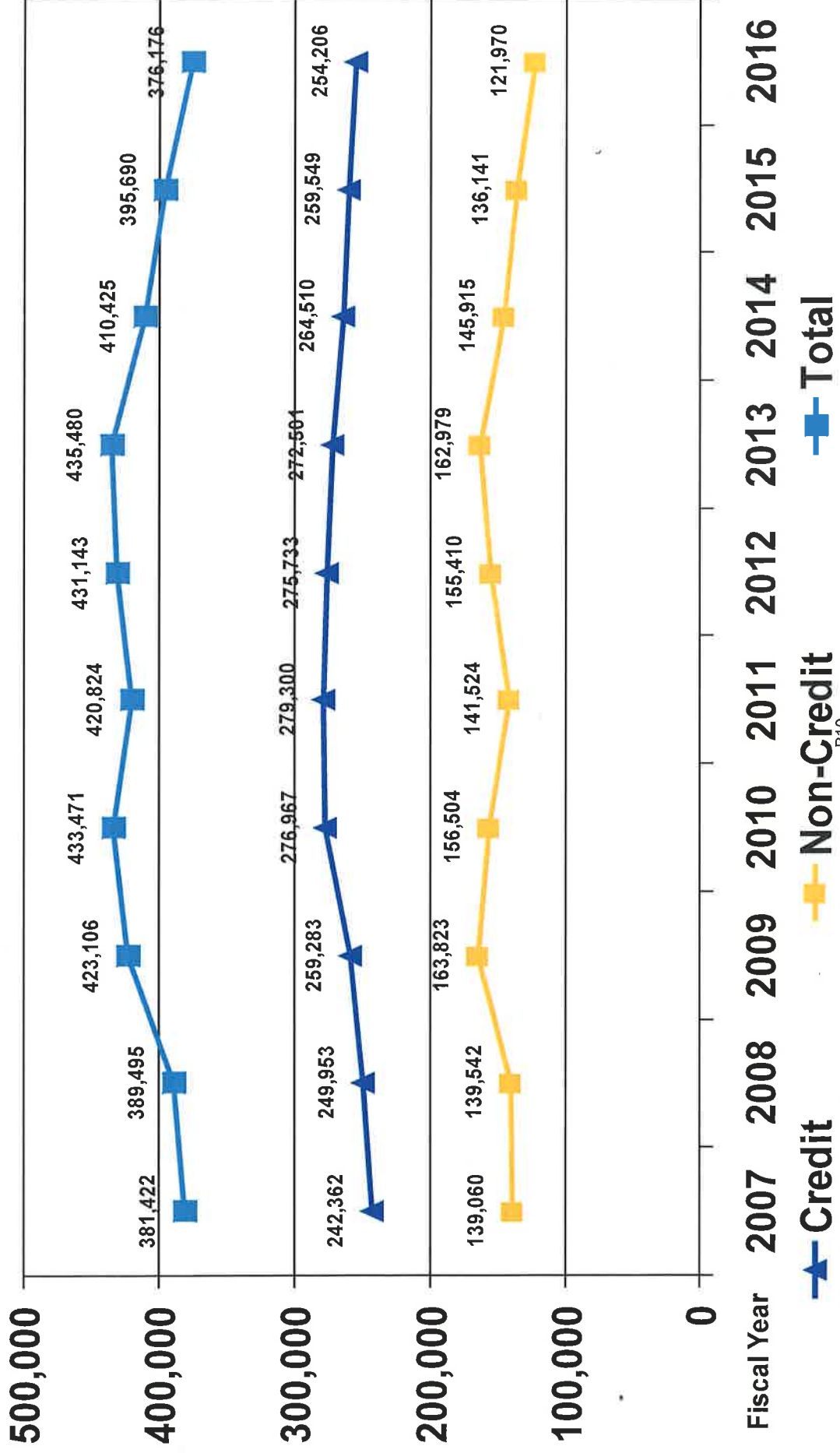
Educating All of Minnesota



Total Headcount = 376,176 fiscal year 2016
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Total headcount peaked during the recession and has decreased since fiscal year 2013 as the economy recovered



Source: System Office Research – Academic and Student Affairs

**MINNESOTA STATE
Student Full Year Equivalent (FYE) FY2006-2017 (projected)**

Institution	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Actual FY2010	Actual FY2011	Actual FY2012	Actual FY2013	Actual FY2014	Actual FY2015	Actual FY2016	Projected FY2017 (Sept 16)
STATE COLLEGES												
Alexandria Technical & Community College	2,071	2,114	2,110	2,063	2,270	2,290	2,268	2,324	2,170	2,046	1,993	1,945
Anoka-Ramsey Community College	4,540	4,876	5,113	5,339	6,174	6,327	6,048	5,918	5,684	5,654	5,683	5,393
Anoka Technical College	1,601	1,576	1,527	1,643	1,896	1,876	1,692	1,602	1,530	1,469	1,387	1,311
Central Lakes College	2,347	2,340	2,645	3,020	3,384	3,558	3,434	3,371	3,206	2,993	2,710	2,591
Century College	5,980	5,957	6,287	6,714	7,650	7,879	7,662	7,393	6,955	6,410	6,204	6,000
Dakota County Technical College	2,255	2,203	2,104	2,206	2,484	2,549	2,475	2,478	2,235	2,069	2,004	1,830
Fond du Lac Tribal & Community College	1,190	1,179	1,268	1,242	1,376	1,421	1,388	1,301	1,251	1,223	1,188	1,175
Hennepin Technical College	3,649	3,616	3,781	3,889	4,493	4,779	4,678	4,515	4,214	3,927	3,739	3,500
Inver Hills Community College	3,300	3,488	3,656	3,784	4,284	4,329	4,140	4,049	3,944	3,809	3,550	3,300
Lake Superior College	3,396	3,279	3,415	3,549	3,679	3,675	3,749	3,768	3,603	3,431	3,292	3,160
Minneapolis Community & Technical College	5,329	5,706	6,252	6,538	7,405	7,302	6,963	6,726	6,484	6,026	5,658	5,049
Minnesota State College Southeast	1,578	1,514	1,552	1,660	1,988	1,985	1,796	1,701	1,597	1,454	1,316	1,250
Minnesota State Community & Technical College	4,619	4,601	4,595	4,584	4,884	5,116	5,056	4,863	4,527	4,398	4,319	4,258
Minnesota West Community & Technical College	2,067	2,048	2,062	2,088	2,360	2,469	2,287	2,225	2,099	1,948	1,858	1,850
Normandale Community College	6,008	6,348	6,648	6,869	7,405	7,426	7,131	7,048	6,740	6,799	6,837	6,850
North Hennepin Community College	4,165	4,191	4,314	4,625	5,110	5,058	4,928	4,957	4,813	4,644	4,446	4,179
Northeast Higher Education District	4,188	4,244	4,273	4,314	4,525	4,630	4,399	4,208	4,034	3,742	3,589	3,592
Hibbing Community College	1,176	1,145	1,207	1,315	1,370	1,346	1,246	1,129	1,115	1,042	1,014	1,030
Itasca Community College	998	1,045	999	969	1,073	1,118	1,074	1,028	1,016	975	931	930
Mesabi Range College	1,069	1,105	1,148	1,194	1,186	1,216	1,128	1,087	1,043	897	873	847
Rainy River Community College	320	303	304	261	296	307	302	318	267	278	270	260
Vermilion Community College	625	646	615	575	600	643	649	646	593	552	501	525
Northland Community & Technical College	2,744	2,850	2,814	2,788	2,938	2,828	2,659	2,717	2,558	2,299	2,220	2,250
Northwest Technical College (Bemidji)*	730	755	870	831	943	918	848	783	723	679	648	575
Pine Technical & Community College	410	437	479	516	619	651	633	667	702	723	728	703
Ridgewater College	3,145	3,196	3,304	3,306	3,514	3,537	3,381	3,288	3,077	2,860	2,737	2,675
Riverland Community College	2,311	2,273	2,329	2,274	2,599	2,562	2,406	2,321	2,200	2,078	1,998	1,950
Rochester Community & Technical College	4,388	4,273	4,270	4,410	4,714	4,582	4,438	4,444	4,296	4,134	3,948	3,698
Saint Paul College	3,090	3,276	3,499	3,785	4,383	4,590	4,729	4,778	4,825	4,642	4,546	4,570
South Central College	2,238	2,344	2,504	2,714	2,989	3,099	2,912	2,726	2,590	2,490	2,212	2,101
St. Cloud Technical & Community College	2,666	2,782	2,983	3,046	3,484	3,668	3,447	3,493	3,483	3,462	3,373	3,204
COLLEGES SUBTOTAL	80,005	81,466	84,654	87,797	97,550	99,104	95,547	93,664	89,541	85,410	82,185	78,959
STATE UNIVERSITIES												
Bemidji State University	4,229	4,220	4,272	4,276	4,485	4,715	4,634	4,347	4,296	4,274	4,295	4,300
Metropolitan State University	4,571	4,600	4,745	5,069	5,412	5,850	6,086	6,266	6,192	6,052	6,102	6,115
Minnesota State University Moorhead	6,818	6,661	6,578	6,558	6,733	6,812	6,574	6,167	5,987	5,697	5,316	5,327
Minnesota State University, Mankato	13,343	13,222	13,624	13,773	13,933	14,388	14,443	14,194	14,180	13,861	13,752	13,625
Southwest Minnesota State University	3,754	3,689	3,678	3,716	3,822	3,764	3,681	3,769	3,679	3,679	3,712	3,725
St. Cloud State University	13,825	14,070	14,382	14,563	15,096	14,976	13,938	13,053	12,381	11,851	11,837	11,603
Winona State University	7,675	7,911	7,952	8,172	8,391	8,294	8,544	8,459	8,267	8,149	7,890	7,660
UNIVERSITY SUBTOTAL	54,215	54,373	55,231	56,127	57,872	58,799	57,900	56,255	54,983	53,564	52,904	52,355
SYSTEM TOTAL	134,220	135,839	139,885	143,924	155,422	157,903	153,447	149,919	144,524	138,973	135,089	131,314

Minnesota State Finance Division - FP&A
January 2017

Students by House District and Course Type
Minnesota State Colleges and Universities
Fiscal Year 2014-2015

District	Course Type		Total
	Credit	Non-Credit	
District: 1A	1,707	1,359	3,066
District: 1B	1,672	995	2,667
District: 2B	1,482	984	2,466
District: 2A	1,415	1,045	2,460
District: 3A	1,729	1,868	3,597
District: 3B	1,568	1,076	2,644
District: 4B	1,701	1,004	2,705
District: 4A	2,087	401	2,488
District: 5B	1,745	1,711	3,456
District: 5A	2,004	1,104	3,108
District: 6A	2,037	4,271	6,308
District: 6B	1,872	3,481	5,353
District: 7B	1,715	938	2,653
District: 7A	1,534	533	2,067
District: 8B	1,971	2,089	4,060
District: 8A	1,557	850	2,407
District: 9B	1,975	1,106	3,081
District: 9A	1,932	1,074	3,006
District: 10A	2,040	1,109	3,149
District: 10B	1,547	991	2,538
District: 11A	1,898	1,136	3,034
District: 11B	1,516	1,104	2,620
District: 12B	2,112	1,709	3,821
District: 12A	1,535	1,525	3,060
District: 13B	2,655	1,135	3,790
District: 13A	1,913	1,154	3,067
District: 14B	3,455	1,087	4,542
District: 14A	3,060	1,042	4,102
District: 15B	2,253	1,094	3,347
District: 15A	1,709	889	2,598
District: 16A	2,271	1,947	4,218
District: 16B	1,792	1,683	3,475
District: 17A	1,784	2,356	4,140
District: 17B	1,875	2,249	4,124
District: 18A	2,060	1,548	3,608
District: 18B	1,926	1,455	3,381
District: 19B	3,684	1,442	5,126
District: 19A	2,060	1,755	3,815
District: 20A	1,592	1,021	2,613

Students by House District and Course Type
Minnesota State Colleges and Universities
Fiscal Year 2014-2015

District	Course Type		
	Credit	Non-Credit	Total
District: 20B	1,252	631	1,883
District: 21B	1,979	1,239	3,218
District: 21A	1,662	1,109	2,771
District: 22A	1,734	1,323	3,057
District: 22B	1,780	1,189	2,969
District: 23B	2,025	1,572	3,597
District: 23A	1,832	1,004	2,836
District: 24A	1,833	1,118	2,951
District: 24B	1,651	1,001	2,652
District: 25A	2,277	1,219	3,496
District: 25B	2,128	1,033	3,161
District: 26A	1,906	1,132	3,038
District: 26B	2,019	974	2,993
District: 27A	1,720	1,345	3,065
District: 27B	2,029	945	2,974
District: 28A	2,082	1,093	3,175
District: 28B	1,410	757	2,167
District: 29B	1,946	721	2,667
District: 29A	1,686	562	2,248
District: 30A	2,042	647	2,689
District: 30B	2,071	572	2,643
District: 31A	2,023	560	2,583
District: 31B	1,844	612	2,456
District: 32A	2,074	755	2,829
District: 32B	1,848	664	2,512
District: 33A	1,199	711	1,910
District: 33B	1,008	436	1,444
District: 34A	1,883	686	2,569
District: 34B	1,703	833	2,536
District: 35A	2,150	914	3,064
District: 35B	2,256	560	2,816
District: 36B	2,372	499	2,871
District: 36A	2,266	442	2,708
District: 37A	1,890	1,227	3,117
District: 37B	1,856	449	2,305
District: 38A	1,621	533	2,154
District: 38B	1,494	608	2,102
District: 39A	1,446	595	2,041
District: 39B	1,248	727	1,975

**Students by House District and Course Type
Minnesota State Colleges and Universities
Fiscal Year 2014-2015**

District	Course Type		Total
	Credit	Non-Credit	
District: 40A	3,132	667	3,799
District: 40B	2,587	442	3,029
District: 41A	1,925	513	2,438
District: 41B	1,716	477	2,193
District: 42B	1,656	562	2,218
District: 42A	1,827	333	2,160
District: 43B	2,046	602	2,648
District: 43A	1,821	564	2,385
District: 44B	1,097	794	1,891
District: 44A	1,328	502	1,830
District: 45A	1,785	429	2,214
District: 45B	1,509	414	1,923
District: 46B	1,412	513	1,925
District: 46A	1,166	728	1,894
District: 47B	1,359	1,199	2,558
District: 47A	1,491	506	1,997
District: 48B	1,215	626	1,841
District: 48A	1,221	493	1,714
District: 49B	1,295	958	2,253
District: 49A	806	549	1,355
District: 50B	1,740	690	2,430
District: 50A	1,477	855	2,332
District: 51A	1,752	544	2,296
District: 51B	1,452	586	2,038
District: 52B	1,805	637	2,442
District: 52A	1,469	520	1,989
District: 53A	1,604	570	2,174
District: 53B	1,373	431	1,804
District: 54A	1,714	786	2,500
District: 54B	1,583	609	2,192
District: 55A	1,784	568	2,352
District: 55B	1,620	628	2,248
District: 56A	1,890	570	2,460
District: 56B	1,675	626	2,301
District: 57B	1,581	648	2,229
District: 57A	1,613	604	2,217
District: 58A	1,745	573	2,318
District: 58B	1,540	663	2,203
District: 59B	1,670	1,124	2,794



**Students by House District and Course Type
Minnesota State Colleges and Universities
Fiscal Year 2014-2015**

District	Course Type		Total
	Credit	Non-Credit	
District: 59A	2,072	309	2,381
District: 60A	1,460	464	1,924
District: 60B	1,387	321	1,708
District: 61A	1,163	635	1,798
District: 61B	997	338	1,335
District: 62A	2,253	740	2,993
District: 62B	1,461	330	1,791
District: 63B	1,222	429	1,651
District: 63A	1,197	407	1,604
District: 64A	1,255	377	1,632
District: 64B	1,177	333	1,510
District: 65B	2,057	1,036	3,093
District: 65A	2,134	401	2,535
District: 66B	1,885	493	2,378
District: 66A	1,314	513	1,827
District: 67B	2,162	451	2,613
District: 67A	2,168	417	2,585
Grand Total	238,530	120,414	358,944



Students by Senate District and Course Type
Minnesota State Colleges and Universities
Fiscal Year 2014-2015

District	Course Type		Total
	Credit	Non-Credit	
District: 1	3,379	2,354	5,733
District: 2	2,897	2,029	4,926
District: 3	3,297	2,944	6,241
District: 4	3,788	1,405	5,193
District: 5	3,749	2,815	6,564
District: 6	3,909	7,752	11,661
District: 7	3,249	1,471	4,720
District: 8	3,528	2,939	6,467
District: 9	3,907	2,180	6,087
District: 10	3,587	2,100	5,687
District: 11	3,414	2,240	5,654
District: 12	3,647	3,234	6,881
District: 13	4,568	2,289	6,857
District: 14	6,515	2,129	8,644
District: 15	3,962	1,983	5,945
District: 16	4,063	3,630	7,693
District: 17	3,659	4,605	8,264
District: 18	3,986	3,003	6,989
District: 19	5,744	3,197	8,941
District: 20	2,844	1,652	4,496
District: 21	3,641	2,348	5,989
District: 22	3,514	2,512	6,026
District: 23	3,857	2,576	6,433
District: 24	3,484	2,119	5,603
District: 25	4,405	2,252	6,657
District: 26	3,925	2,106	6,031
District: 27	3,749	2,290	6,039
District: 28	3,492	1,850	5,342
District: 29	3,632	1,283	4,915
District: 30	4,113	1,219	5,332
District: 31	3,867	1,172	5,039
District: 32	3,922	1,419	5,341
District: 33	2,207	1,147	3,354
District: 34	3,586	1,519	5,105
District: 35	4,406	1,474	5,880
District: 36	4,638	941	5,579
District: 37	3,746	1,676	5,422
District: 38	3,115	1,141	4,256
District: 39	2,694	1,322	4,016

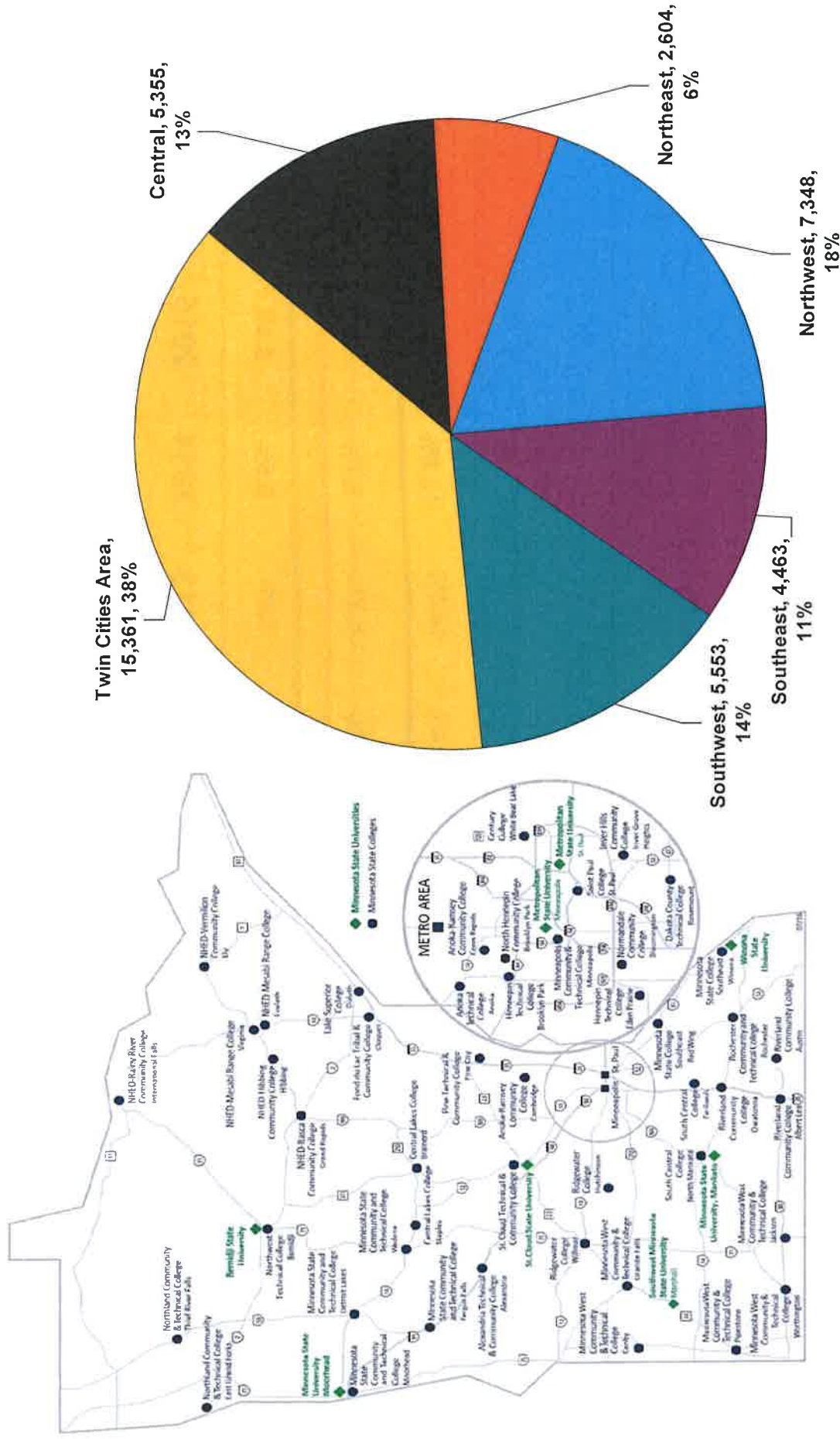


Students by Senate District and Course Type
Minnesota State Colleges and Universities
Fiscal Year 2014-2015

District	Course Type		Total
	Credit	Non-Credit	
District: 40	5,719	1,109	6,828
District: 41	3,641	990	4,631
District: 42	3,483	895	4,378
District: 43	3,867	1,166	5,033
District: 44	2,425	1,296	3,721
District: 45	3,294	843	4,137
District: 46	2,578	1,241	3,819
District: 47	2,850	1,705	4,555
District: 48	2,436	1,119	3,555
District: 49	2,101	1,507	3,608
District: 50	3,217	1,545	4,762
District: 51	3,204	1,130	4,334
District: 52	3,274	1,157	4,431
District: 53	2,977	1,001	3,978
District: 54	3,297	1,395	4,692
District: 55	3,404	1,196	4,600
District: 56	3,565	1,196	4,761
District: 57	3,194	1,252	4,446
District: 58	3,285	1,236	4,521
District: 59	3,742	1,433	5,175
District: 60	2,847	785	3,632
District: 61	2,160	973	3,133
District: 62	3,714	1,070	4,784
District: 63	2,419	836	3,255
District: 64	2,432	710	3,142
District: 65	4,191	1,437	5,628
District: 66	3,199	1,006	4,205
District: 67	4,330	868	5,198
Grand Total	238,530	120,414	358,944



Degrees and Certificates Across Minnesota



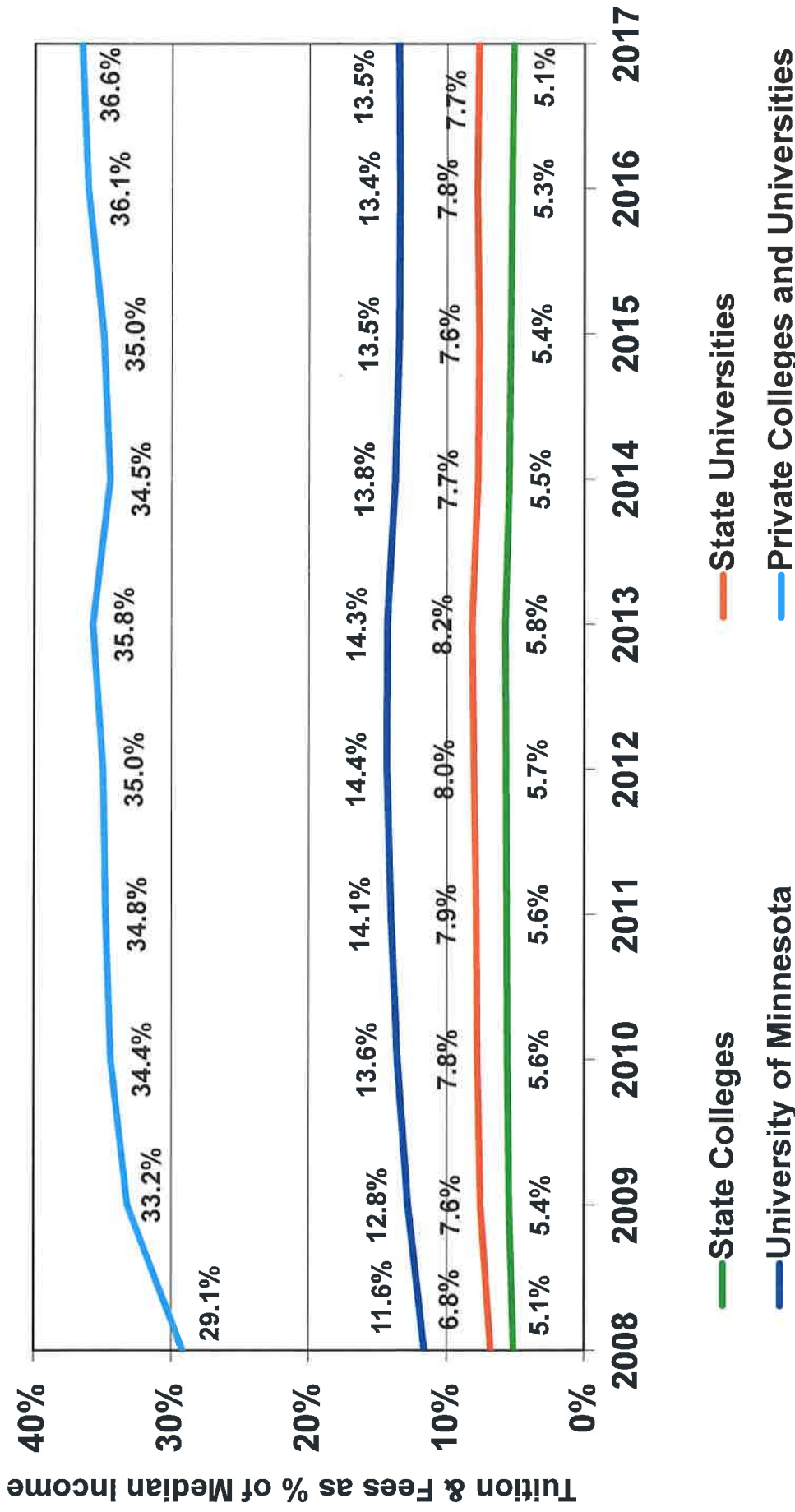
Total Degrees & Certificates = 40,684 fiscal year 2016

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MINNESOTA STATE

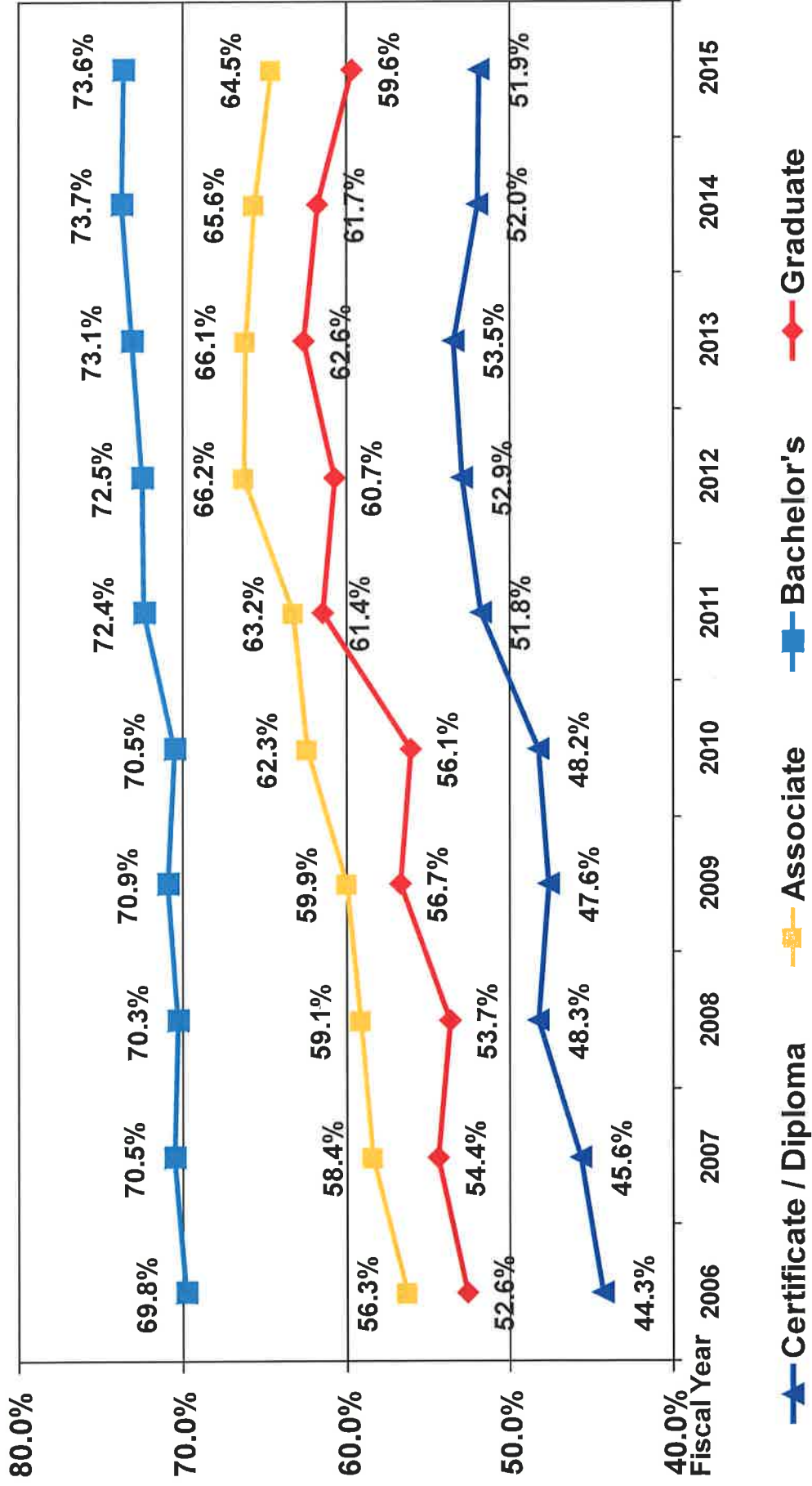
Minnesota State tuition & fees as a percent of median income* peaked in 2013 and has decreased



* Minnesota median income for a family of four.



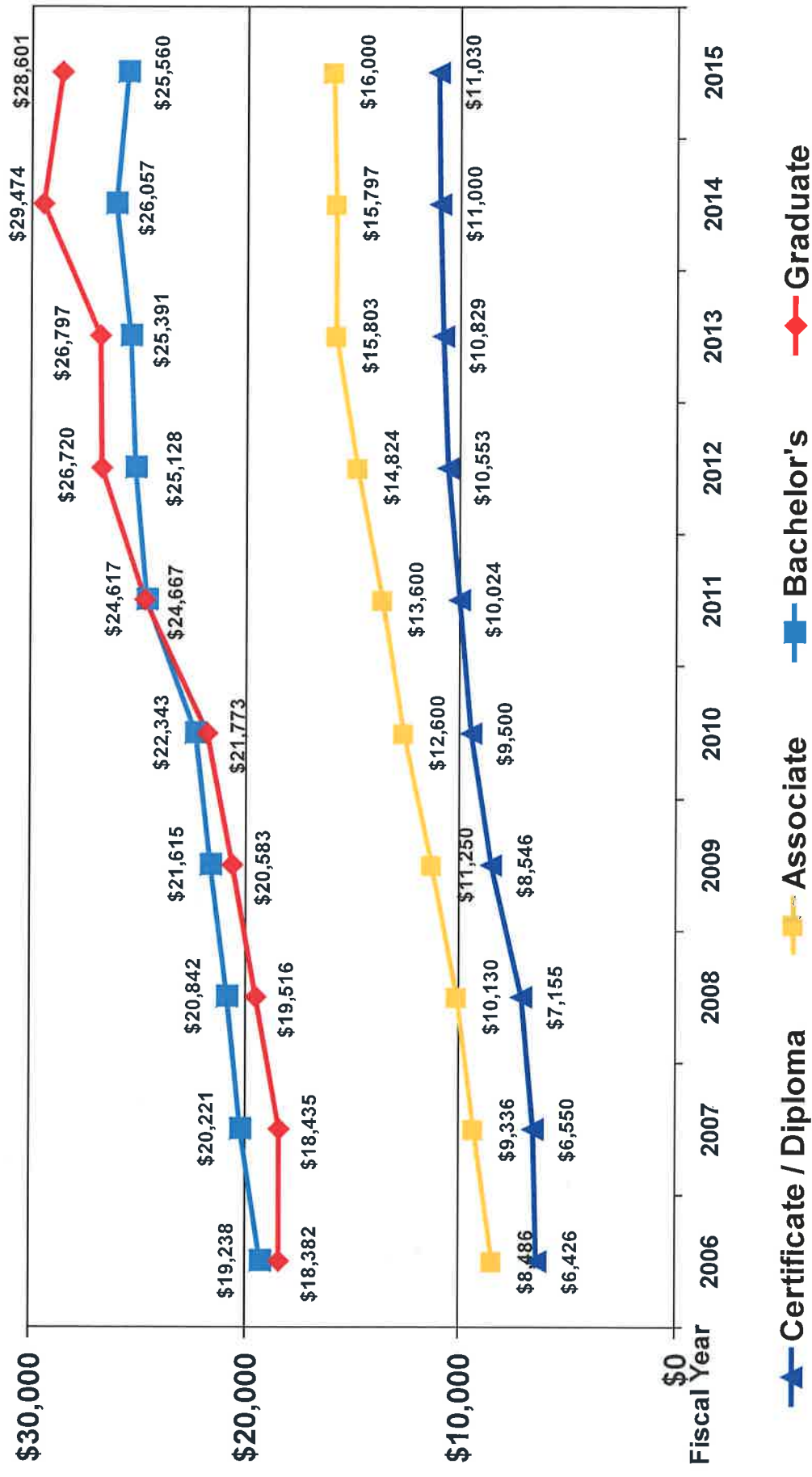
Percent of graduates with student loan debt has begun to decline



Tuition & fees net of grants and scholarships as a percent of Minnesota median household income.^{B20}

Source: System Office Research – Academic and Student Affairs.

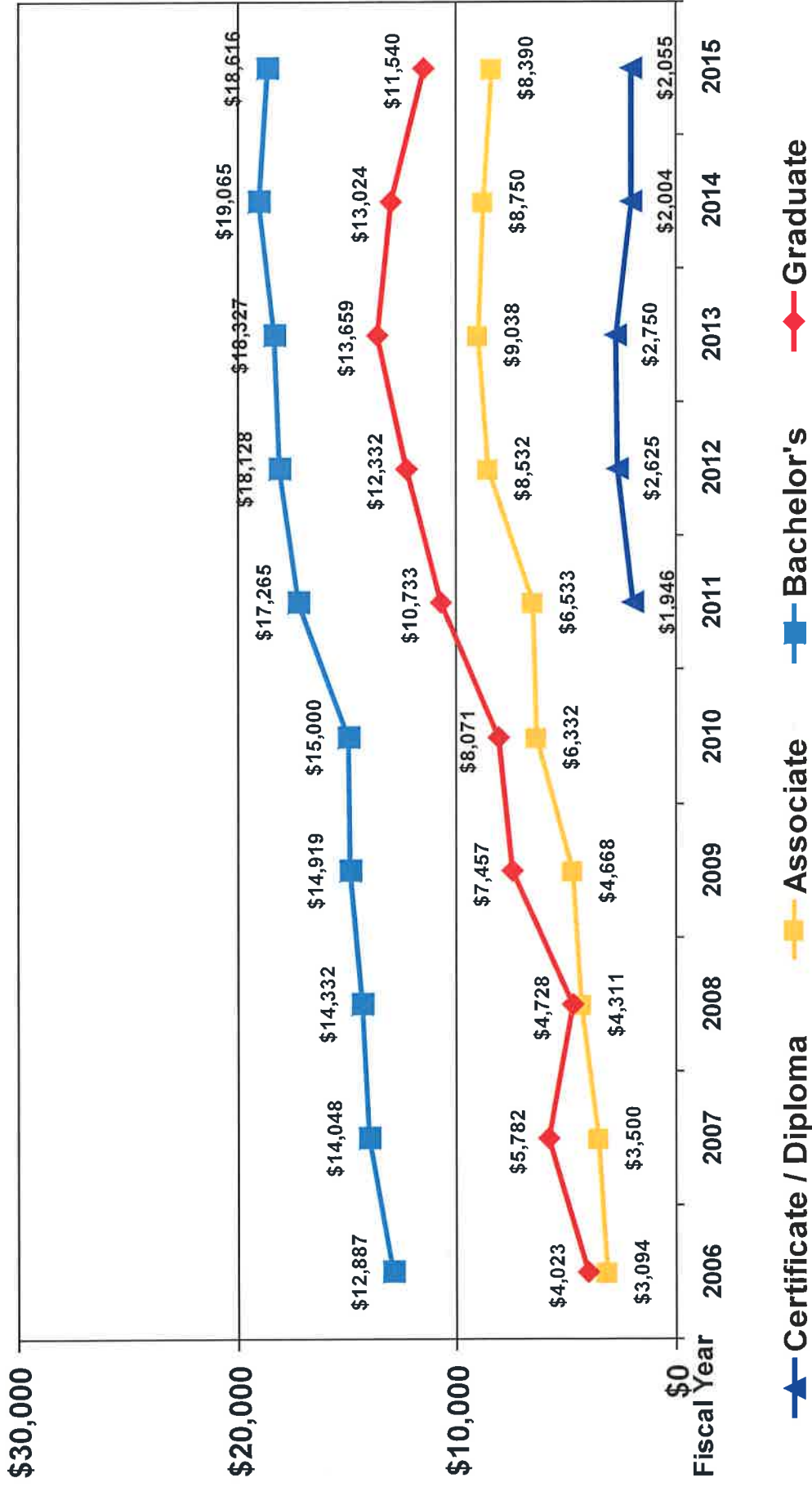
Median debt for graduates who borrowed has declined for bachelor's & graduate students and leveled off for certificate and associate students



Median debt at graduation for graduates who took out student loans.
B21

Source: System Office Research – Academic and Student Affairs

Median debt for all graduates has declined for bachelor's & graduate students and leveled off for certificate and associate students



Median debt at graduation for all graduates including those who borrowed and those who did not.

Tuition History and Comparisons

Minnesota State

This section provides information on tuition and fee rates charged by Minnesota State. Table 6-1 shows the standard tuition and fee rates charged by each college and university in the Minnesota State system for fiscal years 2008 to 2017. Sector averages are provided for the two-year colleges and the four-year universities; a system-wide tuition and fee rate is also calculated for each fiscal year. In fiscal year 2017, the average tuition and fee charges totaled \$5,363 at Minnesota State colleges and \$8,028 at Minnesota State universities.

Table 6-2 compares tuition and fee rates charged by Minnesota State to rates charged by similar public associate degree-granting colleges and public master's universities in states that border Minnesota and to national averages. Data used in this comparison is from the Integrated Postsecondary Data System (IPEDS). Each year, U.S. colleges and universities report tuition and fee data to IPEDS. The IPEDS data set includes data elements that allow the system to compare Minnesota State with similarly-classified public higher education institutions nationally.

The average tuition and fee rate charged at Minnesota State universities in fiscal year 2015 is lower than rates charged in similar public universities in states bordering Minnesota and nationally. The average tuition and fee rate charged at Minnesota State colleges is higher than rates charged in the bordering states and the national average for two-year public colleges.

FY2013 through FY2017 reflect the new system practice of reporting Revenue Fund fees typically charged to all students in addition to the standard fees previously reported. Revenue fund fees reported now include student union and health facilities/wellness fees. FY2010 and FY2011 tuition and fee rates include federal ARRA funds. A portion of these one-time federal funds were used to limit the tuition rate increases over this two-year period.

Average Annual Tuition and Fees

Minnesota State

Fiscal Year 2008 to Fiscal Year 2017

Colleges	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Alexandria Technical and Community College	4,329	4,506	4,657	4,902	5,169	5,378	5,386	5,398	5,402	5,359
Anoka-Ramsey Community College	4,015	4,100	4,208	4,551	4,813	4,984	5,003	5,003	5,019	4,976
Anoka Technical College	4,586	4,669	4,731	4,946	5,506	5,589	5,567	5,567	5,584	5,534
Central Lakes College	4,357	4,540	4,705	4,927	5,209	5,393	5,393	5,382	5,384	5,348
Century College	4,410	4,565	4,690	4,934	5,201	5,357	5,360	5,373	5,391	5,360
Dakota County Technical College	4,749	4,909	5,084	5,298	5,521	5,693	5,693	5,693	5,712	5,661
Fond du Lac Tribal and Community College	4,365	4,440	4,560	4,770	5,036	5,256	5,256	5,256	5,258	5,210
Hennepin Technical College	4,187	4,265	4,415	4,624	4,835	5,110	5,122	5,133	5,147	5,156
Inver Hills Community College	4,535	4,655	4,811	4,965	5,152	5,272	5,272	5,272	5,288	5,285
Lake Superior College	4,151	4,254	4,394	4,608	4,872	5,072	5,087	5,107	5,126	5,096
Minneapolis Community and Technical College	4,442	4,532	4,675	5,019	5,192	5,342	5,350	5,350	5,366	5,349
Minnesota State College Southeast	4,502	4,584	4,711	4,986	5,432	5,614	5,614	5,614	5,615	5,553
Minnesota State Community and Technical College	4,629	4,730	4,814	4,959	5,183	5,345	5,352	5,360	5,361	5,313
Minnesota West Community and Technical College	4,692	4,807	4,937	5,151	5,422	5,657	5,657	5,657	5,673	5,637
Normandale Community College	4,512	4,607	4,738	5,125	5,448	5,694	5,694	5,709	5,736	5,714
North Hennepin Community College	4,421	4,623	4,749	4,963	5,220	5,447	5,447	5,447	5,479	5,459
NHED - Hibbing Community College	4,344	4,481	4,630	4,844	5,111	5,293	5,308	5,308	5,309	5,262
NHED - Itasca Community College	4,337	4,489	4,638	4,852	5,119	5,307	5,307	5,323	5,324	5,277
NHED - Mesabi Range College	4,344	4,481	4,630	4,844	5,111	5,293	5,293	5,293	5,311	5,281
NHED - Rainy River Community College	4,380	4,517	4,660	4,874	5,141	5,323	5,323	5,323	5,324	5,277
NHED - Vermillion Community College	4,374	4,511	4,660	4,874	5,141	5,323	5,323	5,323	5,324	5,277
Northland Community and Technical College	4,799	4,893	4,905	5,060	5,253	5,502	5,517	5,517	5,534	5,484
Northwest Technical College - Bemidji	4,704	4,808	4,955	5,079	5,329	5,479	5,479	5,479	5,480	5,429
Pine Technical and Community College	4,206	4,341	4,457	4,660	4,925	5,081	5,081	5,081	5,082	5,036
Ridgewater College	4,517	4,606	4,729	4,950	5,173	5,375	5,390	5,400	5,402	5,370
Riverland Community College	4,598	4,701	4,841	5,063	5,332	5,510	5,510	5,521	5,539	5,507
Rochester Community and Technical College	4,656	4,820	4,944	5,159	5,435	5,609	5,623	5,623	5,628	5,579
St. Cloud Technical and Community College	4,424	4,614	4,737	4,922	5,149	5,293	5,301	5,308	5,326	5,294
Saint Paul College	4,314	4,399	4,554	4,719	4,986	5,198	5,198	5,478	5,479	5,458
South Central College	4,436	4,515	4,697	4,910	5,169	5,355	5,370	5,378	5,379	5,346
Total: Colleges	4,444	4,565	4,697	4,918	5,186	5,371	5,376	5,389	5,399	5,363

Universities	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Bemidji State University	6,507	6,994	7,200	7,495	7,855	8,104	8,121	8,132	8,366	8,393
Metropolitan State University	5,293	5,473	5,628	5,923	6,341	6,642	6,642	6,942	7,566	7,566
Minnesota State University, Mankato	5,795	6,280	6,426	6,722	7,145	7,530	7,556	7,573	7,835	7,859
Minnesota State University Moorhead	5,585	6,142	6,595	6,921	7,375	7,790	7,816	7,829	8,094	8,115
St. Cloud State University	5,719	6,051	6,240	6,568	7,013	7,394	7,418	7,443	7,705	7,800
Southwest Minnesota State University	6,242	6,692	6,928	7,240	7,739	8,070	8,070	8,070	8,334	8,344
Winona State University	6,117	6,661	6,821	7,133	7,586	7,743	7,756	7,769	8,092	8,121
Total: Universities	5,894	6,328	6,548	6,857	7,293	7,610	7,625	7,680	7,999	8,028

Average Annual Tuition and Fees Comparison***

Minnesota State vs. Border States and Nation

Fiscal Year 2006 to 2015

Fiscal Year	Minnesota State Colleges and Universities		Border States		Nation	
	Colleges	Universities	Colleges*	Universities**	Colleges*	Universities**
2006	\$4,009	\$5,217	\$3,368	\$5,256	\$2,007	\$4,635
2007	\$4,277	\$5,624	\$3,592	\$5,643	\$2,102	\$4,941
2008	\$4,446	\$5,849	\$3,755	\$5,920	\$2,151	\$5,263
2009	\$4,563	\$6,297	\$3,914	\$6,323	\$2,301	\$5,601
2010	\$4,691	\$6,509	\$3,965	\$6,638	\$2,449	\$6,088
2011	\$4,926	\$6,817	\$4,196	\$6,991	\$2,610	\$6,430
2012	\$5,184	\$7,258	\$4,409	\$7,401	\$2,828	\$7,005
2013	\$5,373	\$7,583	\$4,577	\$7,773	\$2,967	\$7,331
2014	\$5,376	\$7,601	\$4,715	\$7,810	\$3,061	\$7,563
2015	\$5,396	\$7,639	\$4,793	\$7,854	\$3,007	\$7,813

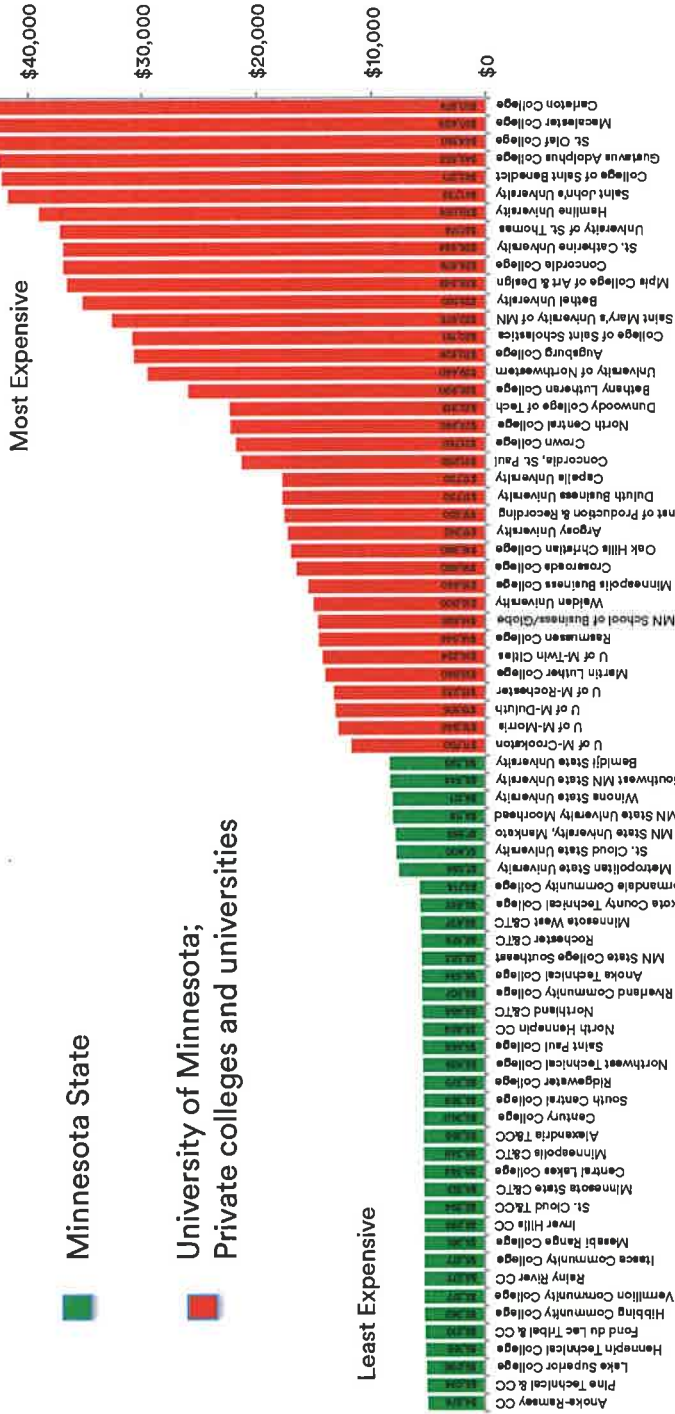
***Tuition and Fees is weighted by undergraduate full-time enrollment when computing the averages for institution type.

*Compares Minnesota State colleges to public associate degree-granting institutions.

**Compares Minnesota State universities to public universities that are classified as master's institutions.

Minnesota State: The Most Affordable Higher Education Option

2016-2017 Tuition and Required Fees



College/University
B26

Source: Minnesota State Office of Academic Research, June 2016

State grant commitment to protect affordability

2016-2017 tuition rate for full-time students (30 credits, 15 per term) minus estimated state and Pell grants:

MINNESOTA STATE COLLEGE STUDENTS MINNESOTA STATE UNIVERSITY STUDENTS

INCOME LEVELS FOR GRANT RECIPIENTS	AVERAGE 2016-2017 STUDENT TUITION COST	AVERAGE 2016-2017 STUDENT TUITION COST
Less than \$20,000	\$402	\$775
\$20,000 to \$39,999	\$912	\$1,401
\$40,000 to \$59,999	\$1,589	\$2,759
\$60,000 and above	\$2,834	\$4,660
Average for all state grant recipients	\$898	\$2,097
Tuition cost without grants	\$4,767	\$7,016



Minnesota State Colleges and Universities
FY2006 and FY2007 Fee Rates

Institution	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2006 Total Fees Per Credit	FY2007 Total Fees Per Credit	FY2007 Annual Fees	FY2007 Annual Fees	06-07 \$ Change	06-07 % Change
	FY2006 Per Credit Rate	FY2007 Per Credit Rate	FY2006 Per Credit Rate	FY2007 Per Credit Rate	FY2006 Per Credit Rate	FY2007 Per Credit Rate	FY2006 Per Credit Rate	FY2007 Per Credit Rate	FY2006 Per Credit Rate	FY2007 Per Credit Rate	FY2006 Per Credit Rate	FY2007 Per Credit Rate						
STATE COLLEGES																		
Alexandria TC	\$ 5.00	\$ 7.00			\$ 1.50	\$ 1.50	\$ 3.00	\$ 3.00	\$ 2.00	\$ 2.00	\$ 0.30	\$ 0.30	\$ 9.80	\$ 294	\$ 11.80	\$ 354	\$ 60	20.4%
Anoka-Ramsey CC	\$ 5.50	\$ 5.50			\$ 0.75	\$ 0.75	\$ 5.00	\$ 5.00	\$ 3.50	\$ 3.50	\$ 0.30	\$ 0.30	\$ 12.80	\$ 384	\$ 12.80	\$ 384	\$ -	0.0%
Anoka TC	\$ 8.00	\$ 8.00			\$ 0.50	\$ 0.50	\$ 1.50	\$ 1.50	\$ 1.00	\$ 1.00	\$ 0.30	\$ 0.30	\$ 14.05	\$ 422	\$ 14.05	\$ 422	\$ -	0.0%
Central Lakes College	\$ 8.00	\$ 8.00			\$ 0.50	\$ 0.50	\$ 5.50	\$ 6.15	\$ 1.00	\$ 1.00	\$ 0.30	\$ 0.30	\$ 15.30	\$ 459	\$ 15.95	\$ 479	\$ 20	4.2%
Century College	\$ 8.00	\$ 8.00			\$ 0.75	\$ 0.75	\$ 2.81	\$ 2.81	\$ 3.00	\$ 3.00	\$ 0.30	\$ 0.30	\$ 14.11	\$ 423	\$ 14.11	\$ 423	\$ -	0.0%
Dakota County TC	\$ 8.00	\$ 8.00			\$ 0.75	\$ 0.75	\$ 5.50	\$ 5.50	\$ 2.25	\$ 2.25	\$ 0.30	\$ 0.30	\$ 16.80	\$ 504	\$ 16.80	\$ 504	\$ -	0.0%
Fond du Lac Tribal & CC	\$ 8.00	\$ 8.00			\$ 0.75	\$ 0.75	\$ 5.75	\$ 5.75	\$ 1.00	\$ 1.00	\$ 0.30	\$ 0.30	\$ 15.05	\$ 452	\$ 15.05	\$ 452	\$ -	0.0%
Hennepin TC	\$ 3.00	\$ 3.00			\$ 1.35	\$ 1.35	\$ 1.35	\$ 1.35	\$ 1.60	\$ 1.60	\$ 0.30	\$ 0.30	\$ 6.25	\$ 182	\$ 6.25	\$ 182	\$ -	0.0%
Inver Hills CC	\$ 6.00	\$ 6.00			\$ 0.85	\$ 0.85	\$ 4.97	\$ 4.97	\$ 2.25	\$ 2.25	\$ 0.30	\$ 0.30	\$ 13.52	\$ 406	\$ 13.52	\$ 406	\$ -	0.0%
Lake Superior College	\$ 8.00	\$ 8.00			\$ 0.85	\$ 0.85	\$ 4.60	\$ 4.60	\$ 2.00	\$ 2.00	\$ 0.30	\$ 0.30	\$ 15.75	\$ 473	\$ 15.75	\$ 473	\$ -	0.0%
Minnesota State	\$ 8.00	\$ 8.00			\$ 0.25	\$ 0.25	\$ 3.75	\$ 3.75			\$ 0.30	\$ 0.30	\$ 12.05	\$ 362	\$ 12.05	\$ 362	\$ -	0.0%
Minnesota State - Southeast TC	\$ 8.00	\$ 8.00			\$ 0.25	\$ 0.25	\$ 1.85	\$ 1.85	\$ 1.50	\$ 1.50	\$ 0.30	\$ 0.30	\$ 11.90	\$ 357	\$ 11.90	\$ 357	\$ -	0.0%
Minnesota State G&TC	\$ 8.00	\$ 8.00																
Fergus Falls CC	\$ 8.00	\$ 8.00																
Detroit Lakes	\$ 7.00	\$ 8.00																
Moorehead	\$ 7.00	\$ 8.00																
Wadena	\$ 7.00	\$ 8.00																
Minnesota West College	\$ 7.00	\$ 8.00																
Normandale CC	\$ 5.00	\$ 8.00																
North Hennepin CC	\$ 2.00	\$ 2.00																
Northwest Higher Education Dist	\$ 8.00	\$ 8.00																
Hibbing College	\$ 8.00	\$ 8.00																
Iasca CC	\$ 8.00	\$ 8.00																
Mesabi Range College	\$ 8.00	\$ 8.00																
Rainy River CC	\$ 8.00	\$ 8.00																
Vermilion CC	\$ 8.00	\$ 8.00																
Northland College	\$ 8.00	\$ 8.00																
East Grand Forks	\$ 8.00	\$ 8.00																
Thief River Falls	\$ 8.00	\$ 8.00																
Northwest Technical College (Bemidji)	\$ 6.50	\$ 7.00																
Pine TC	\$ 8.00	\$ 8.00																
Ridgewater College	\$ 7.00	\$ 7.00																
Riverland College	\$ 8.00	\$ 8.00																
Rochester College	\$ 8.00	\$ 8.00																
St. Cloud TC	\$ 4.95	\$ 4.95																
Saint Paul College	\$ 5.00	\$ 5.00																
South Central College	\$ 8.00	\$ 8.00																
AVERAGE	\$ 7.00	\$ 7.28			\$ 0.83	\$ 0.83	\$ 4.25	\$ 4.40	\$ 1.81	\$ 1.85	\$ 0.30	\$ 0.30	\$ 13.34	\$ 400	\$ 13.81	\$ 414	\$ 13.92	3.5%
STATE UNIVERSITIES																		
Bemidji SU	\$ 8.00	\$ 8.00			\$ 2.60	\$ 2.67	\$ 7.50	\$ 4.86			\$ 0.39	\$ 0.39	\$ 18.49	\$ 555	\$ 18.78	\$ 563	\$ 8.70	1.5%
Metropolitan SU	\$ 5.00	\$ 5.00			\$ 3.95	\$ 4.05	\$ 3.00	\$ 3.00			\$ 0.39	\$ 0.39	\$ 8.39	\$ 252	\$ 8.39	\$ 252	\$ -	0.0%
Minnesota SU, Mankato	\$ 7.00	\$ 7.00			\$ 4.06	\$ 4.06	\$ 4.46	\$ 9.04			\$ 0.39	\$ 0.39	\$ 19.80	\$ 475	\$ 20.49	\$ 492	\$ 16.49	3.5%
Minnesota SU, Moorhead	\$ 5.80	\$ 5.80	\$ 3.64	\$ 3.64	\$ 4.06	\$ 4.05	\$ 4.04	\$ 4.04			\$ 0.39	\$ 0.39	\$ 17.93	\$ 430	\$ 17.93	\$ 430	\$ -	0.0%
Southwest Minnesota SU	\$ 7.00	\$ 7.00	\$ 4.00	\$ 4.00	\$ 3.20	\$ 3.20	\$ 6.10	\$ 6.10	\$ 0.50	\$ 0.50	\$ 0.39	\$ 0.39	\$ 21.19	\$ 556	\$ 21.19	\$ 556	\$ -	0.0%
St. Cloud SU	\$ 4.00	\$ 4.00	\$ 1.78	\$ 1.86	\$ 3.72	\$ 3.94	\$ 6.87	\$ 6.95			\$ 0.39	\$ 0.39	\$ 16.76	\$ 429	\$ 17.14	\$ 438	\$ 9.12	2.1%
Winona SU*	\$ 7.40	\$ 7.15	\$ 3.40	\$ 3.50	\$ 3.30	\$ 3.30	\$ 5.80	\$ 4.95	\$ 3.25	\$ 3.50	\$ 0.39	\$ 0.39	\$ 19.99	\$ 524	\$ 19.29	\$ 506	\$ (18.30)	-3.5%
AVERAGE	\$ 6.31	\$ 6.28	\$ 3.21	\$ 3.37	\$ 3.47	\$ 3.64	\$ 5.92	\$ 5.56	\$ 1.88	\$ 2.00	\$ 0.39	\$ 0.39	\$ 17.51	\$ 460	\$ 17.60	\$ 462	\$ 2.29	0.5%

*The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center students.

Minnesota State Colleges and Universities
FY2007 and FY2008 Fee Rates

Institution	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2007 Total Fees Per Credit	FY2008 Total Fees Per Credit	FY2007 Annual Fees	FY2008 Annual Fees	07-08 % Change	07-08 % Change
	FY2007 Per Credit Rate	FY2008 Per Credit Rate	FY2007 Per Credit Rate	FY2008 Per Credit Rate	FY2007 Per Credit Rate	FY2008 Per Credit Rate	FY2007 Per Credit Rate	FY2008 Per Credit Rate	FY2007 Per Credit Rate	FY2008 Per Credit Rate	FY2007 Per Credit Rate	FY2008 Per Credit Rate						
STATE COLLEGES																		
Alexandria TC	\$ 7.00	\$ 7.00		\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 12.31	\$ 12.31	\$ 369	\$ 369	\$ 0.00	\$ 0.00	0.0%
Anoka-Ramsey CC	\$ 8.00	\$ 8.00		\$ 0.75	\$ 0.75	\$ 6.00	\$ 6.00	\$ 3.50	\$ 3.50	\$ 0.31	\$ 0.31	\$ 13.81	\$ 13.81	\$ 414	\$ 414	\$ 75.00	\$ 75.00	18.1%
Anchor TC	\$ 8.00	\$ 8.00		\$ 0.50	\$ 0.50	\$ 6.15	\$ 6.15	\$ 1.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 15.96	\$ 15.96	\$ 479	\$ 479	\$ 50.00	\$ 50.00	0.0%
Central Lakes College	\$ 8.00	\$ 8.00		\$ 0.75	\$ 0.75	\$ 3.15	\$ 3.15	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 14.46	\$ 14.46	\$ 504	\$ 504	\$ 13.50	\$ 13.50	0.0%
Century College	\$ 8.00	\$ 8.00		\$ 0.75	\$ 0.75	\$ 2.25	\$ 2.25	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 15.06	\$ 15.06	\$ 452	\$ 452	\$ 50.00	\$ 50.00	0.0%
Dakota County TC	\$ 8.00	\$ 8.00				\$ 1.35	\$ 1.35	\$ 1.60	\$ 1.60	\$ 0.31	\$ 0.31	\$ 6.26	\$ 6.26	\$ 182	\$ 182	\$ 50.00	\$ 50.00	49.3%
Ford du Lac Tribal & CC	\$ 3.00	\$ 6.00				\$ 4.57	\$ 4.47	\$ 2.25	\$ 2.25	\$ 0.31	\$ 0.31	\$ 13.53	\$ 13.53	\$ 406	\$ 406	\$ 13.98	\$ 13.98	3.3%
Hennepin TC	\$ 6.00	\$ 6.00		\$ 0.85	\$ -	\$ 4.60	\$ 5.95	\$ 2.00	\$ 2.50	\$ 0.31	\$ 0.31	\$ 15.76	\$ 15.76	\$ 473	\$ 473	\$ 18.76	\$ 18.76	19.0%
Inver Hills CC	\$ 8.00	\$ 10.00		\$ 0.25	\$ 0.25	\$ 3.75	\$ 3.75	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 12.06	\$ 12.06	\$ 362	\$ 362	\$ 50.00	\$ 50.00	0.0%
Lake Superior College	\$ 8.00	\$ 8.00				\$ 1.85	\$ 1.85	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 11.91	\$ 11.91	\$ 357	\$ 357	\$ 50.00	\$ 50.00	0.0%
Minnesota SC - Southeast TC	\$ 8.00	\$ 8.00				\$ 7.25	\$ 9.38	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.56	\$ 17.56	\$ 527	\$ 527	\$ 21.69	\$ 21.69	12.8%
Minnesota State C&TC	\$ 8.00	\$ 10.00				\$ 2.00	\$ 2.00	\$ 1.50	\$ 2.00	\$ 0.31	\$ 0.31	\$ 11.81	\$ 11.81	\$ 354	\$ 354	\$ 429	\$ 429	21.2%
Fergus Falls CC	\$ 8.00	\$ 10.00				\$ 4.00	\$ 4.00	\$ 1.50	\$ 2.00	\$ 0.31	\$ 0.31	\$ 13.81	\$ 13.81	\$ 414	\$ 414	\$ 16.31	\$ 16.31	48.9%
Detroit Lakes	\$ 8.00	\$ 10.00				\$ 2.00	\$ 2.00	\$ 1.50	\$ 2.00	\$ 0.31	\$ 0.31	\$ 11.81	\$ 11.81	\$ 354	\$ 354	\$ 14.31	\$ 14.31	44.3%
Moorehead	\$ 8.00	\$ 10.00				\$ 3.00	\$ 4.00	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 15.06	\$ 15.06	\$ 452	\$ 452	\$ 16.31	\$ 16.31	8.9%
Wadena	\$ 8.00	\$ 10.00				\$ 5.00	\$ 5.00	\$ 3.19	\$ 3.20	\$ 0.31	\$ 0.31	\$ 10.50	\$ 10.50	\$ 315	\$ 315	\$ 50.30	\$ 50.30	0.1%
Minnesota West College	\$ 8.00	\$ 9.00				\$ 6.50	\$ 6.50	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 15.81	\$ 15.81	\$ 474	\$ 474	\$ 15.81	\$ 15.81	0.0%
Normandale CC	\$ 8.00	\$ 8.00				\$ 6.00	\$ 6.50	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 15.31	\$ 15.31	\$ 459	\$ 459	\$ 15.56	\$ 15.56	1.6%
North Hennepin CC	\$ 8.00	\$ 8.00				\$ 7.50	\$ 7.50	\$ 1.20	\$ 1.20	\$ 0.31	\$ 0.31	\$ 17.01	\$ 17.01	\$ 510	\$ 510	\$ 50.00	\$ 50.00	0.0%
Northwest Higher Education Dist	\$ 2.00	\$ 2.00				\$ 7.50	\$ 7.50	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 16.81	\$ 16.81	\$ 504	\$ 504	\$ 0.00	\$ 0.00	0.0%
Hibbing College	\$ 8.00	\$ 8.00				\$ 2.50	\$ 3.50	\$ 2.00	\$ 2.50	\$ 0.31	\$ 0.31	\$ 12.81	\$ 12.81	\$ 384	\$ 384	\$ 14.31	\$ 14.31	42.9%
Ilaaca CC	\$ 8.00	\$ 8.00				\$ 5.80	\$ 5.80	\$ 2.00	\$ 2.50	\$ 0.31	\$ 0.31	\$ 16.11	\$ 16.11	\$ 483	\$ 483	\$ 16.61	\$ 16.61	48.8%
Mesabi Range College	\$ 8.00	\$ 8.00				\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 10.31	\$ 10.31	\$ 309	\$ 309	\$ 10.31	\$ 10.31	3.0%
Rainy River CC	\$ 8.00	\$ 8.00				\$ 3.40	\$ 3.40	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 14.21	\$ 14.21	\$ 426	\$ 426	\$ 14.21	\$ 14.21	4.2%
Vermilion CC	\$ 8.00	\$ 8.00				\$ 0.85	\$ 0.85	\$ 1.50	\$ 2.00	\$ 0.31	\$ 0.31	\$ 15.31	\$ 15.31	\$ 459	\$ 459	\$ 16.81	\$ 16.81	9.8%
Northland College	\$ 8.00	\$ 8.00				\$ 6.25	\$ 6.45	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 17.06	\$ 17.06	\$ 512	\$ 512	\$ 17.56	\$ 17.56	5.2%
East Grand Forks	\$ 8.00	\$ 8.00				\$ 4.84	\$ 4.98	\$ 3.50	\$ 4.00	\$ 0.31	\$ 0.31	\$ 18.91	\$ 18.91	\$ 567	\$ 567	\$ 19.61	\$ 19.61	5.8%
Thief River Falls	\$ 8.00	\$ 8.00				\$ 3.15	\$ 3.15	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 13.45	\$ 13.45	\$ 404	\$ 404	\$ 13.59	\$ 13.59	4.0%
Northwest Technical College (Bemidji)	\$ 7.00	\$ 7.00				\$ 5.00	\$ 5.00	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 9.96	\$ 9.96	\$ 299	\$ 299	\$ 10.96	\$ 10.96	3.2%
Pine TC	\$ 8.00	\$ 8.00				\$ 0.74	\$ 0.75	\$ 1.99	\$ 2.17	\$ 0.31	\$ 0.31	\$ 13.31	\$ 13.31	\$ 399	\$ 399	\$ 15.31	\$ 15.31	4.5%
Ridgewater College	\$ 8.00	\$ 8.00				\$ 4.86	\$ 5.05	\$ 2.67	\$ 2.77	\$ 0.43	\$ 0.43	\$ 18.82	\$ 18.82	\$ 565	\$ 565	\$ 19.22	\$ 19.22	5.7%
Rochester College	\$ 8.00	\$ 8.00				\$ 3.00	\$ 4.00	\$ 2.67	\$ 2.97	\$ 0.43	\$ 0.43	\$ 8.43	\$ 8.43	\$ 253	\$ 253	\$ 9.43	\$ 9.43	2.8%
St. Cloud TC	\$ 4.95	\$ 4.95				\$ 4.09	\$ 4.18	\$ 4.09	\$ 4.18	\$ 0.43	\$ 0.43	\$ 20.11	\$ 20.11	\$ 483	\$ 483	\$ 20.31	\$ 20.31	4.8%
Saint Paul College	\$ 5.00	\$ 6.00				\$ 4.25	\$ 5.00	\$ 4.25	\$ 5.00	\$ 0.43	\$ 0.43	\$ 19.40	\$ 19.40	\$ 466	\$ 466	\$ 20.90	\$ 20.90	5.0%
South Central College	\$ 8.00	\$ 10.00				\$ 3.20	\$ 3.70	\$ 6.10	\$ 7.10	\$ 0.43	\$ 0.43	\$ 17.33	\$ 17.33	\$ 443	\$ 443	\$ 18.47	\$ 18.47	4.7%
AVERAGE	\$ 7.28	\$ 7.85				\$ 3.57	\$ 3.86	\$ 3.50	\$ 4.00	\$ 0.43	\$ 0.43	\$ 14.04	\$ 14.04	\$ 421	\$ 421	\$ 15.03	\$ 15.03	6.7%
STATE UNIVERSITIES																		
Bemidji SU	\$ 8.00	\$ 8.00		\$ 2.86	\$ 2.97	\$ 4.86	\$ 5.05	\$ 2.67	\$ 2.77	\$ 0.43	\$ 0.43	\$ 18.82	\$ 18.82	\$ 565	\$ 565	\$ 19.22	\$ 19.22	5.7%
Metropolitan SU	\$ 5.00	\$ 5.00				\$ 3.00	\$ 4.00	\$ 3.00	\$ 4.00	\$ 0.43	\$ 0.43	\$ 8.43	\$ 8.43	\$ 253	\$ 253	\$ 9.43	\$ 9.43	2.8%
Minnesota SU, Mankato	\$ 7.00	\$ 7.00				\$ 6.59	\$ 8.70	\$ 4.09	\$ 4.18	\$ 0.43	\$ 0.43	\$ 20.11	\$ 20.11	\$ 483	\$ 483	\$ 20.31	\$ 20.31	4.8%
Minnesota SU Moorhead	\$ 5.80	\$ 5.80				\$ 4.99	\$ 5.95	\$ 4.99	\$ 5.95	\$ 0.43	\$ 0.43	\$ 19.40	\$ 19.40	\$ 466	\$ 466	\$ 20.90	\$ 20.90	5.0%
Southwest Minnesota SU	\$ 7.00	\$ 8.00				\$ 7.02	\$ 7.10	\$ 6.10	\$ 7.10	\$ 0.43	\$ 0.43	\$ 21.23	\$ 21.23	\$ 632	\$ 632	\$ 23.73	\$ 23.73	11.9%
St. Cloud SU	\$ 4.14	\$ 4.28				\$ 7.02	\$ 7.56	\$ 7.02	\$ 7.56	\$ 0.43	\$ 0.43	\$ 17.33	\$ 17.33	\$ 443	\$ 443	\$ 18.47	\$ 18.47	4.7%
Winona SU*	\$ 7.15	\$ 7.40				\$ 4.95	\$ 4.95	\$ 4.95	\$ 4.95	\$ 0.43	\$ 0.43	\$ 19.33	\$ 19.33	\$ 567	\$ 567	\$ 19.70	\$ 19.70	5.1%
AVERAGE	\$ 6.30	\$ 6.50				\$ 5.64	\$ 6.13	\$ 2.00	\$ 2.25	\$ 0.43	\$ 0.43	\$ 17.81	\$ 17.81	\$ 489	\$ 489	\$ 18.82	\$ 18.82	5.7%

*The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center students.

Minnesota State Colleges and Universities
FY2008 and FY2009 Fee Rates

Institution	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2009 Annual Fees	FY2009 Total Fees Per Credit	FY2008 Annual Fees	FY2008 Total Fees Per Credit	08-09 % Change	08-09 \$ Change		
	FY2008 Per Credit Rate	FY2009 Per Credit Rate	FY2008 Per Credit Rate	FY2009 Per Credit Rate	FY2008 Per Credit Rate	FY2009 Per Credit Rate	FY2008 Per Credit Rate	FY2009 Per Credit Rate	FY2008 Per Credit Rate	FY2009 Per Credit Rate	FY2008 Per Credit Rate	FY2009 Per Credit Rate								
STATE COLLEGES																				
Alexandria TC	\$ 7.00	\$ 8.00			\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 2.00	\$ 2.25	\$ 0.31	\$ 0.31	\$ 359	\$ 15.56	\$ 369	\$ 15.56	\$ 467	\$97.50	26.4%	
Anoka-Ramsey CC	\$ 8.00	\$ 8.00			\$ 0.75	\$ 0.75	\$ 6.00	\$ 6.00	\$ 2.00	\$ 2.50	\$ 0.31	\$ 0.31	\$ 489	\$ 16.81	\$ 489	\$ 16.81	\$ 504	\$15.00	3.1%	
Anoka TC	\$ 8.00	\$ 8.00			\$ 0.50	\$ 0.60	\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 0.31	\$ 0.31	\$ 422	\$ 14.06	\$ 422	\$ 14.06	\$ 452	\$0.00	0.0%	
Central Lakes College	\$ 8.00	\$ 9.00			\$ 0.50	\$ 0.60	\$ 6.15	\$ 6.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 509	\$ 18.41	\$ 509	\$ 18.41	\$ 552	\$43.50	8.5%	
Century College	\$ 8.00	\$ 10.00			\$ 0.75	\$ 1.00	\$ 3.60	\$ 4.10	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 447	\$ 17.41	\$ 447	\$ 17.41	\$ 522	\$75.00	16.8%	
Dakota County TC	\$ 8.00	\$ 10.00			\$ 0.75	\$ 1.00	\$ 5.50	\$ 5.50	\$ 2.25	\$ 2.50	\$ 0.31	\$ 0.31	\$ 504	\$ 19.31	\$ 504	\$ 19.31	\$ 579	\$75.00	14.9%	
Fond du Lac Tribal & CC	\$ 8.00	\$ 8.00			\$ 0.75	\$ 0.75	\$ 5.75	\$ 5.75	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 452	\$ 15.06	\$ 452	\$ 15.06	\$ 452	\$0.00	0.0%	
Hennepin TC	\$ 6.00	\$ 6.00			\$ 1.35	\$ 1.35	\$ 1.35	\$ 1.35	\$ 1.60	\$ 1.60	\$ 0.31	\$ 0.31	\$ 272	\$ 9.26	\$ 272	\$ 9.26	\$ 272	\$0.00	0.0%	
Inver Hills CC	\$ 6.00	\$ 7.00			\$ 0.95	\$ 0.95	\$ 4.47	\$ 4.47	\$ 2.25	\$ 2.50	\$ 0.31	\$ 0.31	\$ 418	\$ 15.23	\$ 418	\$ 15.23	\$ 457	\$37.50	6.9%	
Lake Superior College	\$ 10.00	\$ 10.00					\$ 5.95	\$ 6.50	\$ 2.50	\$ 3.00	\$ 0.31	\$ 0.31	\$ 563	\$ 19.81	\$ 563	\$ 19.81	\$ 594	\$31.50	5.6%	
Marquette College	\$ 8.00	\$ 8.00			\$ 0.25	\$ 0.25	\$ 3.75	\$ 4.75	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 362	\$ 13.06	\$ 362	\$ 13.06	\$ 392	\$30.00	8.3%	
Minnesota SC - Southeast TC	\$ 8.00	\$ 8.00					\$ 1.85	\$ 1.85			\$ 0.31	\$ 0.31	\$ 357	\$ 11.91	\$ 357	\$ 11.91	\$ 357	\$0.00	0.0%	
Minnesota State C&T	\$ 10.00	\$ 10.00					\$ 9.38	\$ 9.38	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 594	\$ 21.69	\$ 594	\$ 21.69	\$ 594	\$0.00	0.0%	
Fergus Falls CC	\$ 10.00	\$ 10.00					\$ 2.00	\$ 3.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 429	\$ 15.31	\$ 429	\$ 15.31	\$ 459	\$30.00	7.0%	
Delroit Lakes	\$ 10.00	\$ 10.00					\$ 4.00	\$ 5.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 489	\$ 17.81	\$ 489	\$ 17.81	\$ 534	\$45.00	9.2%	
Moorehead	\$ 10.00	\$ 10.00					\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 429	\$ 14.31	\$ 429	\$ 14.31	\$ 429	\$0.00	0.0%	
Wadena	\$ 9.00	\$ 10.00					\$ 4.00	\$ 4.00	\$ 1.45	\$ 1.45	\$ 0.31	\$ 0.31	\$ 443	\$ 15.76	\$ 443	\$ 15.76	\$ 473	\$30.00	6.9%	
Minnesota West College	\$ 8.00	\$ 8.00					\$ 5.00	\$ 5.00	\$ 3.00	\$ 3.50	\$ 0.31	\$ 0.31	\$ 489	\$ 16.61	\$ 489	\$ 16.61	\$ 504	\$15.00	3.1%	
Normandale CC	\$ 8.00	\$ 8.00					\$ 5.00	\$ 5.00	\$ 3.20	\$ 3.20	\$ 0.31	\$ 0.31	\$ 315	\$ 14.51	\$ 315	\$ 14.51	\$ 435	\$120.00	38.1%	
North Hennepin CC	\$ 2.00	\$ 6.00					\$ 6.50	\$ 6.50	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 474	\$ 17.81	\$ 474	\$ 17.81	\$ 534	\$60.00	12.7%	
Northwest Higher Education Dist.	\$ 8.00	\$ 10.00					\$ 6.25	\$ 6.75	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 467	\$ 18.06	\$ 467	\$ 18.06	\$ 542	\$75.00	16.1%	
Hibbing College	\$ 8.00	\$ 10.00					\$ 6.50	\$ 6.50	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 474	\$ 17.81	\$ 474	\$ 17.81	\$ 534	\$60.00	12.7%	
Iasca CC	\$ 8.00	\$ 10.00					\$ 7.50	\$ 7.50	\$ 1.20	\$ 1.20	\$ 0.31	\$ 0.31	\$ 510	\$ 19.01	\$ 510	\$ 19.01	\$ 570	\$60.00	17.6%	
Mesabi Range College	\$ 8.00	\$ 10.00					\$ 7.50	\$ 7.50	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 504	\$ 18.81	\$ 504	\$ 18.81	\$ 564	\$60.00	11.9%	
Rainy River CC	\$ 8.00	\$ 10.00					\$ 7.50	\$ 7.50	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 504	\$ 18.81	\$ 504	\$ 18.81	\$ 564	\$60.00	11.9%	
Vermilion CC	\$ 8.00	\$ 10.00					\$ 3.50	\$ 4.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 429	\$ 14.81	\$ 429	\$ 14.81	\$ 444	\$15.00	3.5%	
Northland College	\$ 8.00	\$ 8.00					\$ 5.80	\$ 5.80	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 498	\$ 16.61	\$ 498	\$ 16.61	\$ 498	\$0.00	0.0%	
East Grand Forks	\$ 8.00	\$ 8.00					\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 309	\$ 10.81	\$ 309	\$ 10.81	\$ 324	\$15.00	4.8%	
Thief River Falls	\$ 7.00	\$ 7.50					\$ 3.40	\$ 3.40	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 426	\$ 16.21	\$ 426	\$ 16.21	\$ 486	\$60.00	14.1%	
Northwest Technical College (Bemidji)	\$ 8.00	\$ 10.00					\$ 6.65	\$ 6.65	\$ 2.00	\$ 2.05	\$ 0.31	\$ 0.31	\$ 504	\$ 17.11	\$ 504	\$ 17.11	\$ 513	\$9.00	1.8%	
Pine TC	\$ 8.00	\$ 7.25			\$ 0.85	\$ 0.85	\$ 6.00	\$ 6.00	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 519	\$ 18.31	\$ 519	\$ 18.31	\$ 549	\$30.00	5.9%	
Ridgewater College	\$ 7.00	\$ 7.25					\$ 6.45	\$ 6.65	\$ 4.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 588	\$ 22.31	\$ 588	\$ 22.31	\$ 669	\$81.00	13.8%	
Riverland College	\$ 8.00	\$ 9.00			\$ 0.85	\$ 0.85	\$ 6.45	\$ 6.65	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 408	\$ 17.26	\$ 408	\$ 17.26	\$ 518	\$110.10	27.0%	
Rochester College	\$ 8.00	\$ 10.00			\$ 0.35	\$ 0.35	\$ 4.98	\$ 5.60	\$ 4.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 329	\$ 10.96	\$ 329	\$ 10.96	\$ 329	\$0.00	0.0%	
St. Cloud TC	\$ 4.95	\$ 8.00					\$ 3.15	\$ 3.15	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 459	\$ 15.31	\$ 459	\$ 15.31	\$ 459	\$0.00	0.0%	
Saint Paul College	\$ 6.00	\$ 6.00			\$ 0.75	\$ 0.75	\$ 5.00	\$ 5.00	\$ 2.17	\$ 2.33	\$ 0.31	\$ 0.31	\$ 449	\$ 16.27	\$ 449	\$ 16.27	\$ 486	\$37.65	8.4%	
South Central College	\$ 10.00	\$ 10.00					\$ 4.75	\$ 4.95												
AVERAGE	\$ 7.85	\$ 8.76			\$ 2.77	\$ 3.06	\$ 5.05	\$ 5.85	\$ 2.17	\$ 2.33	\$ 0.43	\$ 0.43	\$ 577	\$ 21.59	\$ 577	\$ 21.59	\$ 648	\$71.10	12.3%	
STATE UNIVERSITIES																				
Bemidji SU*	\$ 8.00	\$ 9.00			\$ 2.97	\$ 3.25	\$ 4.00	\$ 4.00	\$ 4.00	\$ 4.00	\$ 0.43	\$ 0.43	\$ 283	\$ 10.43	\$ 283	\$ 10.43	\$ 313	\$30.00	10.6%	
Metropolitan SU	\$ 5.00	\$ 6.00					\$ 6.70	\$ 9.15												
Minnesota SU, Mankato	\$ 7.00	\$ 7.00			\$ 4.18	\$ 4.40	\$ 5.55	\$ 5.71												
Minnesota SU, Moorhead	\$ 5.80	\$ 6.50			\$ 5.00	\$ 5.00	\$ 7.10	\$ 7.10	\$ 0.50	\$ 0.50	\$ 0.43	\$ 0.43	\$ 502	\$ 21.99	\$ 502	\$ 21.99	\$ 528	\$26.16	5.2%	
Southwest Minnesota SU	\$ 8.00	\$ 8.00			\$ 4.22	\$ 4.40	\$ 7.56	\$ 8.41												
St. Cloud SU	\$ 4.28	\$ 4.43			\$ 3.30	\$ 3.85	\$ 4.95	\$ 4.07												
Winona SU*	\$ 7.40	\$ 7.40			\$ 3.62	\$ 3.69	\$ 3.34	\$ 3.45												
AVERAGE	\$ 6.50	\$ 6.90			\$ 3.86	\$ 4.07	\$ 6.13	\$ 6.33	\$ 2.25	\$ 2.50	\$ 0.43	\$ 0.43	\$ 496	\$ 19.68	\$ 496	\$ 19.68	\$ 519	\$23.62	4.8%	

*BSU: Of \$5.85 per credit student activity fee, \$.35 per credit is dedicated to the green/sustainability project
*WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center students.

Minnesota State Colleges and Universities
FY2009 and FY2010 Fee Rates

Institution	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2009 Per Credit Rate	FY2009 Annual Fees	FY2010 Total Fees Per Credit	FY2010 Annual Fees	09-10 % Change	
	FY2009 Per Credit Rate	FY2010 Per Credit Rate	FY2009 Per Credit Rate	FY2010 Per Credit Rate	FY2009 Per Credit Rate	FY2010 Per Credit Rate	FY2009 Per Credit Rate	FY2010 Per Credit Rate	FY2009 Per Credit Rate	FY2010 Per Credit Rate	FY2009 Per Credit Rate	FY2010 Per Credit Rate						
STATE COLLEGES																		
Alexandria TC	\$ 8.00	\$ 9.00			\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 2.25	\$ 2.25	\$ 0.31	\$ 0.31	\$ 15.56	\$ 487	\$ 46.56	\$ 497	\$30.00	6.4%
Anoka-Ramsey CC	\$ 8.00	\$ 8.00			\$ 0.75	\$ -	\$ 6.00	\$ 6.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 16.81	\$ 504	\$ 16.81	\$ 504	\$0.00	0.0%
Anoka TC	\$ 8.00	\$ 8.00			\$ 0.60	\$ 0.60	\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 0.31	\$ 0.31	\$ 14.06	\$ 422	\$ 13.31	\$ 399	-\$22.50	-5.3%
Central Lakes College	\$ 9.00	\$ 10.00			\$ 1.00	\$ 1.00	\$ 4.10	\$ 4.25	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.41	\$ 552	\$ 19.91	\$ 597	\$45.00	8.1%
Century College	\$ 10.00	\$ 10.00			\$ 1.00	\$ 1.00	\$ 4.10	\$ 4.25	\$ 2.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 17.41	\$ 522	\$ 17.56	\$ 527	\$ 4.50	0.9%
Dakota County TC	\$ 10.00	\$ 10.00			\$ 1.00	\$ 1.00	\$ 5.50	\$ 7.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 19.31	\$ 579	\$ 20.81	\$ 624	\$45.00	7.8%
Fond du Lac Tribal & CC	\$ 8.00	\$ 8.00			\$ 0.75	\$ 0.75	\$ 5.75	\$ 5.75	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 15.06	\$ 452	\$ 15.06	\$ 452	\$0.00	0.0%
Hennepin TC	\$ 6.00	\$ 6.00					\$ 1.35	\$ 1.35	\$ 1.60	\$ 2.60	\$ 0.31	\$ 0.31	\$ 9.26	\$ 272	\$ 10.26	\$ 302	\$30.00	11.0%
Inver Hills CC	\$ 7.00	\$ 8.00			\$ 0.95	\$ 0.95	\$ 4.47	\$ 4.47	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 15.23	\$ 457	\$ 16.23	\$ 487	\$30.00	6.6%
Lake Superior College	\$ 10.00	\$ 10.00			\$ 0.75	\$ 0.75	\$ 4.75	\$ 4.00	\$ 3.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 19.81	\$ 594	\$ 20.81	\$ 624	\$30.00	5.0%
Minnesota State	\$ 8.00	\$ 10.00			\$ 0.25	\$ 0.25	\$ 1.85	\$ 1.85	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 13.06	\$ 392	\$ 15.06	\$ 452	\$60.00	15.3%
Minnesota SC - Southeast TC	\$ 8.00	\$ 8.00											\$ 11.91	\$ 357	\$ 11.91	\$ 357	\$0.00	0.0%
Minnesota State C&TC																		
Fergus Falls CC	\$ 10.00	\$ 10.00					\$ 9.98	\$ 9.98	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 21.69	\$ 594	\$ 21.69	\$ 594	\$0.00	0.0%
Detroit Lakes	\$ 10.00	\$ 10.00					\$ 3.00	\$ 3.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 15.31	\$ 459	\$ 15.31	\$ 459	\$0.00	0.0%
Moorhead	\$ 10.00	\$ 10.00					\$ 5.50	\$ 5.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.81	\$ 534	\$ 17.81	\$ 534	\$0.00	0.0%
Wadena	\$ 10.00	\$ 10.00					\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 14.31	\$ 429	\$ 14.31	\$ 429	\$0.00	0.0%
Minnesota West College	\$ 10.00	\$ 10.00					\$ 4.00	\$ 4.00	\$ 1.45	\$ 1.45	\$ 0.31	\$ 0.31	\$ 15.76	\$ 473	\$ 15.76	\$ 473	\$0.00	0.0%
Normandale CC	\$ 8.00	\$ 8.00					\$ 5.00	\$ 5.00	\$ 3.75	\$ 3.75	\$ 0.31	\$ 0.31	\$ 16.81	\$ 504	\$ 17.06	\$ 512	\$7.50	1.5%
North Hennepin CC	\$ 6.00	\$ 6.00					\$ 5.00	\$ 5.00	\$ 3.20	\$ 3.20	\$ 0.31	\$ 0.31	\$ 14.51	\$ 435	\$ 14.51	\$ 435	\$0.00	0.0%
Northeast Higher Education Dist																		
Hibbing College	\$ 10.00	\$ 10.00					\$ 6.50	\$ 6.50	\$ 1.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.81	\$ 534	\$ 18.81	\$ 564	\$30.00	5.6%
Itasca CC	\$ 10.00	\$ 10.00					\$ 6.75	\$ 6.75	\$ 1.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.06	\$ 542	\$ 19.06	\$ 572	\$30.00	5.5%
Mesabi Range College	\$ 10.00	\$ 10.00					\$ 6.50	\$ 6.50	\$ 1.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.81	\$ 534	\$ 18.81	\$ 564	\$30.00	5.6%
Rainy River CC	\$ 10.00	\$ 10.00					\$ 7.50	\$ 7.50	\$ 1.20	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.01	\$ 570	\$ 19.81	\$ 594	\$24.00	4.2%
Vermilion CC	\$ 10.00	\$ 10.00					\$ 7.50	\$ 7.50	\$ 1.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 19.81	\$ 594	\$30.00	5.3%
Northland College																		
East Grand Forks	\$ 8.00	\$ 8.00					\$ 4.00	\$ 4.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 14.81	\$ 444	\$ 14.81	\$ 444	\$0.00	0.0%
Thief River Falls	\$ 8.00	\$ 8.00					\$ 5.80	\$ 6.50	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 16.61	\$ 498	\$ 17.41	\$ 522	\$24.00	4.8%
Northwest Technical College (Bemidji)	\$ 7.50	\$ 8.00					\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 10.81	\$ 324	\$ 11.31	\$ 339	\$15.00	4.5%
Pine TC	\$ 10.00	\$ 10.00					\$ 3.40	\$ 3.40	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 16.21	\$ 488	\$ 16.21	\$ 488	\$0.00	0.0%
Ridgewater College	\$ 7.25	\$ 7.25			\$ 0.85	\$ 0.85	\$ 6.65	\$ 6.65	\$ 2.05	\$ 2.05	\$ 0.31	\$ 0.31	\$ 17.11	\$ 513	\$ 17.11	\$ 513	\$0.00	0.0%
Riverland College	\$ 9.00	\$ 9.00					\$ 6.00	\$ 6.50	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 18.31	\$ 549	\$ 18.81	\$ 564	\$15.00	2.7%
Rochester College	\$ 10.00	\$ 10.00					\$ 6.65	\$ 6.65	\$ 4.50	\$ 4.50	\$ 0.31	\$ 0.31	\$ 22.31	\$ 669	\$ 22.31	\$ 669	\$0.00	0.0%
St. Cloud TC	\$ 8.00	\$ 8.00					\$ 5.60	\$ 5.60	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 17.26	\$ 518	\$ 17.26	\$ 518	\$0.00	0.0%
Saint Paul College	\$ 6.00	\$ 7.25					\$ 3.15	\$ 3.00	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 10.96	\$ 329	\$ 12.06	\$ 362	\$33.00	10.0%
South Central College*	\$ 10.00	\$ 10.00					\$ 5.00	\$ 5.00	\$ 1.20	\$ 2.00	\$ 0.31	\$ 0.31	\$ 16.51	\$ 485	\$ 17.31	\$ 519	\$24.00	4.8%
AVERAGE	\$ 8.76	\$ 8.96			\$ 0.79	\$ 0.79	\$ 4.95	\$ 5.02	\$ 2.22	\$ 2.46	\$ 0.31	\$ 0.31	\$ 16.31	\$ 487	\$ 16.81	\$ 503	\$15.73	3.1%
STATE UNIVERSITIES																		
Bemidji SU*	\$ 9.00	\$ 9.00	\$ 3.25	\$ 3.58	\$ 3.06	\$ 3.19	\$ 5.85	\$ 5.85			\$ 0.43	\$ 0.43	\$ 21.59	\$ 648	\$ 22.05	\$ 662	\$13.80	2.1%
Metropolitan SU	\$ 6.00	\$ 6.00			\$ 4.26	\$ 4.38	\$ 4.00	\$ 4.00			\$ 0.43	\$ 0.43	\$ 10.43	\$ 313	\$ 10.43	\$ 313	\$0.00	0.0%
Minnesota SU, Mankato	\$ 7.00	\$ 7.00			\$ 5.00	\$ 5.42	\$ 8.47	\$ 8.45			\$ 0.43	\$ 0.43	\$ 20.16	\$ 484	\$ 20.26	\$ 486	\$2.40	0.5%
Minnesota SU Moorhead	\$ 6.50	\$ 1.00	\$ 4.35	\$ 4.53	\$ 3.70	\$ 3.70	\$ 5.71	\$ 3.29			\$ 0.43	\$ 0.43	\$ 21.99	\$ 632	\$ 14.67	\$ 352	-\$175.68	-33.3%
Southwest Minnesota SU	\$ 8.00	\$ 9.50	\$ 4.00	\$ 4.00	\$ 4.40	\$ 4.50	\$ 7.10	\$ 7.30	\$ 0.50	\$ 0.50	\$ 0.43	\$ 0.43	\$ 23.73	\$ 628	\$ 25.43	\$ 683	\$51.30	8.1%
St. Cloud SU	\$ 4.43	\$ 4.59	\$ 1.94	\$ 1.94	\$ 3.85	\$ 3.85	\$ 6.41	\$ 6.71			\$ 0.43	\$ 0.43	\$ 19.61	\$ 500	\$ 20.17	\$ 514	\$14.40	2.9%
Winona SU*	\$ 7.40	\$ 7.40	\$ 3.65	\$ 3.60	\$ 4.05	\$ 3.85	\$ 4.07	\$ 4.20	\$ 4.50	\$ 4.50	\$ 0.43	\$ 0.43	\$ 19.44	\$ 511	\$ 19.68	\$ 517	\$5.76	1.1%
AVERAGE	\$ 6.90	\$ 6.36	\$ 3.45	\$ 3.57	\$ 4.05	\$ 4.17	\$ 6.23	\$ 5.97	\$ 2.50	\$ 2.50	\$ 0.43	\$ 0.43	\$ 19.56	\$ 516	\$ 18.96	\$ 504	-\$12.57	-2.4%

* South Central College moving from parking permit charge to per credit charge. FY09 rate is estimate based on what permit charges were for FY08. FY10 shows new per credit rate.

*BSU: Of \$5.85 per credit student activity fee, \$3.55 per credit is dedicated to the green/sustainability project. *WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center.

to Colleges and Universities
FY2011 Fee Rates

Institution	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2010 Per-Credit Rate	FY2010 Annual Fees	FY2011 Total Fees Per-Credit	FY2011 Annual Fees	10-11 \$ Change	10-11 % Change
	FY2010 Per-Credit Rate	FY2011 Per-Credit Rate	FY2010 Per-Credit Rate	FY2011 Per-Credit Rate	FY2010 Per-Credit Rate	FY2011 Per-Credit Rate	FY2010 Per-Credit Rate	FY2011 Per-Credit Rate	FY2010 Per-Credit Rate	FY2011 Per-Credit Rate	FY2010 Per-Credit Rate	FY2011 Per-Credit Rate						
STATE COLLEGES													\$ 16.56	\$ 497	\$ 17.56	\$ 527	\$30.00	6.0%
Alexandria TC	\$ 9.00	\$ 10.00			\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 2.25	\$ 2.25	\$ 0.31	\$ 0.31	\$ 16.61	\$ 504	\$ 21.06	\$ 632	\$127.50	25.3%
Anoka-Ramsey CC	\$ 8.00	\$ 10.00					\$ 6.00	\$ 7.25	\$ 2.50	\$ 3.50	\$ 0.31	\$ 0.31	\$ 16.61	\$ 504	\$ 16.81	\$ 504	\$0.00	0.0%
Cambridge	\$ 8.00	\$ 7.00					\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 0.31	\$ 0.31	\$ 13.31	\$ 399	\$ 13.31	\$ 399	\$0.00	0.0%
Coon Rapids	\$ 8.00	\$ 8.00			\$ 0.60	\$ 0.60	\$ 7.00	\$ 7.25	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.91	\$ 597	\$ 20.16	\$ 605	\$7.50	1.3%
Central Lakes College	\$ 10.00	\$ 10.00			\$ 1.00	\$ 1.00	\$ 4.25	\$ 4.25	\$ 3.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 17.56	\$ 527	\$ 18.56	\$ 557	\$30.00	5.7%
Century College	\$ 10.00	\$ 10.00					\$ 7.00	\$ 7.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 20.81	\$ 624	\$ 20.81	\$ 624	\$0.00	0.0%
Dakota County TC	\$ 8.00	\$ 8.00					\$ 5.75	\$ 5.75	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 15.06	\$ 452	\$ 15.06	\$ 452	\$0.00	0.0%
Fond du Lac Tribal & CC	\$ 6.00	\$ 6.00					\$ 1.35	\$ 1.35	\$ 2.60	\$ 2.60	\$ 0.31	\$ 0.31	\$ 10.26	\$ 302	\$ 10.26	\$ 302	\$0.00	0.0%
Hennepin TC	\$ 8.00	\$ 8.00					\$ 4.47	\$ 4.47	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 16.23	\$ 487	\$ 16.23	\$ 487	\$0.00	0.0%
Inver Hills CC	\$ 10.00	\$ 10.00			\$ 0.95	\$ 0.95	\$ 6.50	\$ 6.50	\$ 4.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 20.81	\$ 624	\$ 20.81	\$ 624	\$0.00	0.0%
Lake Superior College	\$ 10.00	\$ 10.00			\$ 0.75	\$ 1.00	\$ 4.00	\$ 4.00			\$ 0.31	\$ 0.31	\$ 15.06	\$ 452	\$ 15.31	\$ 459	\$7.50	1.7%
Minnesota State College	\$ 8.00	\$ 10.00			\$ 0.25	\$ 0.25	\$ 1.85	\$ 1.85	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 11.91	\$ 357	\$ 13.91	\$ 417	\$60.00	16.8%
Minnesota SC - Southeast TC	\$ 10.00	\$ 10.00					\$ 9.38	\$ 9.38	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 21.69	\$ 594	\$ 21.69	\$ 594	\$0.00	0.0%
Minnesota State C&TC	\$ 10.00	\$ 10.00					\$ 3.00	\$ 3.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 15.31	\$ 459	\$ 15.31	\$ 459	\$0.00	0.0%
Fergus Falls CC	\$ 10.00	\$ 10.00					\$ 5.50	\$ 5.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.81	\$ 534	\$ 17.81	\$ 534	\$0.00	0.0%
Detroit Lakes	\$ 10.00	\$ 10.00					\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 14.31	\$ 429	\$ 14.31	\$ 429	\$0.00	0.0%
Moorehead	\$ 10.00	\$ 10.00					\$ 4.00	\$ 4.00	\$ 1.45	\$ 1.45	\$ 0.31	\$ 0.31	\$ 15.76	\$ 473	\$ 15.76	\$ 473	\$0.00	0.0%
Wadena	\$ 10.00	\$ 10.00					\$ 5.00	\$ 5.00	\$ 3.75	\$ 4.00	\$ 0.31	\$ 0.31	\$ 17.06	\$ 512	\$ 16.81	\$ 504	-\$7.50	-1.5%
Minnesota West College	\$ 6.00	\$ 6.00					\$ 5.00	\$ 5.00	\$ 3.20	\$ 3.20	\$ 0.31	\$ 0.31	\$ 14.51	\$ 435	\$ 14.51	\$ 435	\$0.00	0.0%
Normandale CC	\$ 10.00	\$ 10.00					\$ 6.50	\$ 6.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 18.81	\$ 564	\$0.00	0.0%
North Hennepin CC	\$ 10.00	\$ 10.00					\$ 6.75	\$ 6.75	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.06	\$ 572	\$ 19.06	\$ 572	\$0.00	0.0%
Northwest Technical College (Berndtj)	\$ 10.00	\$ 10.00					\$ 6.50	\$ 6.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 18.81	\$ 564	\$0.00	0.0%
East Grand Forks	\$ 8.00	\$ 8.00					\$ 7.50	\$ 7.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.81	\$ 594	\$ 19.81	\$ 594	\$0.00	0.0%
Thief River Falls	\$ 8.00	\$ 8.00					\$ 7.50	\$ 7.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.81	\$ 594	\$ 19.81	\$ 594	\$0.00	0.0%
Northwest Technical College (Berndtj)*	\$ 8.00	\$ 8.00					\$ 4.00	\$ 4.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 14.81	\$ 444	\$ 14.81	\$ 444	\$0.00	0.0%
Pine TC	\$ 10.00	\$ 10.00					\$ 6.00	\$ 6.60	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 17.41	\$ 522	\$ 17.41	\$ 522	\$0.00	0.0%
Ridgewater College	\$ 7.25	\$ 7.47			\$ 0.85	\$ 0.85	\$ 3.40	\$ 3.40	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 11.31	\$ 339	\$ 9.31	\$ 279	-\$60.00	-17.7%
Riverland College	\$ 9.00	\$ 9.00					\$ 6.65	\$ 6.65	\$ 2.05	\$ 2.05	\$ 0.31	\$ 0.31	\$ 16.21	\$ 486	\$ 16.21	\$ 486	\$0.00	0.0%
Rochester College	\$ 10.00	\$ 10.00			\$ 0.85	\$ 0.85	\$ 6.50	\$ 6.75	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 19.06	\$ 572	\$7.50	1.3%
St. Cloud TC	\$ 8.00	\$ 8.00			\$ 0.35	\$ 0.35	\$ 5.60	\$ 5.60	\$ 4.00	\$ 4.50	\$ 0.31	\$ 0.31	\$ 22.31	\$ 669	\$ 22.31	\$ 669	\$0.00	0.0%
St. Paul College	\$ 7.25	\$ 7.25					\$ 3.00	\$ 3.00	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 17.26	\$ 518	\$ 17.26	\$ 518	\$0.00	0.0%
South Central College*	\$ 10.00	\$ 10.00			\$ 0.79	\$ 0.82	\$ 5.00	\$ 5.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 12.06	\$ 362	\$ 10.56	\$ 317	-\$45.00	-12.4%
AVERAGE	\$ 8.93	\$ 9.05			\$ 3.20	\$ 3.24	\$ 5.05	\$ 5.07	\$ 2.46	\$ 2.47	\$ 0.31	\$ 0.31	\$ 16.81	\$ 503	\$ 16.97	\$ 507	\$ 4.69	0.9%
STATE UNIVERSITIES													\$ 22.04	\$ 661	\$ 22.08	\$ 662	\$1.20	0.2%
Bemidji SU*	\$ 6.00	\$ 6.00	\$ 3.66	\$ 3.66			\$ 5.75	\$ 5.75			\$ 0.43	\$ 0.43	\$ 10.43	\$ 313	\$ 10.43	\$ 313	\$0.00	0.0%
Metropolitan SU	\$ 7.00	\$ 7.00			\$ 4.38	\$ 4.38	\$ 4.00	\$ 4.00			\$ 0.43	\$ 0.43	\$ 20.26	\$ 486	\$ 20.26	\$ 486	\$0.00	0.0%
Minnesota SU, Mankato	\$ 1.00	\$ 1.00	\$ 4.53	\$ 4.53	\$ 5.42	\$ 5.42	\$ 3.29	\$ 3.35			\$ 0.43	\$ 0.43	\$ 14.67	\$ 352	\$ 14.73	\$ 354	\$1.44	0.4%
Minnesota SU Moorhead	\$ 9.50	\$ 9.50	\$ 4.00	\$ 4.00	\$ 3.70	\$ 3.70	\$ 7.30	\$ 7.30	\$ 0.50	\$ 0.75	\$ 0.43	\$ 0.43	\$ 25.43	\$ 683	\$ 25.68	\$ 691	\$7.75	1.1%
Southwest Minnesota SU	\$ 4.59	\$ 4.75	\$ 1.84	\$ 2.20	\$ 4.50	\$ 4.50	\$ 8.71	\$ 9.30			\$ 0.43	\$ 0.43	\$ 20.17	\$ 514	\$ 21.18	\$ 539	\$25.20	4.9%
St. Cloud SU	\$ 7.40	\$ 7.40	\$ 3.60	\$ 3.80	\$ 3.85	\$ 4.00	\$ 4.20	\$ 4.35	\$ 4.50	\$ 4.50	\$ 0.43	\$ 0.43	\$ 19.68	\$ 517	\$ 19.68	\$ 517	\$7.20	1.4%
Winona SU*	\$ 6.36	\$ 6.38	\$ 3.59	\$ 3.64	\$ 4.18	\$ 4.21	\$ 5.96	\$ 6.07	\$ 2.50	\$ 2.63	\$ 0.43	\$ 0.43	\$ 18.95	\$ 504	\$ 19.19	\$ 510	\$6.11	1.2%
AVERAGE	\$ 6.36	\$ 6.38	\$ 3.59	\$ 3.64	\$ 4.18	\$ 4.21	\$ 5.96	\$ 6.07	\$ 2.50	\$ 2.63	\$ 0.43	\$ 0.43	\$ 18.95	\$ 504	\$ 19.19	\$ 510	\$6.11	1.2%

* South Central College moving from parking permit charge to per credit charge. FY09 rate is estimate based on what permit charges were for FY09. FY10 shows new per credit rate.

*BSU: Of \$5.75 per credit student activity fee, \$3.35 per credit is dedicated to the green/sustainability project. *WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center

*Northwest Technical moving from a per credit parking rate to a parking permit program

Minnesota State Colleges and Universities
FY2011 and FY2012 Fee Rates

Institution	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2011 Annual Fees	FY2012 Annual Fees	11-12 % Change		
	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate					
STATE COLLEGES																	
Alexandria TC	\$ 10.00	\$ 10.00			\$ 1.50	\$ 1.50	\$ 3.50	\$ 3.50	\$ 2.25	\$ 2.25	\$ 0.31	\$ 0.31	\$ 17.56	\$ 527	\$ 527	\$ 0.00	0.0%
Anoka-Ramsey CC																	
Cambridge	\$ 10.00	\$ 10.00							\$ 3.50	\$ 3.50	\$ 0.31	\$ 0.31	\$ 21.06	\$ 632	\$ 632	\$ 0.00	0.0%
Coon Rapids	\$ 7.00	\$ 7.00							\$ 3.50	\$ 2.00	\$ 0.31	\$ 0.31	\$ 504	\$ 504	\$ 482	-\$ 22.50	-4.5%
Anoka TC	\$ 8.00	\$ 10.00				\$ 2.65			\$ 3.00	\$ 7.00	\$ 0.31	\$ 0.31	\$ 399	\$ 399	\$ 689	\$ 289.50	72.5%
Central Lakes College	\$ 10.00	\$ 10.00			\$ 0.60	\$ 0.60	\$ 7.25	\$ 7.25	\$ 2.00	\$ 2.50	\$ 0.31	\$ 0.31	\$ 605	\$ 605	\$ 620	\$ 15.00	2.5%
Century College	\$ 10.00	\$ 10.00					\$ 4.25	\$ 4.25	\$ 4.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 18.56	\$ 557	\$ 557	\$ 0.00	0.0%
Dakota County TC	\$ 8.00	\$ 10.00			\$ 1.00	\$ 1.00			\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 624	\$ 624	\$ 624	\$ 0.00	0.0%
Fond du Lac Tribal & CC	\$ 10.00	\$ 8.00					\$ 5.75	\$ 5.75	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 15.06	\$ 452	\$ 452	\$ 0.00	0.0%
Hennepin TC	\$ 6.00	\$ 6.00					\$ 1.35	\$ 1.35	\$ 2.60	\$ 2.60	\$ 0.31	\$ 0.31	\$ 10.26	\$ 302	\$ 302	\$ 0.00	0.0%
Inver Hills CC	\$ 8.00	\$ 8.00			\$ 0.95	\$ 0.95	\$ 4.47	\$ 4.47	\$ 2.50	\$ 3.00	\$ 0.31	\$ 0.31	\$ 16.23	\$ 487	\$ 487	\$ 15.00	3.1%
Lake Superior College	\$ 10.00	\$ 10.00			\$ 1.00	\$ 2.00	\$ 6.50	\$ 6.50	\$ 4.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 20.81	\$ 624	\$ 624	\$ 0.00	0.0%
Minneapolis College	\$ 10.00	\$ 10.00					\$ 4.00	\$ 4.00			\$ 0.31	\$ 0.31	\$ 459	\$ 459	\$ 489	\$ 30.00	6.5%
Minnesota SC - Southeast TC																	
Winona	\$ 10.00	\$ 10.00			\$ 0.25	\$ 3.55	\$ 1.85	\$ 6.88	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 13.91	\$ 417	\$ 417	\$ 249.90	59.9%
Red Wing	\$ 10.00	\$ 10.00			\$ 0.25	\$ 3.75	\$ 1.85	\$ 1.85	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 13.91	\$ 417	\$ 522	\$ 105.00	25.2%
Minnesota State C&TC																	
Fergus Falls CC	\$ 10.00	\$ 10.00							\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 21.69	\$ 594	\$ 594	\$ 0.00	0.0%
Detroit Lakes	\$ 10.00	\$ 10.00							\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 15.31	\$ 459	\$ 459	\$ 0.00	0.0%
Moorhead	\$ 10.00	\$ 10.00							\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.81	\$ 534	\$ 534	\$ 0.00	0.0%
Wadena	\$ 10.00	\$ 10.00			\$ 5.00	\$ 5.00	\$ 5.50	\$ 5.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 14.31	\$ 429	\$ 431	\$ 2.00	0.4%
Minnesota West College	\$ 10.00	\$ 10.00			\$ 4.00	\$ 4.00	\$ 4.00	\$ 4.00	\$ 1.45	\$ 1.45	\$ 0.31	\$ 0.31	\$ 15.76	\$ 473	\$ 473	\$ 0.00	0.0%
Normandale CC	\$ 8.00	\$ 8.00			\$ 4.50	\$ 4.00	\$ 4.50	\$ 4.00	\$ 4.00	\$ 6.00	\$ 0.31	\$ 0.31	\$ 16.81	\$ 504	\$ 549	\$ 45.00	8.9%
North Hennepin CC	\$ 6.00	\$ 6.00			\$ 5.00	\$ 5.00	\$ 5.00	\$ 5.00	\$ 3.20	\$ 3.20	\$ 0.31	\$ 0.31	\$ 14.51	\$ 435	\$ 435	\$ 0.00	0.0%
Northeast Higher Education Dist																	
Hibbing College	\$ 10.00	\$ 10.00							\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 564	\$ 0.00	0.0%
Itasca CC	\$ 10.00	\$ 10.00							\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.06	\$ 572	\$ 572	\$ 0.00	0.0%
Mesabi Range College	\$ 10.00	\$ 10.00			\$ 6.50	\$ 6.50	\$ 6.50	\$ 6.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 564	\$ 0.00	0.0%
Rainy River CC	\$ 10.00	\$ 10.00			\$ 7.50	\$ 7.50	\$ 7.50	\$ 7.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.81	\$ 594	\$ 594	\$ 0.00	0.0%
Vermilion CC	\$ 10.00	\$ 10.00					\$ 7.50	\$ 7.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.81	\$ 594	\$ 594	\$ 0.00	0.0%
Northland College																	
East Grand Forks	\$ 8.00	\$ 8.32					\$ 4.00	\$ 4.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 14.81	\$ 444	\$ 454	\$ 10.00	2.2%
Thief River Falls	\$ 8.00	\$ 8.32			\$ 6.60	\$ 6.60	\$ 6.60	\$ 6.60	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 17.41	\$ 522	\$ 532	\$ 10.00	1.8%
Northwest Technical College (Bemidji)*	\$ 8.00	\$ 8.00			\$ 1.00	\$ 1.33	\$ 3.40	\$ 3.40	\$ -	\$ -	\$ 0.31	\$ 0.31	\$ 9.31	\$ 279	\$ 289	\$ 10.00	3.9%
Pine TC	\$ 10.00	\$ 10.00					\$ 3.40	\$ 3.40	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 16.21	\$ 486	\$ 486	\$ 0.00	0.0%
Ridgewater College	\$ 7.47	\$ 7.47			\$ 0.85	\$ 0.85	\$ 6.65	\$ 6.65	\$ 2.05	\$ 2.05	\$ 0.31	\$ 0.31	\$ 17.33	\$ 520	\$ 520	\$ 0.00	0.0%
Riverland College	\$ 9.00	\$ 9.00			\$ 6.75	\$ 6.75	\$ 6.75	\$ 6.75	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 19.06	\$ 572	\$ 572	\$ 0.00	0.0%
Rochester College	\$ 10.00	\$ 10.00			\$ 0.85	\$ 0.85	\$ 6.65	\$ 6.95	\$ 4.50	\$ 4.50	\$ 0.31	\$ 0.31	\$ 22.31	\$ 669	\$ 678	\$ 9.00	1.3%
St. Cloud TC	\$ 8.00	\$ 8.00			\$ 0.35	\$ 0.35	\$ 5.60	\$ 5.71	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 17.26	\$ 518	\$ 521	\$ 3.00	0.6%
Saint Paul College	\$ 7.25	\$ 7.25					\$ 3.00	\$ 3.00	\$ -	\$ -	\$ 0.31	\$ 0.31	\$ 10.56	\$ 317	\$ 317	\$ 0.00	0.0%
South Central College*	\$ 10.00	\$ 10.00					\$ 5.00	\$ 5.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.31	\$ 519	\$ 519	\$ 0.00	0.0%
AVERAGE	\$ 9.33	\$ 9.41			\$ 0.84	\$ 2.01	\$ 5.12	\$ 5.34	\$ 2.52	\$ 2.67	\$ 0.32	\$ 0.32	\$ 17.37	\$ 519	\$ 541	\$ 21.95	4.2%
STATE UNIVERSITIES																	
Bemidji SU*	\$ 9.00	\$ 10.00	\$ 3.66	\$ 3.66	\$ 3.24	\$ 3.34	\$ 5.75	\$ 5.75			\$ 0.43	\$ 0.43	\$ 662	\$ 662	\$ 695	\$ 33.00	5.0%
Metropolitan SU	\$ 7.00	\$ 6.00					\$ 4.00	\$ 4.00			\$ 0.43	\$ 0.43	\$ 313	\$ 313	\$ 313	\$ 0.00	0.0%
Minnesota SU Mankato	\$ 7.00	\$ 7.00			\$ 4.34	\$ 4.29	\$ 6.49	\$ 6.54			\$ 0.43	\$ 0.43	\$ 486	\$ 486	\$ 486	\$ 0.00	0.0%
Minnesota SU Moorhead	\$ 1.00	\$ 1.00	\$ 4.63	\$ 4.58	\$ 5.42	\$ 5.42	\$ 3.35	\$ 3.95			\$ 0.43	\$ 0.43	\$ 354	\$ 354	\$ 369	\$ 15.60	4.4%
Southwest Minnesota SU	\$ 9.50	\$ 10.00	\$ 4.00	\$ 4.00	\$ 3.70	\$ 3.70	\$ 7.30	\$ 7.30	\$ 0.75	\$ 2.00	\$ 0.43	\$ 0.43	\$ 25.66	\$ 691	\$ 745	\$ 54.25	7.9%
St. Cloud SU	\$ 4.75	\$ 4.92	\$ 2.20	\$ 3.94	\$ 4.50	\$ 4.15	\$ 9.30	\$ 6.60			\$ 0.43	\$ 0.43	\$ 21.18	\$ 539	\$ 524	\$ 15.66	4.0%
Winona SU*	\$ 7.40	\$ 7.40	\$ 3.80	\$ 3.84	\$ 4.00	\$ 4.16	\$ 4.35	\$ 4.70	\$ 4.50	\$ 4.50	\$ 0.43	\$ 0.43	\$ 19.98	\$ 524	\$ 537	\$ 13.20	2.5%
AVERAGE	\$ 6.38	\$ 6.62	\$ 3.64	\$ 4.00	\$ 4.20	\$ 4.18	\$ 6.08	\$ 6.12	\$ 2.63	\$ 3.25	\$ 0.43	\$ 0.43	\$ 510	\$ 499	\$ 530	\$ 19.67	3.9%

* South Central College moving from parking permit charge to per credit charge. FY09 rate is estimate based on what permit charges were for FY09. FY10 shows new per credit rate.

*BSU: Of \$5.75 per credit student activity fee, \$3.33 per credit is dedicated to the green/sustainability project. *WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center ☐

*Northwest Technical moving from a per credit parking rate to a parking permit program

Minnesota State Colleges and Universities
 FY2012 and FY2013 Fee Rates

Institution	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2013 Total Fees Per Credit	FY2013 Annual Fees	12-13 \$ Change	12-13 % Change			
	FY2012 Per Credit Rate	FY2013 Per Credit Rate	FY2012 Per Credit Rate	FY2013 Per Credit Rate	FY2012 Per Credit Rate	FY2013 Per Credit Rate	FY2012 Per Credit Rate	FY2013 Per Credit Rate	FY2012 Per Credit Rate	FY2013 Per Credit Rate	FY2012 Per Credit Rate	FY2013 Per Credit Rate							
STATE COLLEGES																			
Alexandria TC	\$ 10.00	\$ 10.00			\$ 1.50	\$ 1.50	\$ 3.50	\$ 4.50	\$ 2.25	\$ 2.40	\$ 0.31	\$ 0.31	\$ 17.56	\$ 527	\$ 18.71	\$ 561	\$34.50	6.5%	
Anoka-Ramsey CC							\$ 7.25	\$ 7.25	\$ 3.50	\$ 3.50	\$ 0.31	\$ 0.31	\$ 21.06	\$ 632	\$ 21.06	\$ 632	\$0.00	0.0%	
Cambridge	\$ 10.00	\$ 10.00			\$ 7.00	\$ 7.00	\$ 6.75	\$ 6.75	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 16.06	\$ 482	\$ 16.06	\$ 482	\$0.00	0.0%	
Coon Rapids	\$ 10.00	\$ 10.00			\$ 0.60	\$ 0.60	\$ 3.00	\$ 3.00	\$ 7.00	\$ 6.00	\$ 0.31	\$ 0.31	\$ 20.31	\$ 609	\$ 19.31	\$ 579	-\$30.00	-4.9%	
Anoka TC	\$ 10.00	\$ 10.00					\$ 7.25	\$ 7.25	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 20.66	\$ 620	\$ 20.66	\$ 620	\$0.00	0.0%	
Central Lakes College	\$ 10.00	\$ 9.00			\$ 1.00	\$ 1.00	\$ 4.25	\$ 4.65	\$ 4.00	\$ 4.00	\$ 0.31	\$ 0.31	\$ 18.56	\$ 557	\$ 17.96	\$ 539	-\$18.00	-3.2%	
Century College	\$ 10.00	\$ 10.00					\$ 7.00	\$ 7.00	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 20.81	\$ 624	\$ 20.81	\$ 624	\$0.00	0.0%	
Dakota County TC	\$ 8.00	\$ 8.00					\$ 5.75	\$ 7.00	\$ 1.00	\$ 1.00	\$ 0.31	\$ 0.31	\$ 15.06	\$ 452	\$ 16.31	\$ 489	\$37.50	8.3%	
Fond du Lac Tribal & CC	\$ 6.00	\$ 9.00					\$ 1.35	\$ 1.35	\$ 2.60	\$ 2.60	\$ 0.31	\$ 0.31	\$ 10.26	\$ 302	\$ 13.26	\$ 392	\$90.00	29.8%	
Hennepin TC	\$ 8.00	\$ 8.00					\$ 4.47	\$ 4.47	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 16.73	\$ 502	\$ 16.73	\$ 502	\$0.00	0.0%	
Inver Hills CC	\$ 10.00	\$ 10.00			\$ 0.95	\$ 0.95	\$ 6.50	\$ 6.50	\$ 4.00	\$ 5.00	\$ 0.31	\$ 0.31	\$ 20.81	\$ 624	\$ 21.81	\$ 654	\$30.00	4.8%	
Lake Superior College	\$ 10.00	\$ 10.00			\$ 2.00	\$ 2.50	\$ 4.00	\$ 4.00			\$ 0.31	\$ 0.31	\$ 16.31	\$ 489	\$ 16.81	\$ 504	\$15.00	3.1%	
Minnesota State C&TC	\$ 10.00	\$ 10.00																	
Red Wing	\$ 10.00	\$ 10.00			\$ 3.55	\$ 3.55	\$ 6.88	\$ 6.88	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 22.24	\$ 667	\$ 22.24	\$ 667	\$0.00	0.0%	
Fergus Falls CC	\$ 10.00	\$ 10.00			\$ 3.75	\$ 3.75	\$ 1.85	\$ 1.85	\$ 1.50	\$ 1.50	\$ 0.31	\$ 0.31	\$ 17.41	\$ 522	\$ 17.41	\$ 522	\$0.00	0.0%	
Detroit Lakes	\$ 10.00	\$ 10.00					\$ 9.38	\$ 9.38	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 21.69	\$ 594	\$ 21.69	\$ 594	\$0.00	0.0%	
Northland College	\$ 10.00	\$ 10.00					\$ 3.00	\$ 3.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 15.31	\$ 459	\$ 15.31	\$ 459	\$0.00	0.0%	
Hibbing College	\$ 10.00	\$ 10.00					\$ 5.50	\$ 5.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 17.81	\$ 534	\$ 17.81	\$ 534	\$0.00	0.0%	
Itasca CC	\$ 10.00	\$ 10.00					\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 14.31	\$ 429	\$ 14.31	\$ 429	\$0.00	0.0%	
Minnesota State Southeast TC	\$ 10.00	\$ 10.00					\$ 4.00	\$ 4.00	\$ 6.00	\$ 9.00	\$ 0.31	\$ 0.31	\$ 18.31	\$ 549	\$ 21.31	\$ 639	\$90.00	16.4%	
Northwest Technical College (Bemidj)	\$ 10.00	\$ 10.00					\$ 5.00	\$ 5.00	\$ 3.20	\$ 3.20	\$ 0.31	\$ 0.31	\$ 14.51	\$ 435	\$ 16.51	\$ 495	\$60.00	13.8%	
Northland College	\$ 8.32	\$ 9.00					\$ 6.50	\$ 6.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 18.81	\$ 564	\$0.00	0.0%	
East Grand Forks	\$ 8.32	\$ 9.00					\$ 6.75	\$ 6.95	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.06	\$ 572	\$ 19.26	\$ 578	\$6.00	1.0%	
Thief River Falls	\$ 8.00	\$ 8.00					\$ 6.50	\$ 6.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 18.81	\$ 564	\$ 18.81	\$ 564	\$0.00	0.0%	
Northwest Technical College (Bemidj)	\$ 10.00	\$ 10.00					\$ 7.50	\$ 7.50	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.81	\$ 594	\$ 19.81	\$ 594	\$0.00	0.0%	
Pine TC	\$ 7.47	\$ 8.00					\$ 1.33	\$ 1.33	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 19.81	\$ 594	\$ 19.81	\$ 594	\$0.00	0.0%	
Ridgewater College	\$ 9.00	\$ 9.00			\$ 0.85	\$ 0.85	\$ 3.40	\$ 3.40	\$ 2.50	\$ 2.50	\$ 0.31	\$ 0.31	\$ 16.21	\$ 486	\$ 16.21	\$ 486	\$0.00	0.0%	
Roverland College	\$ 10.00	\$ 10.00					\$ 6.65	\$ 6.65	\$ 2.05	\$ 2.05	\$ 0.31	\$ 0.31	\$ 17.33	\$ 520	\$ 17.86	\$ 536	\$15.90	3.1%	
Rochester College	\$ 8.00	\$ 8.00			\$ 0.85	\$ 0.85	\$ 6.75	\$ 6.75	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 19.06	\$ 572	\$ 19.06	\$ 572	\$0.00	0.0%	
St. Cloud TC	\$ 7.25	\$ 8.25			\$ 0.85	\$ 0.85	\$ 5.71	\$ 5.88	\$ 4.50	\$ 4.50	\$ 0.31	\$ 0.31	\$ 22.61	\$ 678	\$ 22.86	\$ 686	\$7.50	1.1%	
Saint Paul College	\$ 10.00	\$ 10.00			\$ 0.35	\$ 0.35	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 0.31	\$ 0.31	\$ 17.37	\$ 521	\$ 17.54	\$ 526	\$5.10	1.0%	
South Central College*	\$ 9.41	\$ 9.61					\$ 3.00	\$ 3.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.31	\$ 10.56	\$ 317	\$ 11.56	\$ 347	\$30.00	9.5%	
AVERAGE							\$ 5.00	\$ 5.00	\$ 2.67	\$ 2.77	\$ 0.32	\$ 0.32	\$ 18.02	\$ 539	\$ 18.53	\$ 554	\$ 15.14	2.8%	
					\$ 1.71	\$ 1.77	\$ 5.34	\$ 5.53	\$ 3.25	\$ 3.25	\$ 0.43	\$ 0.43	\$ 25.18	\$ 695	\$ 23.35	\$ 701	\$5.10	0.7%	
STATE UNIVERSITIES																			
Bemidji SU*	\$ 6.00	\$ 6.00			\$ 3.34	\$ 3.34	\$ 5.75	\$ 5.92			\$ 0.43	\$ 0.43	\$ 10.43	\$ 313	\$ 10.43	\$ 313	\$0.00	0.0%	
Metroplitan SU	\$ 7.00	\$ 8.75			\$ 4.29	\$ 4.33	\$ 8.54	\$ 6.20			\$ 0.43	\$ 0.43	\$ 20.26	\$ 486	\$ 22.97	\$ 551	\$65.04	13.4%	
Minnesota SU Mankato	\$ 1.00	\$ 1.00			\$ 5.42	\$ 5.41	\$ 3.95	\$ 8.05			\$ 0.43	\$ 0.43	\$ 15.38	\$ 369	\$ 19.47	\$ 467	\$98.08	26.6%	
Minnesota SU Moorhead	\$ 10.00	\$ 10.00			\$ 3.70	\$ 3.70	\$ 7.50	\$ 8.30	\$ 2.00	\$ 2.00	\$ 0.43	\$ 0.43	\$ 27.43	\$ 785	\$ 28.43	\$ 769	\$24.00	3.2%	
Southwest Minnesota SU	\$ 4.92	\$ 5.09			\$ 4.15	\$ 4.42	\$ 8.60	\$ 9.14			\$ 0.43	\$ 0.43	\$ 22.04	\$ 561	\$ 23.40	\$ 595	\$33.66	6.0%	
St. Cloud SU	\$ 7.40	\$ 7.40			\$ 4.16	\$ 4.30	\$ 4.70	\$ 5.20			\$ 0.43	\$ 0.43	\$ 20.53	\$ 537	\$ 21.17	\$ 552	\$15.36	2.9%	
Winona SU*	\$ 6.62	\$ 6.89			\$ 4.18	\$ 4.25	\$ 6.42	\$ 6.69	\$ 3.25	\$ 3.25	\$ 0.43	\$ 0.43	\$ 19.89	\$ 539	\$ 21.32	\$ 564	\$34.46	6.5%	
AVERAGE																			

*BSU: Of \$5.75 per credit student activity fee, \$3.35 per credit is dedicated to the green/sustainability project. **WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center ID
 *Northwest Technical moving from a per credit parking rate to a parking permit program

Minnesota State Colleges and Universities
FY2013 and FY2014 Fee Rates

Institution	Revenue Fund		Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2014 Annual Fees	13-14 % Change	13-14 % Change
	FY2013 Per Credit Rate	FY2014 Per Credit Rate	FY2013 Per Credit Rate	FY2014 Per Credit Rate	FY2013 Per Credit Rate	FY2014 Per Credit Rate	FY2013 Per Credit Rate	FY2014 Per Credit Rate	FY2013 Per Credit Rate	FY2014 Per Credit Rate	FY2013 Per Credit Rate	FY2014 Per Credit Rate	FY2013 Annual Fees	FY2014 Total Fees Per Credit			
STATE COLLEGES																	
Alexandria Technical & Community College																	
Anoka-Ramsey Community College																	
Cambridge																	
Coon Rapids																	
Anoka Technical College																	
Central Lakes College																	
Century College																	
Dakota County Technical College																	
Fond du Lac Tribal & Community College																	
Hennepin Technical College																	
Inver Hills Community College																	
Lake Superior College																	
Minneapolis Community & Technical College (*)																	
Minnesota State College - SE Technical																	
Winona																	
Red Wing																	
Minnesota State Community & Technical College																	
Fergus Falls																	
Detroit Lakes																	
Moorhead																	
Wadena																	
Minnesota West Community & Technical College																	
Normandale Community College																	
North Hennepin Community College																	
Northeast Higher Education District																	
Hibbing Community College																	
Itasca Community College																	
Mesabi Range Community & Technical College																	
Rainy River Community College																	
Vermilion Community College																	
Northland Community & Technical College																	
East Grand Forks																	
Thief River Falls																	
Northwest Technical College (Bemidji)*																	
Pine Technical College																	
Ridgewater College																	
Riverland Community College																	
Rochester Community & Technical College																	
St. Cloud Technical & Community College																	
Saint Paul College																	
South Central College																	
STATE UNIVERSITIES																	
Bemidji State University*																	
Metropolitan State University**																	
Minnesota State University, Mankato (*)																	
Minnesota State University Moorhead																	
Southwest Minnesota State University																	
St. Cloud State University (*)																	
Winona State University*																	

*MSU: Of \$5.75 per credit student activity fee, \$3.33 per credit is dedicated to the green/sustainability project. □
 **MSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center.
 *MSU, Mankato: Of the \$6.65 per credit student activity fee, \$85 per credit is dedicated to the green transportation fee which supports busing service for students (This was initially proposed by student leadership).
 **Metro State: New student center Revenue Fund fee of \$2 per credit for FY2014 and 2015, offset by reduction of \$2 per credit from Student Activity fee, as agreed to from students.
 (*) Minneapolis, CTC, MSU, Mankato and St. Cloud SU fees average out to 3% or below when including Revenue Fund

Minnesota State Colleges and Universities
FY2014 and FY2015 Fee Rates

Institution	Revenue		Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2014 Annual Fees Per Credit	FY2015 Annual Fees Per Credit	14-15 % Change	14-15 \$ Change
	FY2014 Per Credit Rate	FY2015 Per Credit Rate	FY2014 Per Credit Rate	FY2015 Per Credit Rate	FY2014 Per Credit Rate	FY2015 Per Credit Rate	FY2014 Per Credit Rate	FY2015 Per Credit Rate	FY2014 Per Credit Rate	FY2015 Per Credit Rate	FY2014 Per Credit Rate	FY2015 Per Credit Rate						
		\$ 10.00	\$ 10.00	\$ -	\$ -	\$ 1.35	\$ 1.35	\$ 4.50	\$ 4.50	\$ 2.80	\$ 3.20	\$ 0.31	\$ 0.31	\$ 18.96				
STATE COLLEGES																		
Alexandria Technical & Community College																		
Anoka-Ramsey Community College																		
Cambridge																		
Coon Rapids	\$ 5.00	\$ 5.00																
Anoka Technical College																		
Central Lakes College (H)																		
Century College																		
Dakota County Technical College																		
Fond du Lac Tribal & Community College																		
Hennepin Technical College																		
Inver Hills Community College																		
Lake Superior College																		
Metropolitan Community & Technical College	\$ 5.50	\$ 5.50																
Minnesota State College - SE Technical																		
Winona																		
Red Wing																		
Minnesota State Community & Technical College																		
Fergus Falls																		
Detroit Lakes	\$ 2.20	\$ 2.20																
Moorhead																		
Wadena																		
Minnesota West Community & Technical College																		
Normandale Community College	\$ 7.00	\$ 7.50																
North Hennepin Community College																		
Northeast Higher Education District																		
Hibbing Community College																		
Inasca Community College																		
Missabi Range College																		
Rainy River Community College																		
Vermilion Community College																		
Northland Community & Technical College																		
East Grand Forks																		
Thief River Falls																		
Northwest Technical College (Bemidji)																		
Pine Technical College																		
Ridgewater College (H)																		
Riverland Community College																		
Rochester Community & Technical College																		
St. Cloud Technical & Community College																		
Saint Paul College***																		
South Central College																		

STATE UNIVERSITIES

Bemidji State University*	\$ 22.10	\$ 22.77	\$ 10.00	\$ 10.00	\$ 3.66	\$ 3.66	\$ 6.03	\$ 6.03	\$ -	\$ -	\$ 0.43	\$ 0.43	\$ 23.69	\$ 976	\$ 23.79	\$ 987	10.93	1.1%
Metropolitan State University**	\$ 2.00	\$ 2.00	\$ 6.00	\$ 6.00	\$ -	\$ -	\$ 2.00	\$ 2.00	\$ -	\$ -	\$ 0.43	\$ 0.43	\$ 10.43	\$ 313	\$ 20.43	\$ 613	300.00	95.9%
Minnesota State University, Mankato*	\$ 13.15	\$ 13.15	\$ 8.75	\$ 8.75	\$ 3.40	\$ 3.50	\$ 4.60	\$ 4.72	\$ 6.65	\$ 7.14	\$ -	\$ -	\$ 36.98	\$ 888	\$ 37.69	\$ 905	17.04	1.9%
Minnesota State University Moorhead	\$ 19.96	\$ 20.31	\$ 1.00	\$ 1.00	\$ 4.58	\$ 4.58	\$ 5.41	\$ 5.41	\$ 6.88	\$ 6.95	\$ -	\$ -	\$ 38.26	\$ 921	\$ 38.68	\$ 931	10.16	1.1%
Southwest Minnesota State University	\$ 13.13	\$ 13.13	\$ 10.00	\$ 10.00	\$ 4.00	\$ 4.00	\$ 3.70	\$ 3.70	\$ 8.30	\$ 8.30	\$ 2.00	\$ 2.00	\$ 28.43	\$ 700	\$ 28.43	\$ 700	0.00	0.0%
St. Cloud State University*	\$ 8.35	\$ 8.30	\$ 5.19	\$ 5.55	\$ 4.58	\$ 4.38	\$ 5.41	\$ 5.85	\$ 9.38	\$ 9.78	\$ -	\$ -	\$ 33.34	\$ 834	\$ 34.29	\$ 859	24.96	3.0%
Winona State University*	\$ 13.85	\$ 13.85	\$ 7.40	\$ 7.40	\$ 3.92	\$ 4.04	\$ 4.42	\$ 4.69	\$ 5.20	\$ 5.25	\$ 4.75	\$ 4.75	\$ 35.22	\$ 890	\$ 40.41	\$ 903	13.19	1.5%

*BSU: Of \$5.75 per credit student activity fee, \$3.33 per credit is allocated to the green/sustainability project.
 **WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center.
 ***Metro State: Revenue fund parking fee of \$10/credit begins January 2015; Student Center Revenue Fund fee of \$2 per credit for FY2014 and 2015 continues; offset by reduction of \$2 per credit from Student Activity fee, as agreed to from students.
 ****St. Paul College - Effective FY15, St. Paul College is converting their parking fee from a daily usage fee to per credit.
 (H) Student Activity/Life fee is capped at \$112.50 per term (15 credits)

Minnesota State Colleges and Universities
FY2015 and FY2016 Fee Rates
With WSCSA Fee Increases

Institution	Revenue		Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2016 Annual Fees	FY2015 Annual Fees	FY2016 Annual Fees	FY2015 Annual Fees	15-16 S Change	15-16 % Change	
	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate							
STATE COLLEGES																					
Alexandria Technical & Community College																\$ 19.36	\$ 581	\$ 20	\$ 585	4.50	0.8%
Anoka-Ramsey Community College																\$ 21.71	\$ 651	\$ 22	\$ 665	13.20	2.0%
Cambridge																\$ 21.91	\$ 657	\$ 23	\$ 677	19.20	2.9%
Coon Rapids	\$ 5.00	\$ 5.15	\$ 10.00	\$ 10.00	\$ 2.80	\$ 2.80	\$ 1.35	\$ 1.35	\$ 4.50	\$ 7.25	\$ 1.75	\$ 3.31	\$ 0.31	\$ 0.35		\$ 20.66	\$ 609	\$ 21	\$ 611	1.20	0.2%
Anoka Technical College																\$ 18.56	\$ 557	\$ 19	\$ 575	17.70	3.2%
Central Lakes College																\$ 20.66	\$ 609	\$ 21	\$ 611	1.20	0.2%
Century College																\$ 18.51	\$ 555	\$ 19	\$ 573	18.00	3.2%
Dakota County Technical College																\$ 20.81	\$ 624	\$ 21	\$ 644	19.20	3.1%
Fond du Lac Tribal & Community College																\$ 16.31	\$ 489	\$ 16	\$ 491	1.20	0.2%
Hennepin Technical College																\$ 14.71	\$ 432	\$ 15	\$ 446	14.20	3.3%
Inver Hills Community College																\$ 16.73	\$ 502	\$ 17	\$ 518	16.20	3.2%
Lake Superior College																\$ 22.97	\$ 689	\$ 24	\$ 708	18.90	2.7%
Minnesota Community & Technical College	\$ 5.50	\$ 5.50	\$ 10.00	\$ 10.00	\$ 0.66	\$ 1.25	\$ 2.50	\$ 2.50	\$ 4.75	\$ 5.25	\$ -					\$ 23.06	\$ 692	\$ 24	\$ 708	16.20	2.3%
Minnesota State College - SE Technical																\$ 22.24	\$ 667	\$ 22	\$ 668	1.20	0.2%
Winona																\$ 17.41	\$ 522	\$ 17	\$ 524	1.20	0.2%
Red Wing																					
Minnesota State Community & Technical College																\$ 21.69	\$ 594	\$ 22	\$ 596	1.20	0.2%
Fergus Falls																\$ 15.31	\$ 459	\$ 15	\$ 461	1.20	0.3%
Detroit Lakes	\$ 2.20	\$ 2.20	\$ 10.00	\$ 10.00	\$ -	\$ -	\$ -	\$ -	\$ 3.00	\$ 3.00	\$ 2.00	\$ 2.00	\$ 0.31	\$ 0.35		\$ 20.01	\$ 600	\$ 20	\$ 602	1.20	0.2%
Moorhead																\$ 16.31	\$ 489	\$ 16	\$ 491	1.20	0.2%
Wadena																\$ 17.01	\$ 510	\$ 18	\$ 527	16.20	3.2%
Minnesota West Community & Technical College	\$ 7.50	\$ 7.50	\$ 8.00	\$ 8.35	\$ -	\$ -	\$ -	\$ -	\$ 4.00	\$ 4.00	\$ 9.00	\$ 9.50	\$ 0.31	\$ 0.35		\$ 28.81	\$ 864	\$ 30	\$ 891	26.70	3.1%
Normandale Community College																\$ 16.51	\$ 495	\$ 18	\$ 527	31.20	6.3%
North Hennepin Community College																					
Northwest Technical College (Bemidji)																\$ 19.31	\$ 579	\$ 19	\$ 581	1.20	0.2%
Hibbing Community College																\$ 19.81	\$ 594	\$ 20	\$ 596	1.20	0.2%
Itasca Community College																\$ 18.81	\$ 564	\$ 19	\$ 582	18.00	3.2%
Mesabi Range College																\$ 19.81	\$ 594	\$ 20	\$ 596	1.20	0.2%
Rainy River Community College																\$ 19.81	\$ 594	\$ 20	\$ 596	1.20	0.2%
Vermilion Community College																\$ 19.81	\$ 594	\$ 20	\$ 596	1.20	0.2%
Northland Community & Technical College																\$ 19.81	\$ 594	\$ 20	\$ 596	1.20	0.2%
East Grand Forks																\$ 18.91	\$ 567	\$ 19	\$ 584	16.20	2.6%
Thief River Falls																\$ 18.91	\$ 567	\$ 19	\$ 584	16.20	2.9%
Northwest Technical College (Bemidji)																\$ 9.64	\$ 289	\$ 10	\$ 290	1.20	0.4%
Pine Technical and Community College																\$ 16.21	\$ 486	\$ 16	\$ 488	1.20	0.2%
Ridgewater College																\$ 18.86	\$ 561	\$ 19	\$ 563	1.20	0.2%
Riverland Community College																\$ 19.42	\$ 583	\$ 20	\$ 601	18.30	3.1%
Rochester Community & Technical College																\$ 23.33	\$ 700	\$ 24	\$ 705	5.10	0.7%
St. Cloud Technical & Community College																\$ 18.04	\$ 541	\$ 19	\$ 558	17.10	3.2%
Saint Paul College																\$ 20.89	\$ 627	\$ 21	\$ 628	1.20	0.2%
South Central College																\$ 18.06	\$ 542	\$ 18	\$ 543	1.20	0.2%

Institution	Revenue		Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association		FY2016 Annual Fees	FY2015 Annual Fees	FY2016 Annual Fees	FY2015 Annual Fees	15-16 S Change	15-16 % Change	
	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate	FY2015 Per Credit Rate	FY2016 Per Credit Rate							
STATE UNIVERSITIES																					
Bemidji State University*	\$ 22.77	\$ 23.22	\$ 10.00	\$ 10.00	\$ 3.66	\$ 3.66	\$ 3.67	\$ 3.78	\$ 6.03	\$ 6.36	\$ -					\$ 23.79	\$ 987	\$ 24	\$ 1,003	18.60	1.9%
Metropolitan State University**	\$ 2.00	\$ 8.50	\$ 6.00	\$ 6.00	\$ -	\$ -	\$ -	\$ 2.50	\$ 2.00	\$ 4.00	\$ 10.00	\$ 12.00	\$ 0.43	\$ 0.43		\$ 30.43	\$ 613	\$ 33	\$ 1,063	390.00	63.6%
Minnesota State University, Mankato (*)	\$ 13.15	\$ 13.35	\$ 7.75	\$ 9.00	\$ 3.50	\$ 3.60	\$ 4.72	\$ 5.00	\$ 7.14	\$ 7.38	\$ -					\$ 37.69	\$ 905	\$ 39	\$ 930	25.68	2.8%
Minnesota State University Moorhead	\$ 20.31	\$ 20.91	\$ 1.00	\$ 1.00	\$ 4.58	\$ 4.58	\$ 5.41	\$ 5.41	\$ 6.95	\$ 7.50	\$ -					\$ 38.68	\$ 931	\$ 40	\$ 959	27.60	3.0%
Southwest Minnesota State University	\$ 13.13	\$ 13.52	\$ 10.00	\$ 10.00	\$ 4.00	\$ 4.00	\$ 3.70	\$ 3.81	\$ 8.30	\$ 8.54	\$ 2.00	\$ 2.30	\$ 0.43	\$ 0.43		\$ 28.43	\$ 984	\$ 43	\$ 1,111	277.06	2.5%
St. Cloud State University	\$ 8.50	\$ 9.55	\$ 5.55	\$ 5.92	\$ 4.38	\$ 4.38	\$ 5.85	\$ 5.21	\$ 9.78	\$ 9.78	\$ -					\$ 34.29	\$ 859	\$ 35	\$ 885	25.74	3.0%
Winona State University*	\$ 13.85	\$ 13.85	\$ 7.40	\$ 7.40	\$ 4.04	\$ 4.16	\$ 4.92	\$ 5.05	\$ 5.25	\$ 5.75	\$ 4.75	\$ 4.75	\$ 0.43	\$ 0.43		\$ 35.89	\$ 971	\$ 41	\$ 989	18.00	1.9%

*MSU: Of \$6.00 per credit student activity fee, \$3.33 per credit is dedicated to the green/sustainability project. ©

**MSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Residents/Center

(*) MSU, Mankato: Of the \$7.50 per credit student activity fee, \$5.90 per credit is dedicated to the green transportation fee which supports bus/route service for students (This was initially proposed by student leadership).

**Metro State: For FY '16, the Student Activity fee is restored to the original amount of \$4/credit, as the revenue fund is accounting for the full \$8.50/credit for Student Center \$10 Parking fee authorized in FY15 not changed.

St. Cloud State Health Services Flat Fee structure at \$0.50 per student per semester

Parking at Normandale, Saint Paul and Metro reduced a per credit charge for revenue fund facilities.

Minnesota State Colleges and Universities
FY2016 and FY2017 Fee Rates

Institution	Revenue			Technology			Ableties			Health Services			Student Activity/Life			Parking			Statewide Student Association			16-17 % Change			
	FY2016 Per Credit Rate	FY2017 Per Credit Rate	% Change	FY2016 Per Credit Rate	FY2017 Per Credit Rate	% Change	FY2016 Per Credit Rate	FY2017 Per Credit Rate	% Change	FY2016 Per Credit Rate	FY2017 Per Credit Rate	% Change	FY2016 Per Credit Rate	FY2017 Per Credit Rate	% Change	FY2016 Per Credit Rate	FY2017 Per Credit Rate	% Change	FY2016 Total Fees Per Credit	FY2017 Total Fees Per Credit	% Change				
STATE COLLEGES																									
Alexandria Technical & Community College				10.00	10.00				1.35	1.35		4.50	4.50		3.31	3.48		0.35	0.35	19.51	19.68	590	510	0.92%	
Anoka-Ramsey Community College				10.00	10.00	2.80	2.80					7.25	7.25	1.75	1.75				0.35	0.35	22.15	22.15	665	665	0.0%
Cambridge	5.15	5.15		10.00	10.00							5.05	5.05	1.75	1.75				0.35	0.35	22.55	22.55	677	677	0.0%
Coon Rapids				10.00	10.00							3.55	3.55	5.25	5.25				0.35	0.35	19.15	19.15	575	575	0.0%
Anoka Technical College				10.00	10.00			5.00				8.40	4.25	2.50	2.50				0.35	0.35	22.10	22.10	611	623	2.0%
Central Lakes College				9.35	9.50	1.10	1.14					4.06	4.23	4.25	4.45				0.35	0.35	19.11	19.67	573	590	2.9%
Century College				10.00	10.00							7.00	7.30	2.80	2.80				0.35	0.35	21.45	21.45	644	644	0.0%
Dakota County Technical College				8.00	8.00							1.00	1.00	1.00	1.00				0.35	0.35	16.35	16.35	491	491	0.0%
Fond du Lac Tribal & Community College				9.00	9.00							2.90	3.90	3.00	3.00				0.35	0.35	15.25	17.25	416	502	12.6%
Hennepin Technical College				8.50	10.00			1.25				0.95	4.47	4.47	3.00	3.00			0.35	0.35	17.27	18.77	518	563	8.7%
Inver Hills Community College				10.00	10.00							7.00	7.50	5.00	5.00				0.35	0.35	23.60	24.10	708	723	2.1%
Lake Superior College	5.50	5.50		10.00	10.00				2.50	3.50	5.25	5.25						0.35	0.35	23.60	24.60	708	738	4.2%	
Minnesota State Community & Technical College				10.00	10.00							6.88	6.88	1.50	1.50				0.35	0.35	22.28	22.28	668	668	0.0%
Minnesota State College Southeast				10.00	10.00				3.75	2.25	1.85	2.55	1.50	1.50				0.35	0.35	17.45	16.65	524	500	-4.6%	
Winona				10.00	10.00							9.38	9.38	2.00	2.00				0.35	0.35	21.73	21.73	596	596	0.0%
Red Wing				10.00	10.00							3.00	3.00	2.00	2.00				0.35	0.35	15.35	15.35	461	461	0.0%
Minnesota State Community & Technical College				10.00	10.00							5.50	3.70	2.00	2.00				0.35	0.35	20.05	20.05	602	602	0.0%
Fergus Falls	2.20	4.00		10.00	10.00							4.00	4.00	2.00	2.00				0.35	0.35	16.35	16.35	491	491	0.0%
Detroit Lakes				10.00	10.00							5.50	5.50	1.70	2.20				0.35	0.35	17.55	18.05	527	542	2.8%
Moorhead				10.00	10.00							4.00	4.40	9.50	9.50				0.35	0.35	29.70	30.59	891	918	3.0%
Wadena				8.00	8.10							5.00	5.90	3.20	3.20				0.35	0.35	17.55	18.55	527	557	5.7%
Minnesota West Community & Technical College				10.00	10.00							7.00	7.00	2.00	2.00				0.35	0.35	19.35	19.35	581	581	0.0%
Normandale Community College	7.50	7.50		8.35	8.84							7.50	7.50	2.00	2.00				0.35	0.35	19.85	19.85	596	596	0.0%
North Hennepin Community College				10.00	10.00							7.50	7.50	2.00	2.00				0.35	0.35	19.85	19.85	596	596	0.0%
Northland Community & Technical College				9.50	9.50							6.60	6.60	3.00	3.00				0.35	0.35	19.45	19.45	584	584	0.0%
East Grand Forks				8.00	8.00							1.33	1.33	3.00	3.00				0.35	0.35	19.45	19.45	584	584	0.0%
Thief River Falls				10.00	10.00							3.40	3.40	2.50	2.50				0.35	0.35	16.25	16.25	488	488	0.0%
Northwest Technical College (Benidit)				8.00	8.30				0.85	0.85		7.65	7.65	2.05	2.30				0.35	0.35	18.90	19.45	563	579	2.9%
Pine Technical and Community College				10.00	10.00							7.32	7.32	3.00	3.00				0.35	0.35	20.03	20.62	601	619	2.9%
Ridgewater College				9.36	9.95							0.90	0.90	7.80	4.75	4.75	3.35	3.35	0.35	0.35	23.80	23.80	705	705	0.0%
Riverland Community College				10.00	10.00				0.35	0.35		6.41	6.71	3.00	3.00				0.35	0.35	18.61	19.16	558	575	3.0%
Rochester Community and Technical College				8.50	8.75							3.00	3.33	9.33	9.33				0.35	0.35	20.93	21.85	628	656	4.4%
St. Cloud Technical & Community College				10.00	10.00							5.75	6.50	2.00	2.00				0.35	0.35	18.10	19.35	543	581	6.9%
Saint Paul College				13.85	13.97	7.40	7.40	4.16	4.33	5.05	5.40	8.75	6.30	4.75	4.75				0.43	0.43	36.64	42.58	989	1,018	2.9%
South Central College				23.22	23.92	10.00	10.00	3.66	3.66	3.78	3.89	6.36	6.90	12.00	12.00				0.43	0.43	24.23	24.88	1,006	1,033	2.7%
Benediti State University	8.50	8.50		6.00	6.00				2.50	2.50	4.00	4.00	4.00	4.00				0.43	0.43	33.43	33.43	1,003	1,003	0.0%	
Metropolitan State University	13.35	13.35		9.00	9.25	3.60	3.71		5.00	5.15	7.38	7.76						0.43	0.43	38.76	39.65	933	954	2.3%	
Minnesota State University, Mankato	20.91	21.28		1.00	1.00	4.58	4.58		5.41	5.41	7.50	8.01						0.43	0.43	40.71	40.71	959	980	2.2%	
Minnesota State University, Moorhead	9.55	9.55		5.92	6.00	4.38	4.38		5.21	5.33	9.78	9.78						0.43	0.43	35.27	38.47	885	980	10.8%	
St. Cloud State University	13.52	13.52		10.00	10.00	4.00	4.00		3.81	3.81	8.54	8.80	2.30	2.42				0.43	0.43	29.08	29.46	1,111	1,121	0.9%	
Southwest Minnesota State University				10.00	10.00							5.75	6.50	2.00	2.00				0.35	0.35	18.10	19.35	543	581	6.9%
Winona State University*				13.85	13.97	7.40	7.40	4.16	4.33	5.05	5.40	8.75	6.30	4.75	4.75				0.43	0.43	36.64	42.58	989	1,018	2.9%

*WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center. Student union is \$7.85/credit calculated on 33 credits annually; Wellness is \$6.12/credit based on 24 credits annually.

ACADEMIC



MINNESOTA STATE

Baccalaureate Degree Transfer Pathways: Report to the Legislature

Academic and Student Affairs

March 15, 2016



Minnesota
STATE COLLEGES
& UNIVERSITIES

Executive Summary

During the 2014 Minnesota legislative session, the Legislature directed the Minnesota State Colleges and Universities to develop a plan to address certain transfer problems through the implementation of multi-campus articulation agreements that would permit students who transfer with associate degrees associate in arts, associate in science, and associate in fine arts to complete baccalaureate degrees at the system's universities without accumulating excess course credits. The Legislature responded to MnSCU's March 2015 plan with session law requiring MnSCU to implement the transfer pathways and to report by March 15, 2016 the status of that implementation, including any deviations from the original plan.

2015 Session Laws Chapter 69--S.F. 5, Article 3, Sec. 21

Subd. 1. The Board of Trustees of the Minnesota State Colleges and Universities shall implement new transfer pathways for associate of arts degrees, associate of science degrees, and associate of fine arts degrees toward baccalaureate degree programs. The implementation must, to the greatest extent possible, be done in accordance with the implementation plan, including its timeline, developed pursuant to Laws 2014, chapter 312, article 1, section 12....

Subd. 3. By March 15, 2016, the board must report to the chairs and ranking minority members of the legislative committees with jurisdiction over higher education on the status of implementation of transfer pathways under subdivision 1 and any deviations from the implementation plan.

2014 Session Laws H.F. 3172, Chapter 312, Sec. 12

The Board of Trustees of the Minnesota State Colleges and Universities shall develop a plan to implement multi-campus articulation agreements that lead to baccalaureate degree completion upon earning the number of credits required for the degree minus 60 credits at a system university after transfer to the system university by a student with an associate in arts degree, associate of science degree, or an associate of fine arts (AFA) degree from a system college. The board shall assign the task of developing the plan to the appropriate committee formed under the board's "Charting the Future" initiative. The board shall report on this plan to the legislative committees with primary jurisdiction over higher education finance and policy by March 15, 2015.

This report describes timely progress to date in creating guaranteed pathways for baccalaureate completion. The Transfer Pathways to Baccalaureate Completion Plan of March 2015 provided sound and fairly comprehensive guidelines for the launch of this initiative, and the Transfer Pathways Coordinating Team charged with oversight of the project has been able to build upon the original plan's recommendations with a high degree of consensus. The team counts among its accomplishments after six months of work the following:

- Successfully and productively convened the recommended mix of faculty, staff, students, campus and system office administrators from around the system.

- Met approximately every three weeks in a central location.
- Identified and affirmed the first four disciplines and convened the four discipline Transfer Pathway Teams for an orientation meeting of approximately 100 individuals on December 11.
- Created a set of guidelines and background research, called a 'Transfer Pathway Team Toolkit,' for each of the four discipline groups, along with a set of key "guiding questions."
- Identified a need for liaisons between the coordinating team and the Transfer Pathway Teams, being met voluntarily by Transfer Pathways Coordinating Team members.
- Identified a need for conversation about revising the Minnesota Transfer Curriculum in conjunction with the transfer pathways work, and the system office has begun conversation with the University of Minnesota on this topic.
- Bargaining unit appointees to the Transfer Pathways Coordinating Team began communication with their respective bargaining units and campuses to explain the transfer pathways.
- Created a draft communications plan.
- Identified key talking points and a Frequently Asked Questions guide for use in familiarizing stakeholders throughout the system with the transfer pathways.
- Developed plans for statewide Discipline Stakeholder Meetings at a midpoint during the development of each pilot transfer pathway to engage and obtain input from as many affected faculty, staff, students, and administrators as possible.
- Learned that securing so many committee appointments from so many bargaining units presents a challenge, but one that all are committed to meeting because of the importance of this work.
- Held a successful kick-off meeting for Transfer Pathway Team members in December to provide them with a chance to meet, learn about the process, and discuss how they will begin.
- Provided liaison support for several meetings each held by the Transfer Pathway Teams between January and March, and for "discipline stakeholder meetings" open to all faculty, staff, and students to review first- draft pathways in March.

Elements and Status of the Implementation Plan

The specific elements of the Transfer Pathways to Baccalaureate Completion Plan are detailed below, and in each case where there is an update, it is provided at the end of the enumerated section in highlighted text.

A. Transfer Pathways Coordinating Team

- a. The Transfer Pathways for Baccalaureate Completion Plan of March 2015 called for a launch in Fall 2015 with meetings of a coordinating team composed of faculty, staff, students, campus administrators and system office staff.

STATUS: *The Transfer Pathways Coordinating Team was formed in September, 2015, and began meeting on October 10. The Transfer Pathways Coordinating Team has held nine extended meetings and reviewed and approved every significant element of the plan, while also identifying policy, procedural, and technological issues to be addressed for successful implementation. The team is co-chaired by a college faculty member and a university faculty member. See roster in Appendix A.*

B. Purpose and Goals

- a. The plan aimed to create opportunities to streamline transfer for all students who intend to prepare for the bachelor's degree by completing an associate degree at a two-year college.
- b. The plan called for the Transfer Pathways Coordinating Team and discipline-based Transfer Pathway Teams to facilitate communication and collaboration among faculty in the same discipline at all of the system's institutions to ensure that the transfer pathways align lower-division and upper-division curricula and enhance students' ability to prepare for and complete baccalaureate degrees.
- c. Students were to be the primary and fundamental focus of all transfer pathway planning processes, and maintaining a quality education was identified as the core of transfer pathways.
- d. Pathways to baccalaureate degrees must be easy for students to follow.
- e. The initiative was also intended to generate savings on many levels, including but not limited to cost to students, time to degree completion, and administrative overhead to maintain articulation agreements.
- f. Additionally, the following significant benefits were anticipated: an increase in the number of students completing associate degrees, which better prepare them for success as university students and result in higher rates of completion at the universities; decreased diversity and decreased complexity in the lower-division curriculum; and stronger partnership between college and university faculty.
- g. Transfer students who meet admission/program application requirements would be given the same opportunities/same consideration as direct entry students.

STATUS: *These goals were affirmed by the Transfer Pathways Coordinating Team and discussed with all pilot Transfer Pathway Team members at their first meeting on December 11 at Metropolitan State University.*

C. A Faculty-Led Process

- a. The plan required the Transfer Pathways Coordinating Team to assemble Transfer Pathway Teams that would meet as disciplinary groups to create transfer pathways for 25-30 of the system's most popular baccalaureate programs. Each Transfer Pathway Team was to have a majority of faculty members (12 out of 20), with two-year colleges and universities being equally represented. Each team was to be co-

chaired by a college faculty member and a university faculty member.

STATUS: *This structure has been approved and accepted, and the first four Transfer Pathway Teams have been constituted according to the plan's recommendations. See rosters in Appendix B. Twelve additional disciplines have been identified for fall 2016.*

D. Transfer Pathway Team Authority and Responsibility

- a. The Transfer Pathway Teams would, according to the plan, create the pathways. It was recommended they begin their work with a review of all of the current articulation agreements in the related fields of study and the individual university degree requirements for degrees in the discipline.
- b. Transfer Pathway Teams were to have full autonomy to consider the full range of strategies/ideas to achieve the goals. Once the membership has been determined, the Transfer Pathway Teams were to be self-governed to meet the designated timelines agreed upon by the Transfer Pathways Coordination Team.
- c. Transfer Pathway Teams were advised to seek college program advisory committee input where appropriate.
- d. Transfer Pathway Teams were charged to report their work to the system's Academic Programs division.
- e. The Transfer Pathway Teams are to determine what can be ensured for the students after the completion of the transfer pathways for the transfer of the full associate of arts, associate of science or associate of fine arts degree to the parallel baccalaureate degree.
- f. Once the pathways are determined, the faculty at all colleges and universities are to consider how their current curriculum will fit into the new pathways. Campuses will utilize current curriculum review and approval processes to implement the new pathways.

STATUS: *The charge to the first four Transfer Pathway Teams granted them the authority described in the plan. Since no pathways have yet been finalized, no implementation work as described in items c-f above has occurred. See charge documents in Appendix C.*

E. Timeline

- a. After a series of project launch meetings for planning purposes, implementation of the plan was to occur in six phases:
 - i. Phase 1 in Spring 2016 was to be a pilot project in four disciplines, to be followed by
 - ii. Phase 2, in Fall 2016, a first round of transfer pathway development in 10-12 target programs; and
 - iii. Phase 3, in spring 2016 a second round of transfer pathway development in the remaining 11-13 target programs.
 - iv. Phases 4 through 6, one-year each, starting in Fall 2016, Spring 2016, and Fall

2017, respectively, would see the newly designed transfer pathways fully implemented in Fall 2017, Spring 2018, and Fall 2018, after thorough review and approval by campus curriculum committees, inclusion in college and university catalogs, publication of transfer guides and degree maps, and promotion to students.

- b. The Phase 1 pilot was recommended to include major programs of four distinct types: one major that reflects sequential (pre-requisite) courses (biology); a major that has program-specific accreditation requirements (business); a major that is in the performing arts (theatre); and one that draws very high enrollment among both transfer and direct-entry university students (psychology). The pilot should also include each degree type: associate in arts, associate in science, associate in fine arts.

STATUS. *The original planned timeline and pilot disciplines were approved by the Transfer Pathways Coordinating Team, pending any need for revision after the first four pilot disciplines’ development of transfer pathways in spring semester 2016. During the first phase pilots, the Transfer Pathways Coordinating Team will observe, evaluate, and make final recommendations on the timeline, phases, and content of the work. Phase 2 disciplines for Fall 2016 are also identified.*

F. The Transfer Pathways: Curriculum Framework

- a. The plan said that transfer pathways should be designed to permit students to complete associate degrees as provided for in current board policy, but using a basic common structure that permits students to transfer from any college using the pathway to any university offering a parallel baccalaureate degree.
- b. The proposed degree structure for associate degree transfer pathways was as follows. The plan suggested a recommended common general education framework of multiple tiers of lower-division curriculum for all transfer pathways. This structure would be consistent with current board policy and could ensure: the completion of the MnTC (when possible); a common core across sub-fields within a discipline or multiple disciplines; common disciplinary specialization; and specific preparation for an upper-division major.

Proposed Model	Credit Range
Common set of general education/MnTC Goal Areas across the discipline	30
Broad Elective Courses/Additional MnTC Goals	9-12
Discipline Specific Courses/Major Courses	9-16
Remaining Credits*	6-12
Total Credits	60

**The remaining 6-12 credits gives room for flexibility in course credits (lab credits, variances, in courses between campuses, or other campus requirements.*

STATUS: *The first four pilot Transfer Pathway Teams have been charged to work with the proposed framework and to identify any challenges, as well as recommendations for subsequent Transfer Pathway Teams in their curriculum development work.*

G. Transfer Pathways: Guarantees

- a. The plan called for the Transfer Pathway Teams to create options for students to better plan and better prepare for transfer to state university majors. The Transfer Pathway Teams should ensure accessibility to programs for all qualified students. In addition, dual-admission options and strong 2+2 programs should be strongly considered for these degrees because studies show that these assist students in planning and preparing to enter the major. The plan said that the following pathway features, found in a number of other state systems' transfer degrees, should be strongly considered by the Transfer Pathway Team groups:
 - i. Ensure that a student has fully met the lower-division general education and major discipline requirements for a MnSCU university. (This may not be possible for all degree pathways, but should be accomplished where it is possible).
 - ii. Guarantee that a student has full junior status upon successful completion of the associate degree pathway.
 - iii. Ensure that a student who has followed a transfer pathway and received its associate degree can complete the baccalaureate degree upon earning the number of credits required for the degree minus 60 credits.
 - iv. Provide the opportunity for two-year college students to apply to a program at the same point in their academic progress as direct-entry students (assuming that pre-requisites have been completed). Students and advisors should be clearly informed about the difference between open and restricted-admission programs.
 - v. Guarantee, where capacity permits, that students who meet or exceed specific program requirements will be admitted to that program.
 - vi. Ensure that the pathway will specify required experiential, clinical or applied learning experiences (e.g., undergraduate research), where applicable, as part of the degree pathway.

STATUS: *The Transfer Pathways Coordinating Team has advised the Transfer Pathway Teams to incorporate these features and guarantees into the pathways that they create.*

H. Scope

- a. All MnSCU universities and eligible colleges (those who offer the associate in arts, associate in science or associate in fine arts would participate, according to the plan. Institutions would need to appeal to the Vice Chancellor for Academic and Student Affairs for an exemption. Possible reasons for an exemption would be that the

pathways are out of the current scope of degree or course offerings or that another degree pathway already exists for all two-year college students.

- b. The plan called for the creation of transfer pathways for about 25 to 30 of the most frequently enrolled baccalaureate programs. Currently, MnSCU universities grant about two-thirds of their collective bachelor's degrees in 30 programs.
- c. Project implementation would begin with a review of the most popular programs of study at the two year colleges; the most popular university degree programs and the most popular transfer programs (identified as those in which the content and competencies transfer to the junior level).
- d. During the implementation phases of the project, the chief academic officer (CAO) or designee at each college and university would identify current degree programs that would align with the transfer pathways for baccalaureate completion degrees created or drafted by the Transfer Pathway Teams.

STATUS: *The Transfer Pathways Coordinating Team has discussed and is in general agreement with the intended scope of the project—i.e., to include the programs that graduate the majority of the universities' baccalaureate students. In addition, the Transfer Pathways Coordinating Team wishes to carefully observe and discuss the relationship of the new transfer pathway degrees to existing associate degrees and their bilateral articulation agreements.*

I. Communications

- a. The plan called for a fully integrated public relations, marketing, and internal communications plan to help ensure that stakeholders receive, understand and realize benefit from the transfer pathways.
 - i. Identified stakeholders included existing MnSCU students, lapsed or stopped-out students; prospective students currently outside of MnSCU; faculty and staff; and the greater Minnesota citizenry whom we serve.
 - ii. Goals of the communications plan included creating awareness of transfer pathways among all prospective transfer students in our own system, both upper division and lower division, active and lapsed, so they ask and learn about them.
 - iii. In addition, the plan called for creating awareness of and interest in transfer pathways among prospective students who hadn't previously considered the MnSCU system as a solution they would invest in for their higher education, so they act to get more information about it.
 - iv. The communications plan must also motivate faculty and staff to become knowledgeable about the transfer pathways so that they can enthusiastically inform students about them.
 - v. Public communications about the pathways should shift public perception so that more Minnesotans see our system as collaboratively working to improve its efficiency and convenience while maintaining its quality and rigor.

- b. Tactics identified in the plan delivering messages to stakeholders in the most salient ways. Internal audiences, including existing students, may well be served by email, SharePoint, webinars, and live events. External audiences may well be best be served by landing pages that explain the benefit to them and provide access to the next step of more information or connection to a recruiter. Implied in this is the need for marketing tactics that drive traffic to those landing pages.

STATUS: *The Transfer Pathways Coordinating Team has reviewed and endorsed these objectives, and agrees with the authors of the original plan that targeted and broad and frequent communication of the pathways is essential to their successful implementation and adoption. In addition, the Transfer Pathways Coordinating Team has identified a strong need to communicate with faculty and other stakeholders throughout the curriculum development process. The team has created listservs for interaction with faculty in each discipline, as well as a public website with current information and a collaboration website for the work of the Transfer Pathways Coordinating Team and all the Transfer Pathway Teams. Most importantly, team members have determined that the best way to engage and get feedback from the statewide community is to hold “Discipline Stakeholder Meetings” in March 2016, so that all interested parties can provide their ideas and suggestions in response to the first draft of each of the four transfer pathway curricula.*

J. Operational and Procedural Issues

- a. The plan assigned to the Transfer Pathways Coordinating Team and the Transfer Pathway Teams the responsibility to identify and address procedural issues like the following:
 - i. The Transfer Pathways Coordinating Team and Transfer Pathway Teams must ensure that the receiving universities know when a student is transferring using a pathway.
 - ii. Evaluation tools and processes should be developed so that the pathways may be reviewed regularly to maintain or enhance quality and student success outcomes.
 - iii. The colleges’ and universities’ course equivalency system (Degree Audit Reports (DARS) system) must be regularly updated, and must support the inclusion of the Pathways.
 - iv. Updating of catalogs, websites, Transferology/DARS, transfer sheets, etc. should use normal timeframes.
 - v. Standard training tools should be developed for use by all campuses for advising staff and other constituents who may need training.
 - vi. The coordination team should review the current dispute resolution process/appeal process for students, colleges, and universities and adjust as needed.
 - vii. Regular MnSCU governance bodies should be responsible to ensure conflicts are resolved.
 - viii. Transfer Pathways should be incorporated into an easy to use and prominent website, including Transferology.

- ix. Standing committees and technology groups should be responsible for coordination to ensure the sustainability of transfer pathways.
- x. Annually, the enrollment and graduation numbers for pathway degree transfers and cohort degree completion will be reviewed and reported to the campuses, student associations, and other system stakeholders.
- xi. Transfer Pathway Teams should be encouraged to identify additional ways to streamline transfer process.

STATUS. *The Transfer Pathways Coordinating Team is continuing to meet during the spring semester to plan for these operational provisions and other academic considerations arising as the Transfer Pathway Teams do their curriculum planning work. A general sense conveyed in the group's fall meetings is that the changes to be achieved by the transfer pathways could be transformational in creating improved alignment between the two-year colleges and universities, and the work of that creation could be squandered if the operational and communication supports are not provided to ensure their success.*

K. Budget

- a. The original plan noted that budget for ongoing Transfer Pathway Teams meetings and travel expenses, as well as any funding for advertising, was not included in the plan, although it provided an estimate of \$500,000 for the three-year implementation, independent of media advertising and communication with the general Minnesota public.

STATUS. *The Legislature provided \$115,000 over the biennium 2015-2017 for the project. To date, approximately \$13,400 has been spent on meeting and travel expenses for the Transfer Pathways Coordinating Team and Transfer Pathway Teams members.*

Summary

The Minnesota State Colleges and Universities remain enthusiastic about this unique opportunity and responsibility to develop effective transfer pathways from community colleges to universities in order to increase the number of students who earn baccalaureate degrees. As the work begins, it is even more apparent than it was during the planning phase that this project will be challenging and require considerable investment of time and resources, but with the anticipation of significant outcomes. For example, the California “associate degrees for transfer” initiative, which served as a model for the MnSU Transfer Pathways, is now three years into full implementation, and each year the number of students taking these associate degrees has doubled, and now exceeds 22,000 degrees granted per year.

Our students’ investment in their education is also an investment in the greater good of our state. As a system, we continue to invest in students in many ways, not least by creating the most effective and efficient transfer system possible.

Baccalaureate Degree Transfer Pathways – Status Report

MnSCU is committed to providing students an extraordinary education and the highest-value, most affordable options. Transferability of courses is a key element in that value proposition, and the transfer pathways are a new and powerful element in improving transfer.

APPENDIX A

Transfer Pathways Coordinating Team Roster

Transfer Pathways Coordinating Team		
Membership Groups	Member Name	Email
IFO/1	Maythee Kantar	kantar@ifo.org
IFO/2	Laurie Blunsom	blunsom@mnstate.edu
IFO/3	Gregg Marg	gregg.marg@mnsu.edu
IFO/4	Julie Maxson	julie.maxson@metrostate.edu
IFO/5	Louise Millis	lmillis@stcloudstate.edu
MAPE/1	Joshua Foss	Joshua.Foss@century.edu
MAPE/2	Laura Bebinger	Laura.Bebinger@saintpaul.edu
MAPE/3	Tamara Arnott	Tamara.arnott@so.mnscu.edu
MSCF/1	Kent Quamme	Kent.quamme@edmn.org
MSCF/2	Anne Byrd	Anne.byrd@normandale.edu
MSCF/3	Glenn Merrick	g.merrick@isc.edu
MSCF/4	Eve Willadsen-Jensen	ewillads@nhcc.edu
MSCF/5	Darci Stanford	Darci.stanford@edmn.org
MSCSA/1	Kevin Parker	pres@mscsa.org
MSUAASF/1	Shirley Murray	Shirley.murray@mnsu.edu
MSUAASF/2	Ashley Schafer	adschafer@stcloudstate.edu
MSUAASF/3	Jolene Richardson	richarjo@mnstate.edu
MSUSA/1	Cara Luebke	statechair@msusa.org
Admin/1 College	Julie Guelich	Julie.guelich@normandale.edu
Admin/2 College	Don Carlson	dcarlson@fdltcc.edu
Admin/3 College	Chuck Paulson	chuck.paulson@minneapolis.edu
Admin/1 University	Charla Miertschin	cmiertschin@winona.edu
Admin/2 University	Brenda Flannery	Brenda.flannery@mnsu.edu
Admin/3 University	Mary Ward	mward@bemidjistate.edu
Academic & Student Affairs	Lynda Milne	Lynda.milne@so.mnscu.edu
Academic & Student Affairs	Jane Reinke	Jane.reinke@so.mnscu.edu
Academic & Student Affairs	Louise DiCesare	Louise.dicesare@so.mnscu.edu

Baccalaureate Degree Transfer Pathways – Status Report

APPENDIX B
Transfer Pathways Team Members

Transfer Pathways Teams Roster			
Membership Groups	Discipline	Name	Institution
IFO/1	Biology	Gehle Vaughn	Southwest Minnesota State University
IFO/2	Biology	Alison Mahoney	Minnesota State University, Mankato
IFO/3	Biology	Brian Wisenden	Minnesota State University Moorhead
IFO/4	Biology	John Schneider	Metropolitan State University
IFO/5	Biology	Andrew Arsham	Bemidji State University
IFO/6	Biology	Gregg Marg	Minnesota State University, Mankato
MAPE/1	Biology	Tammy Newcomb	Inver Hills Community College
MSCF/1	Biology	Elizabeth Mayers	Central Lakes College
MSCF/2	Biology	Glenn Merrick	Lake Superior College
MSCF/3	Biology	Jessica Daniels	Minnesota State Community and Technical College
MSCF/4	Biology	Jane Sprangers	Hennepin Technical College
MSCF/5	Biology	Sue Knoll	Riverland Community College
MSCF/6	Biology	Michael Klug	Minneapolis Community and Technical College
MSCSA/1	Biology	Corinne Salone	MSCSA
MSUAASF/1	Biology	Laura McCauley	Winona State University
Admin/1 College	Biology	Kristin Hageman	Century College
Admin/2 College	Biology	Linda Kingston	Saint Paul College
Admin/3 University	Biology	Colleen Greer	Bemidji State University
IFO/1	Business	Pat Borchert	Metropolitan State University
IFO/2	Business	Jennifer Dosch	Metropolitan State University
IFO/3	Business	Kevin Elliott	Minnesota State University, Mankato
IFO/4	Business	Gary Seiler	Metropolitan State University
IFO/5	Business	Kathy Schaefer	Southwest Minnesota State University
IFO/6	Business	Dean Frost	Bemidji State University
MAPE/2	Business	Deborah Norlin	Central Lakes College
MSCF/1	Business	Kent Quamme	Minnesota State Community and Technical College
MSCF/2	Business	Hamid Kazeroony	Inver Hills Community College
MSCF/3	Business	Mark Meuwissen	Alexandria Technical and Community College
MSCF/4	Business	Chuck Lyons	Hibbing Community College
MSCF/5	Business	Jill Holmes	Riverland Community College
MSCF/6	Business	Brady Prenzlow	North Hennepin Community College

Baccalaureate Degree Transfer Pathways – Status Report

Membership Groups	Discipline	Name	Institution
MSCSA/2	Business	Scott Cowan	MSCSA
MSUAASF/2	Business	Linda Meidl	Minnesota State University, Mankato
Admin/1 College	Business	Don Carlson	Fond du Lac Tribal and Community College
Admin/2 College	Business	Sarah Carrico	Saint Paul College
Admin/3 University	Business	Brenda Flannery	Minnesota State University, Mankato
Admin/4 University	Business	Michelle Frenzel	Bemidji State University
IFO/1	Psychology	Emily Stark	Minnesota State University, Mankato
IFO/2	Psychology	Benjamin Anderson	Southwest Minnesota State University
IFO/3	Psychology	Olivia Melroe	Minnesota State University Moorhead
IFO/4	Psychology	John Johanson	Winona State University
IFO/5	Psychology	Joe Melcher	St. Cloud State University
IFO/6	Psychology	Laurie Desiderato	Bemidji State University
MAPE/4	Psychology	Stacy Tomhave	South Central College
MSCF/1	Psychology	Barb Houle	Riverland Community College
MSCF/2	Psychology	Jessie Breyer	Century College
MSCF/3	Psychology	David Lake	Normandale Community College
MSCF/4	Psychology	Saundra Welter Bacon	Dakota County Technical College
MSCF/5	Psychology	Lynn Coffey	Minneapolis Community and Technical College
MSCF/6	Psychology	Barb Curchack	Inver Hills Community College
MSCSA/4	Psychology	Vanessa Anderson	MSCSA
MSUAASF/4	Psychology	Melissa Iverson	Minnesota State University, Mankato
Admin/1 College	Psychology	Martha Kuehn	Central Lakes College
Admin/2 College	Psychology	Michael Kirch	Normandale Community College
Admin/3 University	Psychology	Jan Loft	Southwest Minnesota State University
Admin/4 University	Psychology	Amy Dunn	Metropolitan State University
IFO/1	Theater	Craig Ellingson	Minnesota State University Moorhead
IFO/2	Theater	Paul Hustoles	Minnesota State University, Mankato
IFO/3	Theater	Mike Lenz	Southwest Minnesota State University
IFO/4	Theater	Gail Smogard	Metropolitan State University
IFO/5	Theater	Brenda Wentworth	St. Cloud State University
MAPE/3	Theater	Amanda Mathews	Riverland Community College
MSCF/1	Theater	Anne Byrd	Normandale Community College
MSCF/2	Theater	Sean Byrd	Normandale Community College
MSCF/3	Theater	Michael Ricci	North Hennepin Community College
MSCF/4	Theater	Tom Burgess	Normandale Community College
MSCF/5	Theater	Scott Ford	Anoka-Ramsey Community College
MSCSA/3	Theater	Trustin Ziemer	MSCSA

Baccalaureate Degree Transfer Pathways – Status Report

Membership Groups	Discipline	Name	Institution
MSUAASF/3	Theater	Carol Cooley	St. Cloud State University
Admin/1 College	Theater	Alan Stage	Ridgewater College
Admin/2 College	Theater	Lisa Harris	Anoka-Ramsey Community College
Admin/3 University	Theater	Denise Gorsline	Minnesota State University Moorhead
Academic & Student Affairs		Lynda Milne	
Academic & Student Affairs		Jane Reinke	
Academic & Student Affairs		Louise DiCesare	
Administrative Staff Support		Margie Takash	

APPENDIX C

Transfer Pathways Team Charge Documents

Charge

A Transfer Pathway Team is a group of faculty, working within their discipline (or program cluster), and in consultation with staff and students, to create statewide discipline-specific pathways to baccalaureate degrees. Each transfer pathway will have a representative Transfer Pathway Team.

Transfer Pathway Team members are charged with developing a statewide pathway to baccalaureate degree that allows a student to transfer the full Associate of Arts, Associate of Science, or the Associate of Fine Arts degree in the Transfer Pathway Teams respective field of study into a parallel bachelor degree program offered at a MnSCU university.

Transfer Pathway Team members will work together to identify the competencies required for entry into the field of study at the junior-level. The resulting pathway will also build on the 24-40 OR 30 credit MnTC framework that is the basis of the MnSCU college credit transfer system.

The goal of the statewide pathways to baccalaureate degrees is not to create a common associate degree program or a bachelor degree program in the field of study. Rather, institutions will use the pathway to baccalaureate degree to ensure minimum competency requirements are met at the associate degree level and that students are academically prepared to transfer into the parallel bachelor degree program as juniors.

Members

Recognizing the importance of having faculty, administrators and staff from both two- and four-year institutions involved in the statewide pathways to baccalaureate degrees process, the Transfer Pathways Coordinating Team determined each Transfer Pathway Team shall include 20 members representative of the bargaining units and administration from across the community colleges and universities. In addition, a Transfer Pathways Coordinating Team member will act as a non-voting liaison:

- 6 Minnesota State College Faculty (MSCF) faculty from the discipline area
- 6 Inter Faculty Organization (IFO) faculty from the discipline area
- 6 administrators and staff
 - 2 transfer / advising staff (one MSUAASF, one MAPE)
 - 2 student affairs officers (one college, one university)
 - 2 academic deans (one college, one university)
- 2 Students (one college (MSCSA) and one university (MSUSA))

Baccalaureate Degree Transfer Pathways – Status Report

- 1 Transfer Pathways Coordinating Team liaison non-voting member(not from the discipline)

Member Criteria

Effective pathways to baccalaureate degrees are a combination of academic requirements, institutional policy and advising. For this reason, each Transfer Pathway Team shall consist of members with a collective knowledge and experience from the various academic, administrative and operational areas of higher education:

- Academics related to the Transfer Pathway Team field of study area(s)
- Curriculum development
- Transfer and articulation, such as transfer admissions, development of articulation agreements, determination of course equivalencies, etc.
- Advising (i.e. undergraduate student advising, transfer student advising, major-specific advising)
- Administration (i.e. institutional policies related to the major, transfer of credits, admissions, financial aid)
- Minnesota’s current statewide transfer system, the Minnesota Transfer Curriculum (MnTC) and course approval process, curriculum committees, Transferology website, DARS, etc.

Only representatives from universities with degree programs and current faculty teaching at the colleges in the Transfer Pathway Team’s field of study may serve as committee members.

Selection Process

Each of the bargaining units will determine its respective representation for each committee. The administrators will be solicited by the Vice Chancellor of Academic and Student Affairs.

The Transfer Pathways Coordinating Team liaison will be determined from within the Transfer Pathways Coordinating Team.

TRANSFER PATHWAY TEAM Leadership

Each Transfer Pathway Team will be led by faculty co-chairs, one from the university faculty and one from the college faculty. Each Transfer Pathway Team will be asked to elect co-chairs at its first meeting.

The Transfer Pathways Coordinating Team liaison will assist the co-chairs with agenda planning, meeting facilitation and serve as the liaison between the Transfer Pathway Team and the Transfer Pathways Coordinating Team.

Voting

Transfer Pathway Team members at the two- and four-year institutions are equal partners in developing the statewide pathways to baccalaureate degrees, and are expected to work toward consensus in crafting the pathways. In the case that a vote is called, all members have an equal vote, except the Transfer Pathways Coordinating Team representative who serves as a non-voting member. An exception would be in the likelihood that an appointed Transfer Pathway Team member is also the Transfer Pathways Coordinating Team liaison. In that case, the member would have equal voting rights. The final pathway must be reviewed within seven days of its presentation to the Transfer Pathway Team members. Approval will be deemed by a simple majority in a vote. In the case that a Transfer Pathway Team has uneven numbers of appointees of faculty, voting representation for each member will be equalized (e.g., 4 members would have 1.5 votes each as against 6 members). If the Transfer Pathway Team becomes deadlocked in its decision-making, the Transfer Pathways Coordinating Team will review and make a final decision. A minority report may be generated to assist the Transfer Pathways Coordinating Team in its decision-making process.

Deliverables

The Transfer Pathway Team is expected to develop a written pathway to baccalaureate degree that meets the above charge and receives Transfer Pathways Coordinating Team approval. The Transfer Pathway Team co-chairs must also submit interim reports to the Transfer Pathways Coordinating Team liaison by the first of each month, describing progress made, milestones achieved and next steps

Milestones

Each Transfer Pathway Team will be required to achieve the following milestones:

1. Affirm the Transfer Pathway Team co-chairs.
2. Develop a Transfer Pathway Team project timeline that works within the timeline outlined by the Transfer Pathways Coordinating Team and includes completion of project milestones and the final pathway to baccalaureate degree.
3. Develop a draft pathway to baccalaureate degree.
4. Obtain feedback from all relevant system constituents.
5. Develop a final pathway to baccalaureate degree.
6. Obtain approval of the pathway to baccalaureate degree from the full Transfer Pathways Coordinating Team.

The Transfer Pathway Team co-chairs serving on the Transfer Pathway Team are responsible for submitting the above items to the Transfer Pathways Coordinating Team liaison by the deadline indicated. All final deliverables should be sent by the Transfer Pathways Coordinating Team liaison to the system office. Once approved, the system office will send out the pathway to all institutions to begin making the adjustments to their curriculum if needed.

Authority

The Transfer Pathway Teams will create the pathways. It is recommended they will begin their work with a review of all of the current articulation agreements in the related fields of study and the individual university degree requirements for the degrees. The Transfer Pathway Teams will:

- have full autonomy to consider the full range of strategies/ideas to achieve the goals;
- be self-governed to meet the designated timelines agreed upon by the Transfer Pathways Coordination Team;
- seek program advisory committee input where appropriate;
- report their work to the Transfer Pathways Coordinating Team for approval;
- submit regular interim progress reports;
- develop a written statewide pathway to baccalaureate degree that allows students to transfer the full Associate of Arts, Associate of Science or Associate of Fine Arts degree in the Transfer Pathway Team's respective field of study into a parallel bachelor program offered at any MnSCU university;
- identify the competencies required for entry into the field of study at the junior-level;
- develop a pathway to baccalaureate degree that builds on the MnTC framework. (24-40 credits?).

Once the pathways are determined, the faculty at the colleges will consider how their current curriculum will fit into the new pathways. Campuses will utilize current curriculum review and approval processes to implement the new pathways.

Expectations

- Participate in Transfer Pathway Team discussions and work with fellow Transfer Pathway Team members to develop the final pathway to baccalaureate degree.
- Meet all deadlines established by the Transfer Pathway Team and the Transfer Pathways Coordinating Team.
- Vote on the pathway before it is submitted to the Transfer Pathways Coordinating Team or review.
- Communicate with the Transfer Pathways Coordinating Team liaison member frequently.
- Assist with all other tasks as agreed upon by the Transfer Pathway Team to make progress.
- Work with all members to build consensus in Team decisions and recommendations.
- Identify and pursue opportunities for collaborating in program offerings.
- Members who miss meetings are expected to review recordings and notes to be prepared for subsequent meetings.
- Members may attend meetings remotely via teleconference.
- Members who miss more than two meetings will be excused from the team.

Team Leaders

Co-chairs will be selected by the IFO and MSCF bargaining units, one from each unit for each Transfer Pathway Team.

The Transfer Pathway Team co-chairs are responsible for the following tasks:

- Organizing the Transfer Pathway Team
- Coordinating meetings
- Keeping Transfer Pathway Team members on task
- Submitting to the Transfer Pathways Coordinating Team liaison all required deliverables, including the monthly progress reports and final agreement.
- Identifying issues to be discussed by the Team, and will consult with the Transfer Pathways Coordinating Team liaison to identify resources needed.

Role of the TRANSFER PATHWAY COORDINATING TEAM Liaison

The Transfer Pathways Coordinating Team co-chairs will appoint a Transfer Pathways Coordinating Team representative to serve as a liaison on each Transfer Pathway Team who is not a faculty member or administrator with responsibilities in the discipline. Except for voting, the Transfer Pathways Coordinating Team liaison member is expected to assume the same role as the other Transfer Pathway Team members in addition to the following tasks:

- Serve as the Transfer Pathway Team's liaison with the Transfer Pathways Coordinating Team
- Help the Transfer Pathway Team with understanding current systems and other policies, procedures and processes for transfer
- Provide support to the Transfer Pathway Team co-chairs and assist with agenda planning, meeting facilitation and coordination of the Transfer Pathway Team and related pathway project.
- Submit the Transfer Pathway Team deliverables to the Transfer Pathways Coordinating Team on behalf of the Transfer Pathway Team by the deadline indicated.
- Be prepared to provide project update at the Transfer Pathways Coordinating Team meetings.

Program Inventory Report 2016

Academic and Student Affairs

May 23, 2016



Minnesota
STATE COLLEGES
& UNIVERSITIES

Executive Summary

Board Policy 3.36, Part 5. Academic Program Approval, requires the chancellor to submit a report annually to the Board of Trustees on the status of the Program Inventory, the list of approved academic programs that the chancellor has approved to be offered by system colleges and universities. This report presents a snapshot of the current inventory of academic programs and discusses the dynamic nature of academic program planning to meet the workforce needs of the state.

The Program Inventory

There are 3,786 academic programs offered at MnSCU institutions, with colleges offering 2,770 programs and universities offering 1,016 programs. The number of programs at colleges has declined in the past decade, but has increased at universities. Certificate programs are the most numerous, followed by associate degree, diploma, and bachelor degree programs. Thirty-five percent of the programs offered by universities are at the graduate level.

In the past year, 105 new programs were added to the inventory and 109 programs were closed, most of them at the colleges. This compares to an annual average of 106 new programs and 134 closures for the past ten years.

The colleges and universities offer programs within their mission, so there is a wide variety of program offerings. The most commonly offered programs and the programs with the most completers are in the health professions, business, the liberal arts, law enforcement, and education. Online delivery of programs has increased; almost 16% of all programs are now available completely online. These 591 programs represent a 36% increase in online program offerings over the last decade.

Program Planning

The Program Inventory is dynamic. As new programs are developed, old programs are closed, and changes are made to existing programs daily. The Academic Programs unit provides a number of planning tools and data resources to help program planners on the campuses make informed decisions.

It appears that colleges and universities are making wise decisions when creating new programs and closing existing programs. The Graduate Outcome Survey from 2014 shows that the employment rate for MnSCU graduates of programs with most completers is well above 90%. This suggests that MnSCU programs are successfully preparing students to meet the employment needs in the Minnesota work force.

Program Inventory Report to the Board of Trustees 2016

As decreed by Minnesota Statutes 136F.05, the mission of the Minnesota State Colleges and Universities is to *provide programs of study that meet the needs of students for occupational, general, baccalaureate, and graduate education*. The 37 degree-granting colleges and universities in the system have developed academic programs in fields ranging from accounting to wood science, and they award undergraduate certificates, diplomas, and degrees ranging from the associate to doctoral level.

The Board of Trustees has recognized the need for an orderly development of academic programs and has mandated through Board Policy 3.36, Part 5, that *approval of the chancellor is required for new academic programs, changes to existing academic programs, suspension of academic programs, and closure of academic programs at system colleges and universities*. The chancellor is directed to maintain an inventory of approved academic programs, and system colleges and universities may only offer programs that are included in the Program Inventory.

This report has been prepared in order to comply with the requirement that the chancellor annually report to the Board of Trustees on the status of the inventory. This report includes data and analyses regarding the alignment of college and university program offerings with the workforce needs of the state.

The Program Inventory

The Program Inventory is the official repository for all approved academic programs and is used for financial aid reporting, federal gainful employment accountability, awards conferred, the MnSCU Viewbook, and several websites. It is searchable online and can be filtered by institution or by program type, using the Classification of Instructional Program (CIP) code developed by the U.S. Department of Education's National Center for Education Statistics.

Each program entry in the inventory contains the name of the institution, a program name, the CIP code it has been assigned, the number of credits, the method of delivery, the award type, and other information that is used in various business processes.

The Program Inventory lists approximately 3,786 academic programs and is updated daily, so the numbers change as program requests are processed.

A program, for purposes of the inventory, is the separately identified group of courses and educational experiences associated with the award of a degree, diploma, or certificate. A college or university department might have several programs associated with any given major field of study. For example, the nursing department at Lake Superior College offers programs awarding a certificate for nursing assistant, a diploma for practical nursing, and an associate in science degree in for those seeking to be a registered nurse.

Over time, the number of programs offered by the colleges and universities changes as the workforce needs of the state and the needs of the students change. During the last decade, as shown in Figure 1, the number of programs has been reduced at two-year colleges, but has remained fairly consistent at the universities. In early 2016, colleges offered 2,770 programs, while universities offered 1,016 programs for a total of 3,786 academic programs. These numbers are down from the peak of the last decade, occurring in 2009 when colleges offered 3,106 programs and universities offered 975 programs for a total of 4,081 programs available within the system. Colleges offer a greater number of programs because of the wide variety of technical offerings required to meet workforce needs.

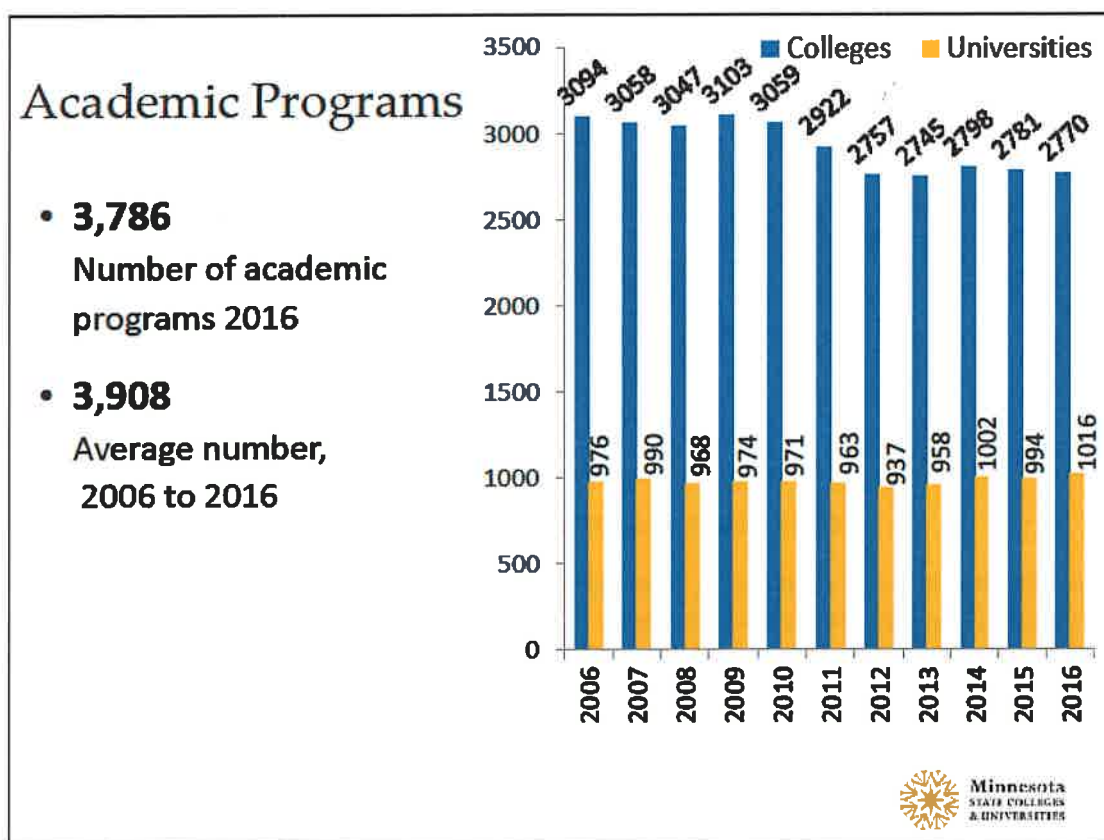


Figure 1: Academic Programs in Program Inventory 2016

Annual Program Change

The number of academic programs regularly increases or decreases over time. Changes reflect the state's occupational needs and student demand, as well as campus activities that address academic programs in regard to cost efficiencies, available resources, and program costs.

In the past year, 105 new programs were added to the Program Inventory, as shown in Figure 2, most of them at two-year colleges. This number was on par with the average of 106 new programs created annually over the previous decade. The trend in program creation shows the effects of the economic cycle. During poor economic periods, enrollments increase, and colleges and universities tend to increase the number of programs designed to meet the

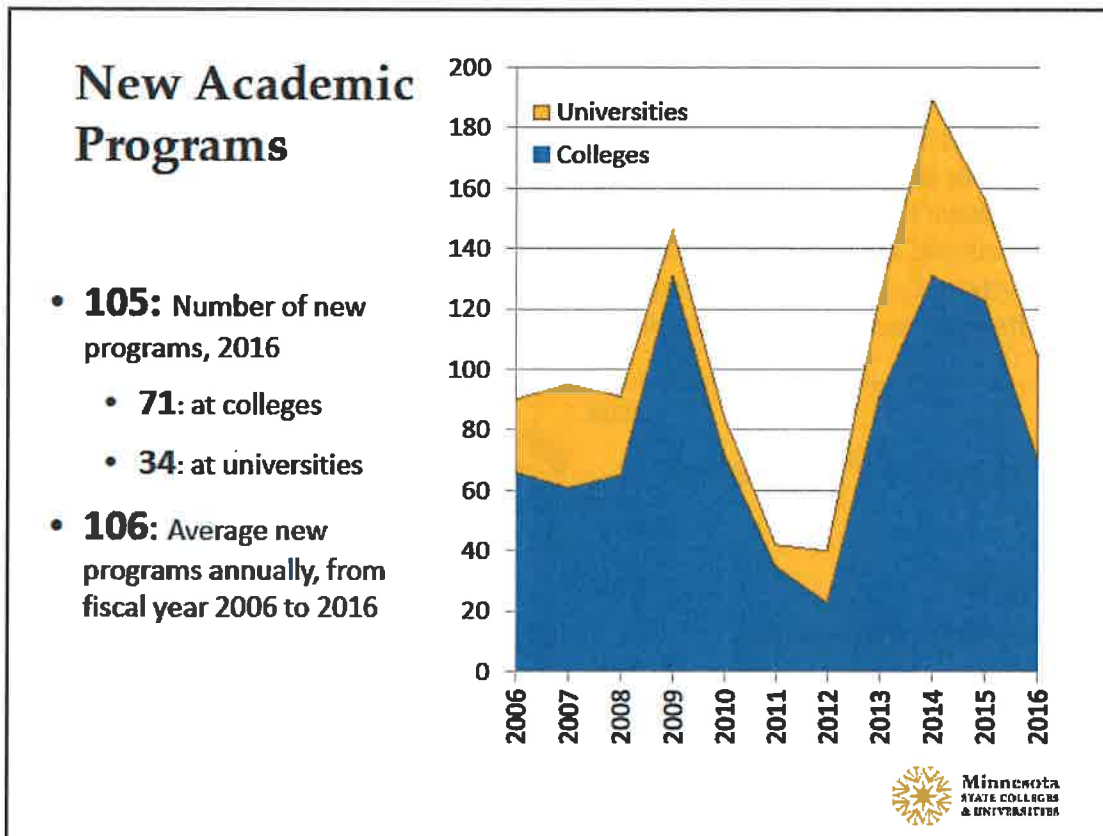


Figure 2: New Academic Programs Approved in Past Year

needs of the students and employers. When jobs are plentiful, student enrollment tends to decrease, and programs created for displaced workers are phased out. Of the new programs approved in the past year, 80% were in occupational and technical fields, while 20% were in the liberal arts and sciences.

Figure 3 shows that the number of program closures in the past year is lower than the yearly average during the last decade. Of the 109 programs closed, 78% were at two-year colleges and the remaining 22% were at universities. Although the numbers vary from year to year, it's important to note how stable the numbers are in closures and openings, with approximately two to three percent of all programs added and closed each year. Of the programs closed in the past year, 95% were in occupational and professional fields, while 5% were in the liberal arts and sciences.

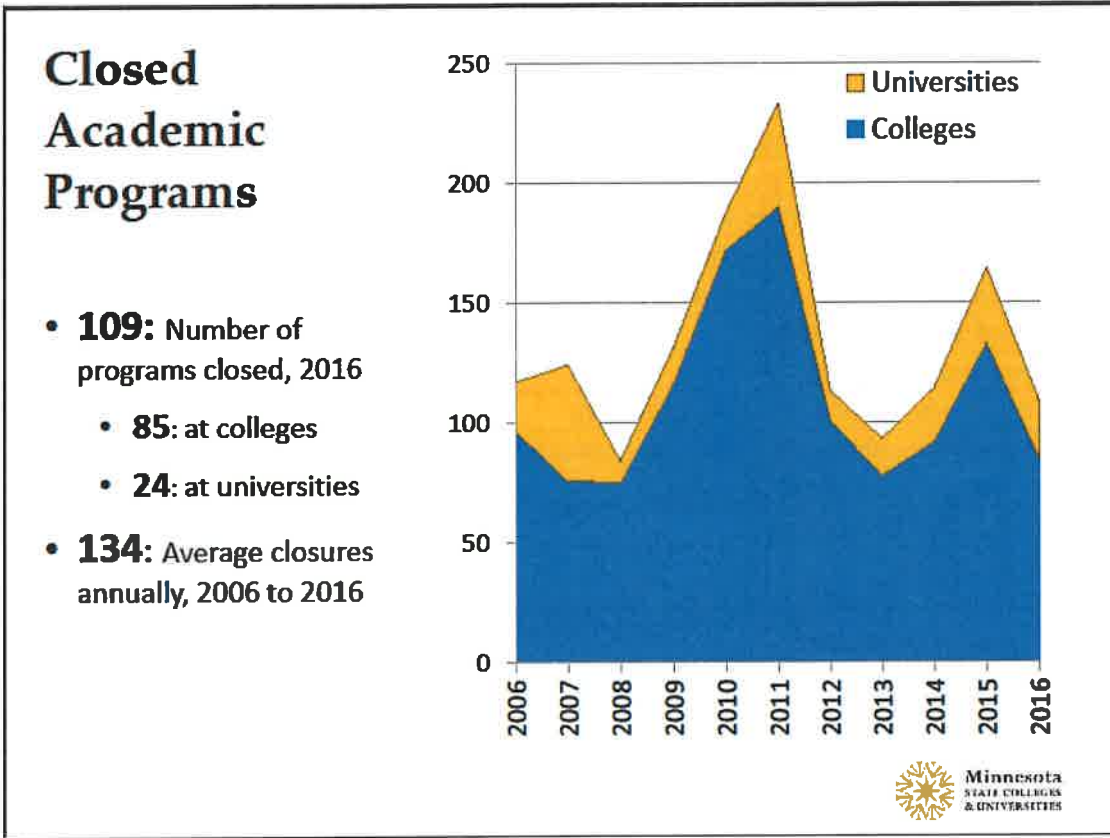


Figure 3: Existing Programs Closed in Past Year

Basis for Closures

Colleges and universities submit proposals for new programs and requests for program closures through Program Navigator, a database management system that links to the Program Inventory. When a program initiator submits an application to close a program, he or she is presented with a series of questions about the program and the action requested. One set of questions concerns “Closure Rationale.” A review of the responses reveals some common bases for program closures. These are listed in Table 1. The college or university may indicate more than one reason, so the numbers do not correspond with the number of program closures.

Reasons for Program Closure	Number of Programs
Low program enrollment	40
Program Redesign or Reorganization	27
Cleanup of Program Inventory – previously closed on campus	14
Closed Enrollment – relationship with employer ended	9
Approved but never offered by campus	5
Recommendation of advisory committee or employer group	5
Availability of qualified faculty	4
Limited financial resources	3
Program duplicates another in close proximity	3
Projected employment opportunities for graduates is low	3
State Licensing Requirements Changed	3
Availability of internship sites	2
Low graduation rate	2
Related employment rate for graduates has been less than 60%	2
Program was not accredited	1

Table 1: Rationale for Program Closures 2016

Programs by Award Level

Colleges and universities offer a range of academic awards at the undergraduate and graduate levels. Undergraduate awards include certificates which may require as few as nine credits, diplomas, associate degrees, and bachelor degrees. Graduate awards include graduate certificates, master’s degrees, specialist degrees, and doctorates.

Two-year colleges may offer certificates, diplomas, and associate degrees. Of these, certificate programs outnumber associate degree programs 1,082 to 1,041, followed by 646 diploma programs. Universities offer a broader range of award levels, but most academic programs award the bachelor’s degree, accounting for 58% of all programs at universities. See Figure 4.

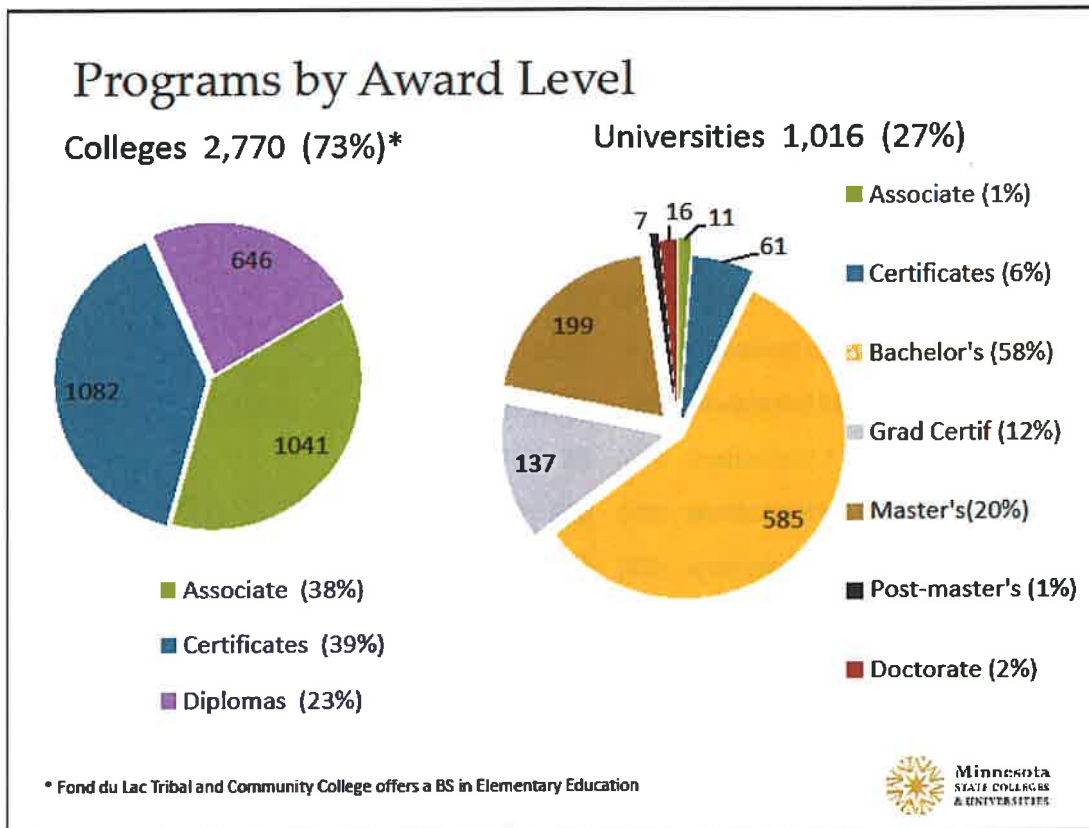


Figure 4: Academic Programs by Award Level 2016

Program Duplication

Each college and university has a specific missions to serve the community and region in which it is located. This attention to local needs can be seen in the diverse array of programs that are designed by the faculty and administration at each institution to meet community demands. Most programs are offered at five or fewer institutions, and those that are offered at more than five colleges and universities are typically the most in-demand programs such as business, education, liberal arts, and health care. The state legislature mandated that the Board of Trustees avoid duplicate program offerings, and the fact that few programs are duplicated across two-year colleges and universities is reflected in Figure 5.

Program Access: Number of Institutions Offering Programs

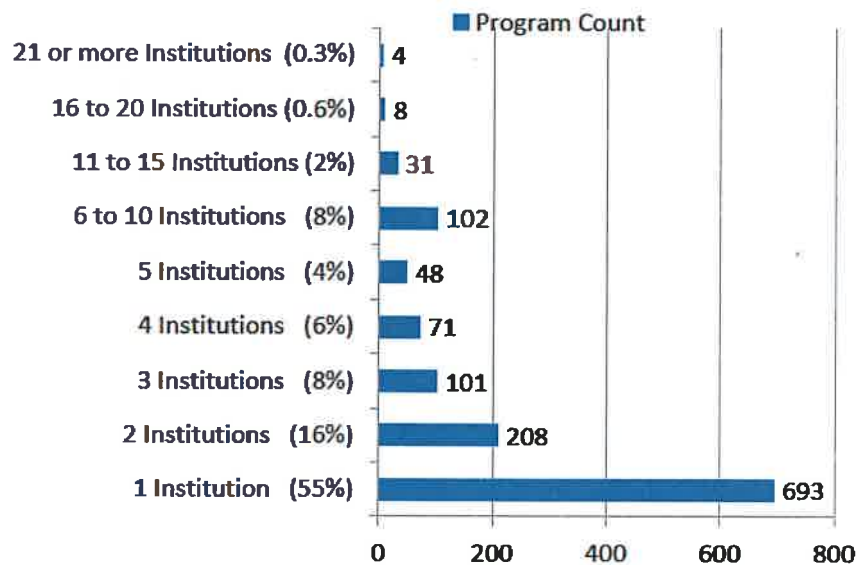


Figure 5: Program Variety and Lack of Duplication

Program Appeal

The variety of skill preparation needed to support workforce needs throughout Minnesota and local differences in student interest causes two-year college and university programs to vary in size and number. The appeal of specific programs can be demonstrated by the type of programs offered at most colleges and universities, and the numbers of graduates and completers in each instructional program category. The most commonly offered program is the associate degree in Liberal Arts and Sciences, which is offered at 31 institutions. Other most commonly offered programs listed in Table 2 are nursing, automotive technology, and business.

Program Groups Offered by Sixteen or More Institutions			
Minnesota State Colleges and Universities			
Fiscal Year 2016*			
February 26, 2016			
Program Group			Number of Institutions Offering Programs within Program Group
CIP Code	CIP Code Description	Award	
520301	Accounting	AAS	17
520401	Administrative Assistant and Secretarial Science, General	AAS	18
470604	Automobile/Automotive Mechanics Technology/Technician	DIP	20
520201	Business Administration and Management, General	AS	16
520701	Entrepreneurship/Entrepreneurial Studies	CERT	16
510000	Health Services/Allied Health/Health Sciences, General	AS	18
240101	Liberal Arts and Sciences/Liberal Studies	AA	31
513901	Licensed Practical/Vocational Nurse Training	DIP	22
510716	Medical Administrative/Executive Assistant and Medical Secretary	AAS	16
513902	Nursing Assistant/Aide and Patient Care Assistant/Aide	CERT	26
513801	Registered Nursing/Registered Nurse	AS	22
480508	Welding Technology/Welder	CERT	17

Table 2: Most Commonly Offered Programs 2016

Perhaps not surprisingly, the top-ranked programs in terms of graduates and completion in recent years align with the most-frequently offered programs. Across all colleges and universities, instructional programs with the highest number of completers are those in the health professions, followed by the liberal arts, and then business programs. Table 3 shows the top ten educational fields ranked by number of completers as of 2014.

**Instructional Program Groups Ranked By Completers
Fiscal Year 2014**

Educational Field		
CIP Code	Category Description	Completers
51	Health Professions	10,834
24	Liberal Arts and Sciences/Liberal Studies	7,412
52	Business Management and Marketing	5,872
13	Education	2,322
43	Homeland Security, Law Enforcement, Firefighting	2,008
47	Mechanic and Repair Technologies	1,600
15	Computer and Information Sciences	1,300
11	Engineering Technologies	1,288
50	Visual and Performing Arts	982
48	Precision Production	893

Table 3: Top Programs Ranked by Number of Completers

Programs by Occupational Field

Another way to analyze the programs listed in the Program Inventory is to examine the variety and breadth of occupational fields or disciplines represented. Of the 3,786 programs currently offered by colleges and universities, 829, or 22%, are in the fields of science, technology, engineering and mathematics (STEM). Minnesota State Colleges and Universities are consistently at the forefront of new technologies and are preparing students for the jobs of today and tomorrow. Other major fields include business and marketing with 566 programs, the health professions with 568 programs, and the trades, mechanics, and transportation areas with 495 programs. See Figure 6.

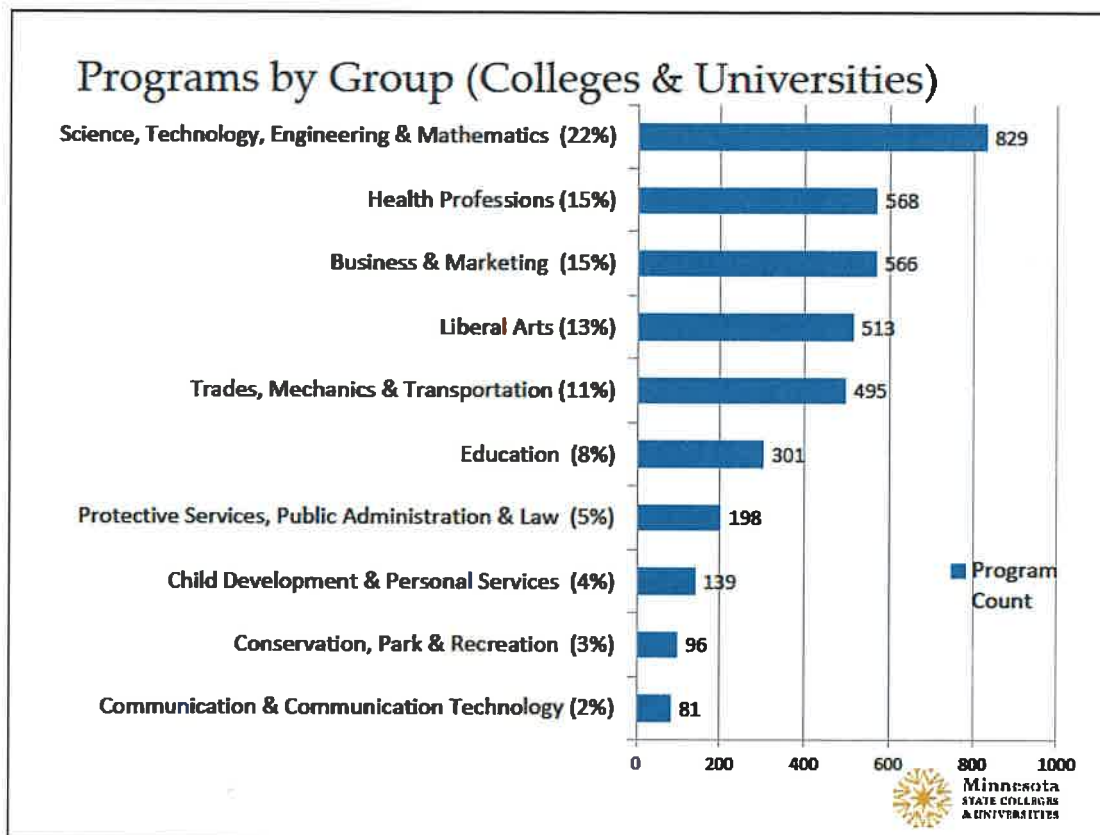


Figure 6: Program Appeal by Field of Study

Program Mode of Delivery

Mode of delivery refers to the way the classes in a program are taught. Minnesota State Colleges and Universities has defined three modes of program delivery. *Land* refers to programs delivered in face-to-face instructional settings. *Online Exclusive* refers to programs that are offered only online--no participation in face-to-face classes is available. *Online Plus* refers to an online program that is offered entirely online, but in which students may elect to take one or more classes through face-to-face delivery. The online delivery modes are especially beneficial to those students who face geographical or scheduling barriers to their education.

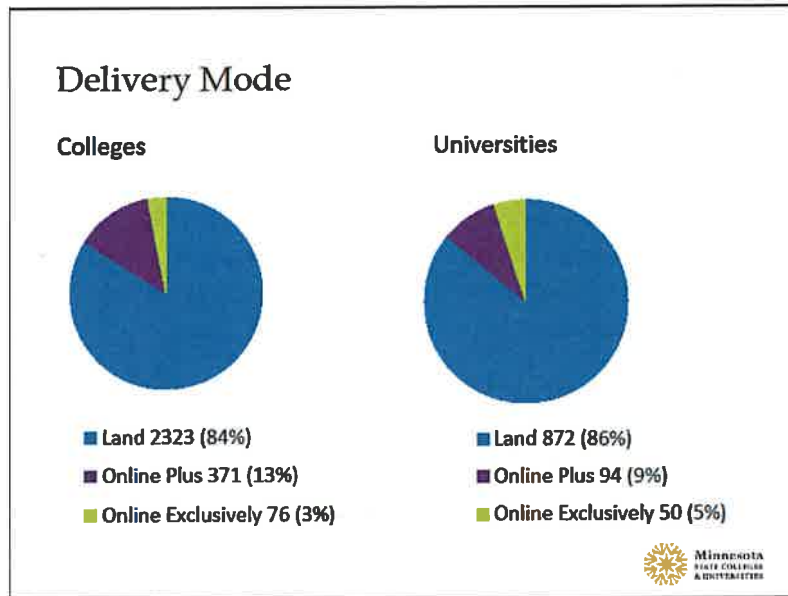


Figure 7: Programs by Delivery Mode 2016

As shown in Figure 7, approximately 84-86% of programs use the traditional mode of delivery, but a sizeable proportion of programs are delivered fully online at colleges and universities. In 2016, almost 16% of all programs were available completely online, compared to 10.6% of programs only ten years ago in 2006. Figure 8 shows the growth of online programs over the past decade.

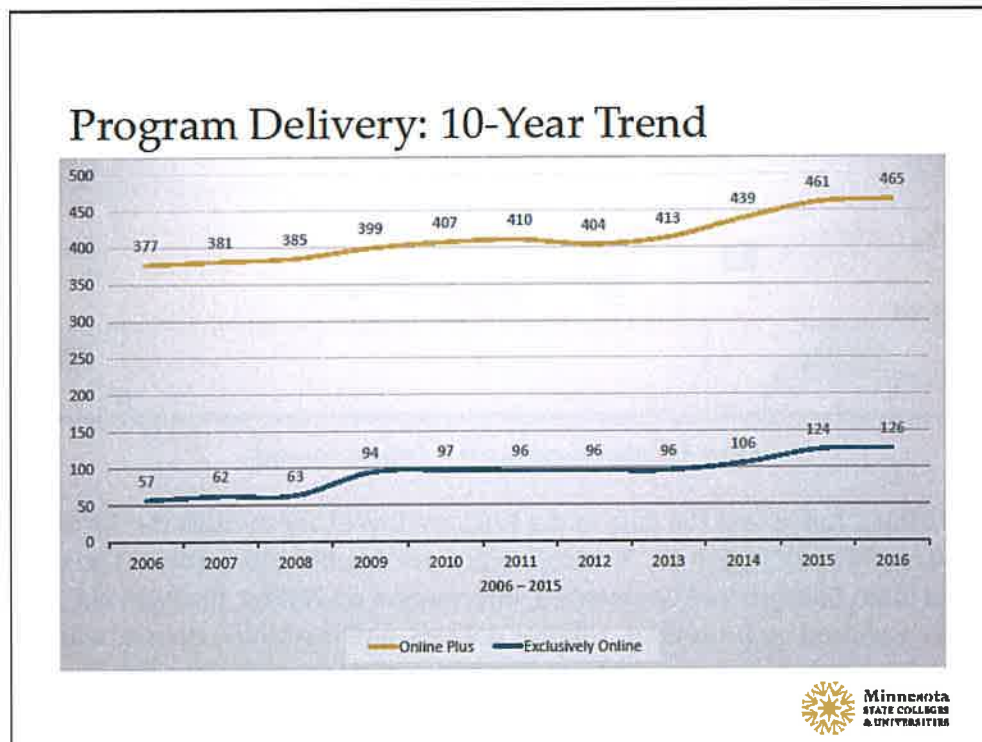


Figure 8: Growth of Online Programs 2006-2016

Use of Program Inventory

The Program Inventory is not a static data archive of academic programs, but is a dynamic representation of programs as they change, are opened, closed, or suspended. The Program Inventory is used by faculty, campus staff, and leadership. Students also have access to the Program Inventory through the College Search website and the MnSCU Viewbook. If students are looking for programs offered by any college or university, they can go to the MnSCU.edu web site and click on the link to *Find a Program or Major*. They may search by key word, program category, school, or zip code, or browse the programs by academic award, school, category, or delivery mode (Figure 9).

The screenshot displays the Minnesota State College Search interface. At the top, a navigation bar includes links for Admissions, Colleges & Universities, Academic Programs, Online Learning, Military & Veterans, Career Resources, and Apply Today. A search bar is located on the right. Below the navigation bar, a banner features a magnifying glass icon and the text: "Choose from 24 state community, technical and comprehensive colleges and 7 state universities ... with locations in 47 communities, offering over 5,400 educational programs statewide".

The main section is titled "College Search" and contains several filters on the left and a list of results on the right. The filters include:

- Program Title:** Search for (with a search icon)
- Program Area:** Health (dropdown menu)
- Program:** Cardiovascular Technology (dropdown menu)
- Program Delivery:** No Preference (selected), Face-to-face, Online
- Award/Degree:** Associate (dropdown menu)
- Location:** Search within 50 miles from (with a search icon) and Zip/Postal Code (with a search icon)
- Tuition and fees:** MnSCU 2-year (1000) and MnSCU 4-year (50,000) (with a search icon)

The results list shows three entries for "Cardiovascular Technology" programs:

Program Name	Institution	Award
Cardiovascular Technology	St. Cloud Technical and Community College 100% Matching Award Program, Program Area Match	AAAS
Cardiovascular Technology - Invasive	Minnesota State Community and Technical College 100% Match, Non-matching	AAAS
Cardiovascular Technology--Invasive	Northland Community and Technical College 100% Match, Non-matching	AAAS

Figure 9: College Search Access to Program Inventory

Students and others can access the data in the Program Inventory through the MnSCU Viewbook, represented by Figure 10. This online and print publication provides an overview of the Minnesota State Colleges and Universities, information on tuition, financial aid, student assistance, study abroad opportunities, transfer policies, and institution demographics. The Viewbook also lists programs organized by region and subject category (see inset).

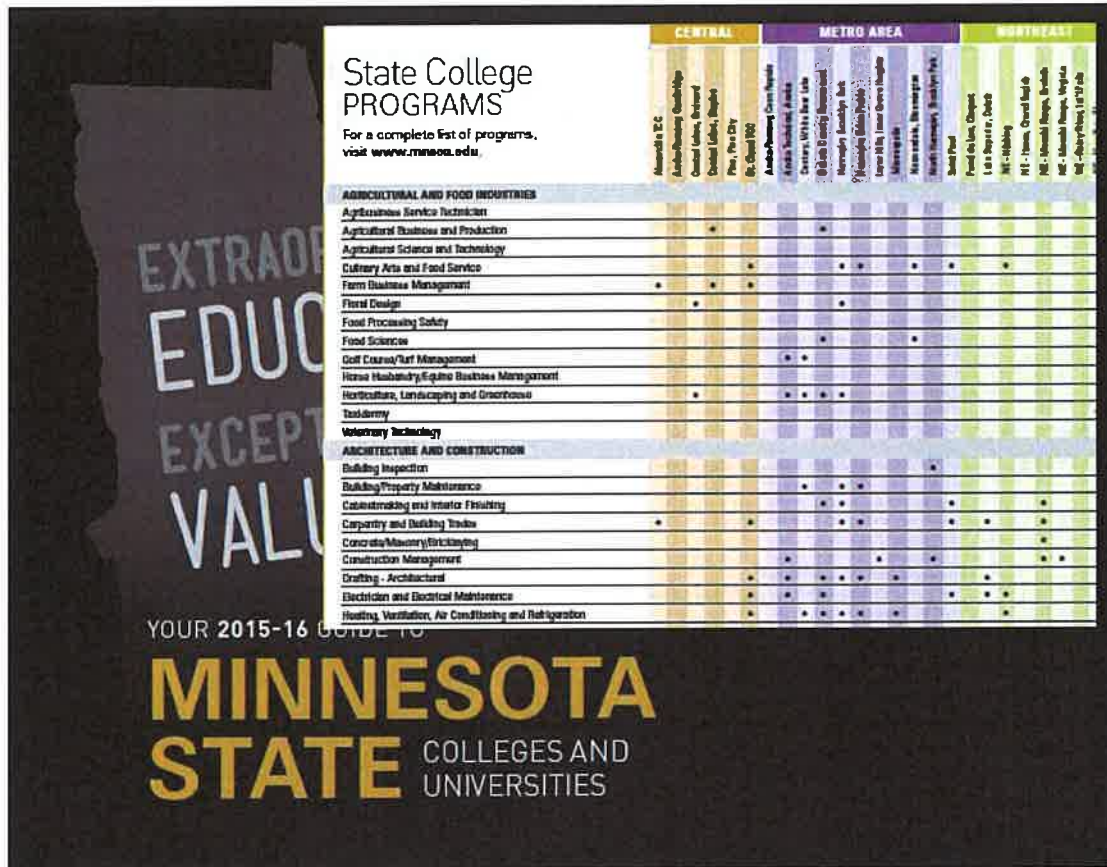


Figure 10: MnSCU Viewbook Includes Program Inventory Data

Faculty and staff at MnSCU colleges and universities have access to the online College Search catalog and the Viewbook but they can also access the Program Inventory in a more detailed environment. Oracle’s Enterprise Performance Management System provides a customized Program Inventory dashboard, as shown in Figure 11, that allows faculty and staff to search the inventory by CIP (Classification of Instructional Programs) code, by career pathway, by award level, by institution, by delivery mode, and more. This tool is very helpful when colleges and universities are engaged in academic planning in that it helps them to avoid unnecessary duplication of programs, and to find opportunities for collaboration in program offerings.

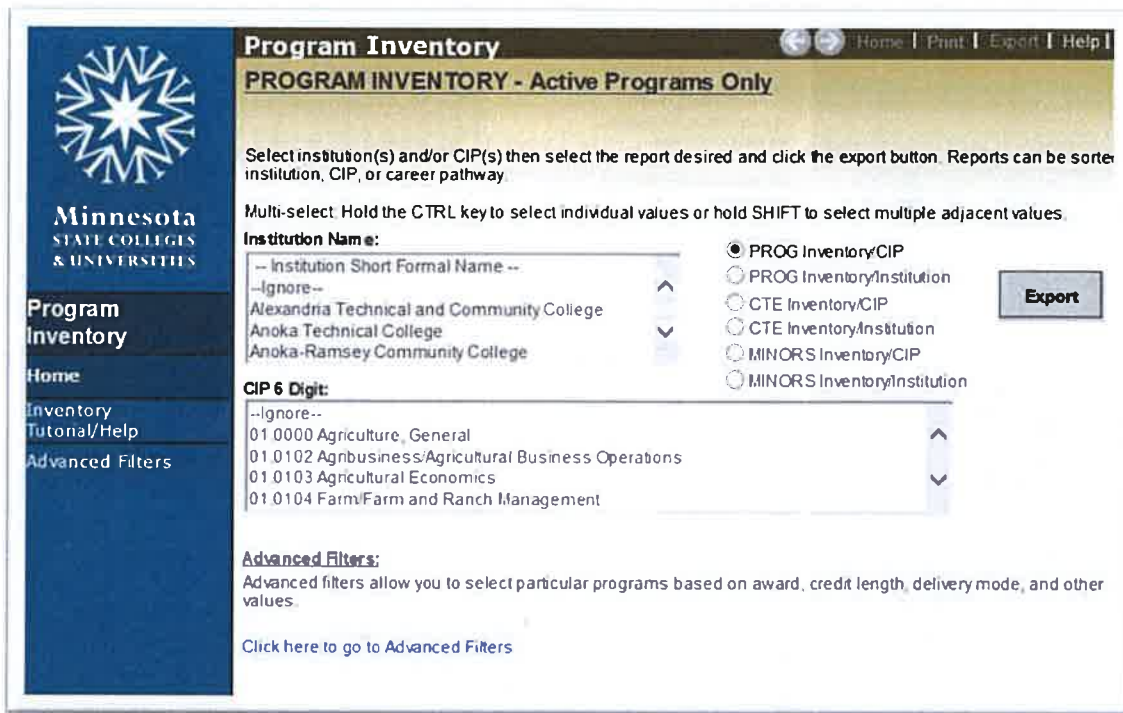


Figure 11: Program Inventory Dashboard for Faculty and Staff Access

Aligning Program Offerings to Workforce Needs

Most of the system's programs are intended to prepare students directly for joining the state's workforce. The concept of workforce alignment includes four specific dimensions:

1. Understanding the workforce needs of business and industry. The system office provides up-to-date information to college and university program planners that helps them identify current and changing employment markets, including predicted openings and wage levels.
2. Aligning supply of graduates with employers' needs: In proposing new programs, colleges and universities consider whether there is currently (or is likely to be in the future) a substantial difference between the supply and demand for program graduates. Supply/demand considerations also include:
 - a. *Geography*: Are programs offered in the appropriate locations?
 - b. *Educational Level*: Are graduates prepared with the appropriate degree (certificate, associate, baccalaureate, or graduate)?
3. Aligning the skills and knowledge in programs: Program planners provide evidence showing how curricula (e.g., learning outcomes, soft skills, tools, and technology) meet industry needs. Program evaluation at colleges and universities assesses whether program graduates are adequately prepared for jobs related to their training.
4. Developing awareness of employment markets: System campuses must constantly promote and explain to current and prospective students the occupational opportunities and requirements in each of their programs.

In addition, as colleges and universities consider whether to add, close, or revise programs, they are expected to address a number of factors, including program demand, curricular content, possibilities of collaboration or unnecessary duplication, the college or university mission, and available resources. In order to assist program planners in making decisions that benefit the students and increase program efficiencies, the system office provides and maintains useful tools on the Academic Programs web site (<http://asa.mnscu.edu/academicprograms>)

Program Planning Tools

LMIwise, using data provided by the Minnesota Department of Employment and Economic Development (DEED) and Minnesota State Colleges and Universities, allows users to easily access labor market supply and demand data. Program planners, using program or occupation titles and descriptions, or by browsing career clusters or occupation-program sets, can view a wide variety of occupational demand indicators, including current employment, wages, and projected growth. See Figure 12.

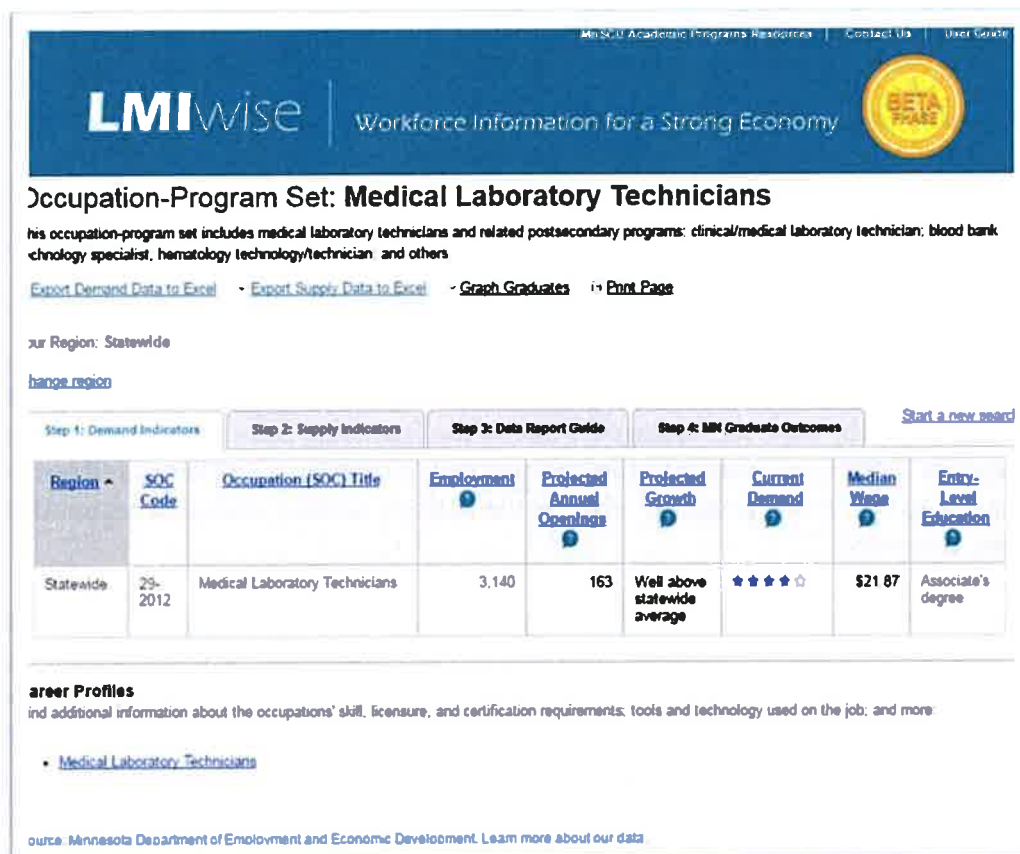


Figure 12: LMIwise Tool for Labor Market Research – Demand Indicators

They can also view the supply of recent graduates from Minnesota and neighboring states. A comprehensive interpretation guide walks users through the process of compiling and analyzing these data (see Figure 13).

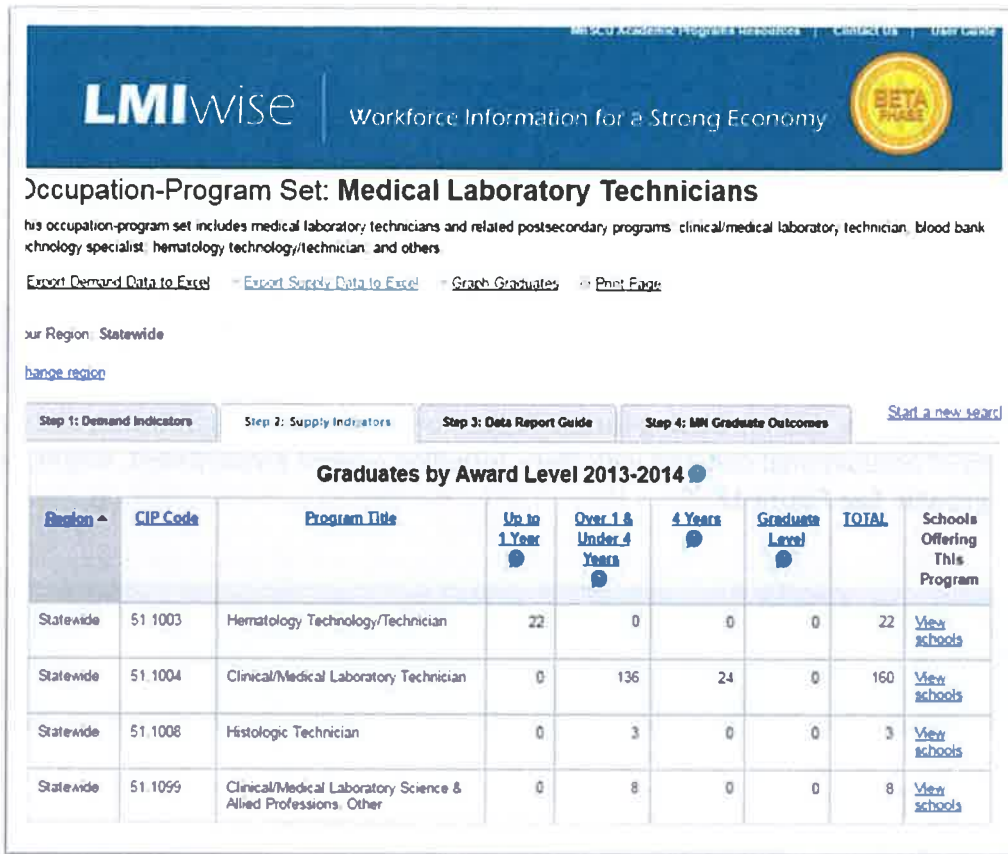


Figure 13: LMIwise Tool for Labor Market Research – Supply Indicators

Other tools made available to campus program planners include a Student Interest Handbook compiled for MnSCU by Hanover Research, a link to the Economic Development and Employer Planning System (EDEPS), an analytical tool for business, education, workforce, and economic planners, a link to the O*NET program, which is the nation's primary source of occupational information, and more.

Within Program Navigator, the database management system custom designed for Minnesota State Colleges and Universities, program planners submit information concerning their program plans. For new programs, they submit a Notice of Intent that is published online for statewide review and comment by other system colleges and universities. The system office's Academic Programs staff reviews the comments and then works with campus leadership to resolve any concerns. For all proposals, staff offer advice on policy requirements and application completeness, and when compliance with policy is ensured, the program is added to the Program Inventory.

Program Effectiveness

The United States Department of Education requires postsecondary institutions to report data on the employment of its graduates as an indicator of program effectiveness. For the Minnesota State Colleges and Universities as a whole, the evidence on this key indicator is

strong. The employment rate for program graduates is typically quite high, indicating that the programs completed by the student are well-matched for the workforce needs of the state. Table 5 lists the top ten educational fields as ranked by the number of student completers and the corresponding employment rate.

**Completers' Employment Rates by Educational Field
Fiscal Year 2014**

Program Group		Employment Rate	Completers
CIP Code	Category Description		
13	Education	95%	2,322
47	Mechanic and Repair Technologies	95%	1,600
15	Computer and Information Sciences	95%	1,300
48	Precision Production	95%	893
51	Health Professions	93%	10,834
52	Business Management and Marketing	92%	5,872
50	Visual and Performing Arts	91%	982
24	Liberal Arts and Sciences/Liberal Studies	90%	7,412
11	Engineering Technologies	90%	1,288
43	Homeland Security, Law Enforcement, Firefighting	89%	2,008

Table 5: Employment Rate of Completers in Top Programs

Conclusion

The academic programs of the Minnesota State Colleges and Universities should prepare graduates for work, life, and citizenship. Academic programs should create graduates who are creative, innovative, and able to respond with agility to new ideas, new technologies, and new global relationships. Graduates should be able to lead their professions and adapt to the multiple careers they will have over their lifetimes.

--MnSCU Board Policy 3.36 Academic Programs

The MnSCU Program Inventory in 2016 continues to reflect a vibrant academic culture among faculty and administrators on our campuses who are working to offer programs designed to meet the workforce needs of the State of Minnesota, as well as the individual needs of the students. The breadth of program offerings at system colleges and universities provides ample opportunity for Minnesota citizens to learn a trade or occupation, to gain an education, to develop maturity and character, and to contribute back to society.



Concurrent Enrollment Update January 2017

Application to Higher Learning Commission - Faculty Qualifications for Concurrent Enrollment Instructors



In response to HLC's 2015 clarifications on the standards for minimum faculty qualifications for concurrent enrollment instructors, **Minnesota State completed a review of the credentials of all current concurrent enrollment instructors** and have established the scope and areas of credentialing needs statewide within our system. The review revealed that 76 percent of the nearly 1400 concurrent enrollment instructors presently teaching in high schools across the state need anywhere from one to 18 graduate-level credits within the discipline they teach. Minnesota State submitted an application for extension to the Higher Learning Commission on behalf of all of our colleges and universities on December 2, 2016.



On December 19th, **Minnesota State received approval for the extension from the Higher Learning Commission** relative to the credentialing of high school faculty teaching within our concurrent enrollment programs. The approval gives each college or university within Minnesota State that offers concurrent enrollment programming the five additional years requested (until September 1, 2022) to ensure that all current and new high school faculty teaching within concurrent enrollment programs meet the HLC requirements relating to qualifications for faculty providing dual credit instruction.





In the fall of 2016, **Education Minnesota, the Minnesota State College Faculty (MSCF), the Inter Faculty Organization (IFO), and Minnesota State joined together to move forward a comprehensive plan to support the vitality of high quality concurrent enrollment programs and to assist concurrent enrollment instructors in meeting minimum faculty qualification requirements.**

This comprehensive plan to address minimum faculty qualifications contains six key focal points:


1. Create processes that support concurrent enrollment instructors in meeting the credentialing standards by 2022. **IN PROGRESS**
2. [Create pathways](#) to support concurrent enrollment instructors to meet the minimum faculty requirement standards, including pathways that offer graduate-level, discipline-specific courses; and offer master of education degree programs that allow for 18 credits of discipline-specific content. **IN PROGRESS**
3. Provide opportunities and processes to award graduate-level credit to high school teachers who elect to demonstrate graduate-level learning and experience through a portfolio evaluation process. **IN PROGRESS**


4. Offer the option for concurrent enrollment instructors and college or university faculty members to team-teach concurrent enrollment courses. **EXPLORING**
5. Work collaboratively with other stakeholders and organizations to create processes and approaches to support concurrent enrollment instructors in meeting the minimum faculty qualification on an ongoing and sustainable basis. **IN PROGRESS**
6. Work with the State of Minnesota to seek options and resources to support the long-term sustainability of concurrent enrollment programs and to support concurrent enrollment instructors in meeting the minimum faculty qualification standards. **IN PROGRESS**

 This plan has been shared with Minnesota State campuses, local concurrent enrollment advisory boards, and other stakeholders, including both higher education and secondary stakeholders for review and input. We will move into implementation of the plan in spring 2017 and we anticipate that various parts of the plan would be rolled out in the next few years as we continue to discuss the elements in detail and create processes to implement the elements of the plan.

 Minnesota State universities are currently designing graduate coursework and programs that provide for discipline-specific content that will be available in formats that meet the needs of working professionals across the state (online, cohorts, summer, etc.). Visit the Minnesota State concurrent enrollment website for an updated list of courses and programs available at Minnesota State universities.

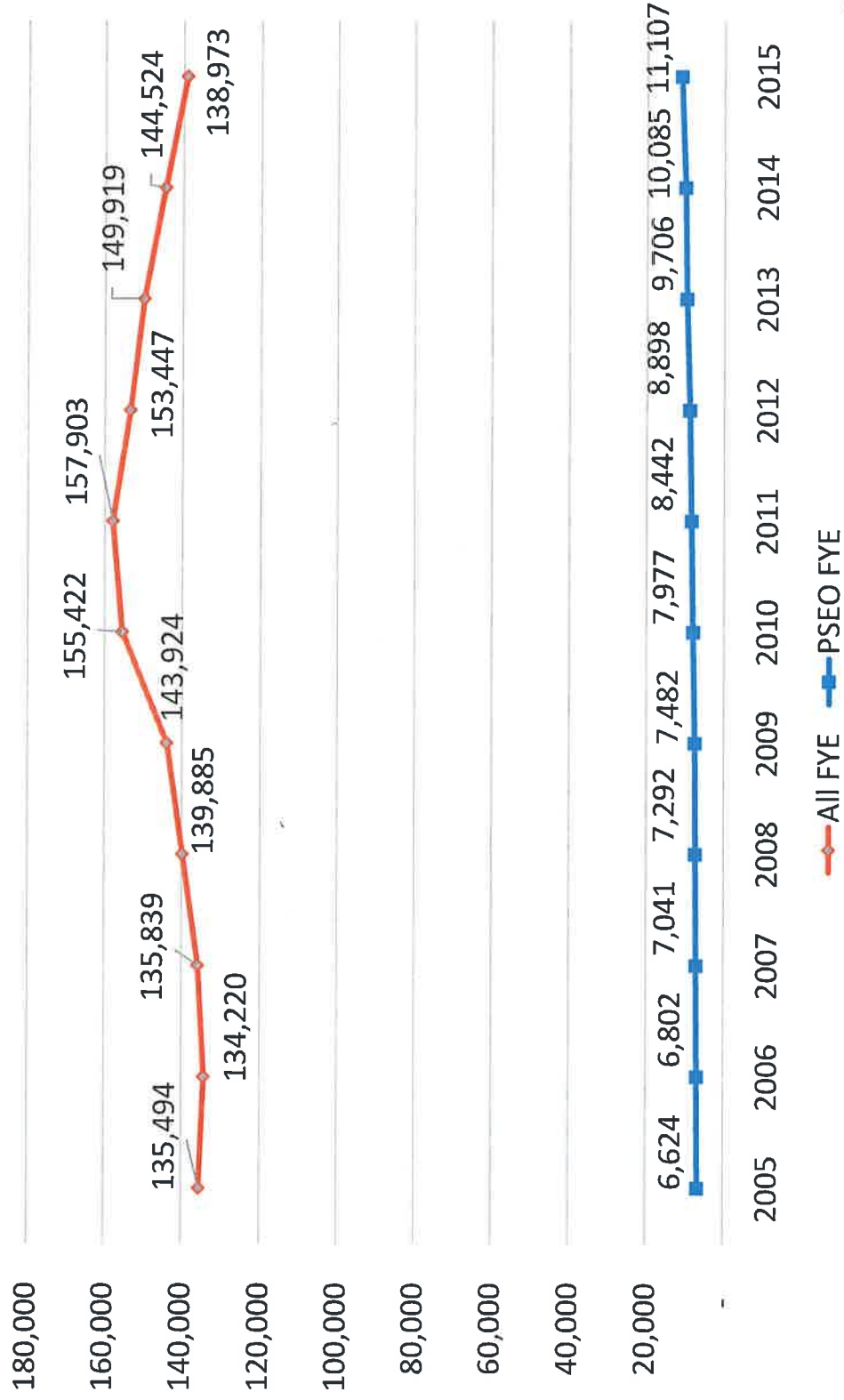
Concurrent Enrollment Advisory Boards

 As a result of legislation passed in 2015, all Minnesota State concurrent enrollment programs now have local advisory boards in place. Currently there are **249 secondary members** and 158 postsecondary members on these advisory boards.

 Minnesota State is working collaboratively with faculty and administrative leadership across K-12 and higher education, and with local Concurrent Enrollment Advisory boards to address this and other important concurrent enrollment issues.

Minnesota State is committed to supporting high quality, sustainable concurrent enrollment opportunities for all Minnesota students, as it makes a college education more accessible, more affordable, and decreases time to degree completion.

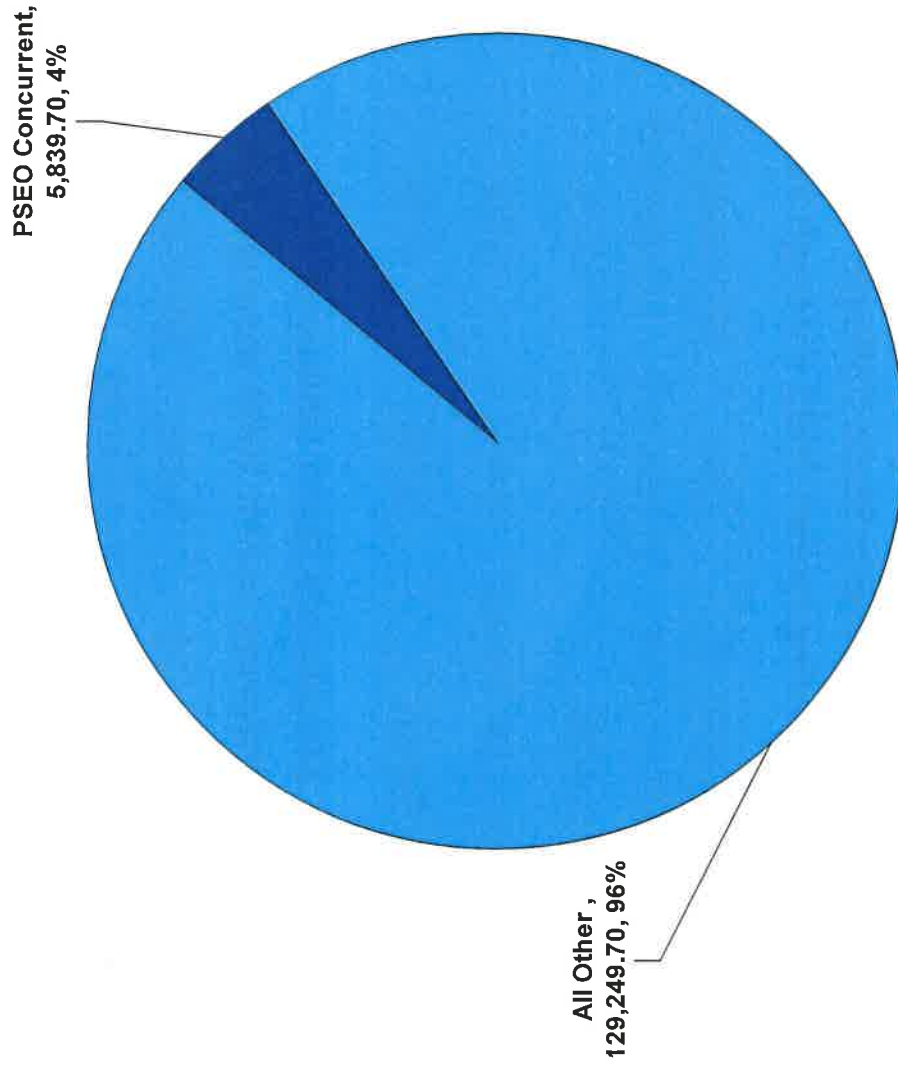
PSEO has increased from 5% of FYE enrollment in 2005 to 8% in 2015



C41



PSEO Concurrent FYE



Total FYE = 135,089 fiscal year 2016
C42

Source: System Office Research – Academic and Student Affairs



MINNESOTA STATE

Completion rates vary by academic preparation and financial need

Minnesota State Colleges Students Entering in Fall 2005 through Fall 2012

Completion Rates at Third Spring After Entry	Less Prepared	Moderately Prepared	Highly Prepared
Low Financial Need	49%	57%	57%
Moderate Financial Need	44%	52%	53%
High Financial Need	33%	42%	38%

Minnesota State Universities Students Entering in Fall 2003 through Fall 2009

Completion Rates at Sixth Spring After Entry	Less Prepared	Moderately Prepared	Highly Prepared
Low Financial Need	50%	53%	58%
Moderate Financial Need	46%	49%	56%
High Financial Need	39%	44%	51%

Source: System Office Research – Academic and Student Affairs
C43



HUMAN RESOURCES



MINNESOTA STATE

**Human Resource Measures
Minnesota State**

Definitions

1. **Employees of Color and American Indian Employees:** Employees of Color and American Indian Employees are those who have identified one or more of the following racial-ethnic categories: American Indian or Alaskan Native, Asian, Black or African American, Native Hawaiian/Other Pacific Islander or Hispanic/Latino.

2. **FTE:** Full Time Equivalent is a measure of employee workload during a fiscal year. The FTE for an employee working exactly full-time is 1.0.

3. **Headcount:** Headcount represents the number of employees at a point in time and are measured as of March 1st of the year being reported. Headcount is reported on an unduplicated basis, so that each employee is counted only once, regardless of whether they work in more than one employee role. Unduplicated headcount is a more appropriate measure when reporting employee characteristics so that numbers are not inflated by counting an individual employee more than once. Counts are unduplicated at each institution and subtotal and total counts are unduplicated by the following: Anoka Colleges, Northeast Higher Education District, Colleges, Universities and Systemwide. Each employee is counted only once within each of these subtotals or totals. For example: staff employed at more than one college are only counted once in the college subtotal.

**Employee Headcount: All
Minnesota State
Fiscal Years 2010 - 2015**

Institution	2010	2011	2012	2013	2014	2015	Percent Change 10 to 15
Colleges							
Alexandria Technical and Community College	304	290	271	284	276	199	-34.5%
Anoka Colleges *	798	813	748	713	704	672	-15.8%
Anoka-Ramsey Community College	579	592	554	524	532	528	-8.8%
Anoka Technical College	225	223	203	191	175	153	-32.0%
Central Lakes College	334	354	339	327	305	295	-11.7%
Century College	848	862	831	828	839	798	-5.9%
Dakota County Technical College	323	328	332	332	316	291	-9.9%
Fond du Lac Tribal and Community College	158	160	164	152	154	160	1.3%
Hennepin Technical College	510	582	580	574	527	491	-3.7%
Inver Hills Community College	407	419	398	388	370	346	-15.0%
Lake Superior College	408	409	402	391	378	395	-3.2%
Minneapolis Community and Technical College	876	824	767	786	724	681	-22.3%
Minnesota State College Southeast	212	211	213	207	193	172	-18.9%
Minnesota State Community and Technical College	616	640	628	608	589	556	-9.7%
Minnesota West Community and Technical College	374	381	357	356	335	312	-16.6%
Normandale Community College	625	642	636	636	621	623	-0.3%
North Hennepin Community College	477	451	450	451	462	445	-6.7%
Northeast Higher Education District *	656	652	600	615	602	564	-14.0%
Hibbing Community College	196	205	186	194	189	169	-13.8%
Itasca Community College	163	158	149	153	149	145	-11.0%
Mesabi Range College	163	160	138	131	125	116	-28.8%
Rainy River Community College	44	46	46	50	50	46	4.5%
Vermilion Community College	84	83	74	80	81	80	-4.8%
Northland Community and Technical College	351	335	317	355	383	347	-1.1%
Northwest Technical College - Bemidji	105	102	101	103	105	89	-15.2%
Pine Technical and Community College	119	130	124	132	136	142	19.3%
Ridgewater College	458	423	420	421	448	367	-19.9%
Riverland Community College	344	336	327	323	307	301	-12.5%
Rochester Community and Technical College	583	593	553	522	518	494	-15.3%
St. Cloud Technical and Community College	433	452	438	426	429	393	-9.2%
Saint Paul College	422	441	421	433	452	440	4.3%
South Central College	611	647	633	592	458	353	-42.2%
Colleges Subtotal *	11,127	11,246	10,816	10,720	10,355	9,710	-12.7%
Universities							
Bemidji State University	602	571	541	546	538	574	-4.7%
Metropolitan State University	946	957	1,003	1,000	1,036	1,042	10.1%
Minnesota State University, Mankato	1,584	1,560	1,598	1,617	1,653	1,613	1.8%
Minnesota State University Moorhead	846	871	840	839	811	764	-9.7%
St. Cloud State University	1,682	1,654	1,598	1,614	1,602	1,572	-6.5%
Southwest Minnesota State University	424	420	415	425	438	431	1.7%
Winona State University	974	980	998	1,025	1,042	1,062	9.0%
Universities Subtotal *	7,045	6,995	6,971	7,051	7,107	7,041	-0.1%
System Office	391	375	344	340	346	326	-16.6%
Totals *	18,374	18,443	17,962	17,941	17,650	16,917	-7.9%

* Subtotal or total counts are unduplicated by the following: Anoka Colleges, Northeast Higher Education District, Colleges, Universities and Systemwide. Each employee is counted only once within each of these subtotals or totals. For example: staff employed at more than one college are only counted once in the college subtotal. Northeast Higher Education District, Colleges Subtotals and Totals include Northeast Services Unit headcount.

Source: System Office Human Resources

**Distribution of Employee Headcount by Bargaining Unit
Minnesota State
Fiscal Years 2010 to 2015**

Bargaining Unit	2010	2011	2012	2013	2014	2015	% Change 2010-15
Faculty							
State College Faculty (210 - MSCF)	5,279	5,384	5,235	5,237	5,032	4,873	-7.7%
State University Faculty (209 - IFO)	3,548	3,558	3,544	3,527	3,564	3,477	-2.0%
Non-Unit Faculty (218)	1,761	1,742	1,568	1,521	1,445	1,132	-35.7%
Faculty Subtotal	10,588	10,684	10,347	10,285	10,041	9,482	-10.4%
Staff							
Craft, Maintenance & Labor (202 - AFSCME)	275	271	265	266	263	260	-5.5%
Service (203 - AFSCME)	836	818	816	813	813	795	-4.9%
Health Non-Professionals (204 - AFSCME)	13	13	11	11	12	12	-7.7%
Clerical (206 - AFSCME)	1,891	1,831	1,757	1,713	1,651	1,595	-15.7%
Technical (207 - AFSCME)	680	684	692	680	635	608	-10.6%
General Professionals (214 - MAPE)	1,792	1,842	1,847	1,886	1,934	1,889	5.4%
Supervisory (216 - MMA)	467	457	465	478	475	461	-1.3%
Confidential (217 - Commissioner's Plan)	206	211	191	194	200	208	1.0%
State University Administrative & Service Faculty (211 - MSUJAAF)	733	743	727	773	802	808	10.2%
Administrators (220 - Excluded Administrators Plan)	576	576	561	554	555	525	-8.9%
Managers (220 - Excluded Managerial Plan)	39	34	28	32	31	36	-7.7%
Registered Nurses (205 - MNA)	18	18	21	18	15	16	-11.1%
Professional Engineers (212 - MGEC)	8	9	10	10	7	8	0.0%
Health Treatment Professionals (213)	14	12	11	13	11	10	-28.6%
Non-Unit Staff (218)	238	240	213	215	205	204	-14.3%
Staff Subtotal	7,786	7,759	7,615	7,656	7,609	7,435	-4.5%
Grand Total	18,374	18,443	17,962	17,941	17,650	16,917	-7.9%

Source: System Office Human Resources

Percent of Total Employee Headcount: Instructional Faculty
Minnesota State
Fiscal Years 2010 - 2015

Institution	2010	2011	2012	2013	2014	2015	10-15 Change
Colleges							
Alexandria Technical and Community College	62.2%	62.8%	64.2%	65.1%	66.7%	58.8%	-3.4%
Anoka Colleges *	57.8%	58.5%	57.4%	56.5%	56.8%	55.8%	-2.0%
Anoka-Ramsey Community College	56.3%	56.8%	56.3%	54.0%	54.9%	55.7%	-0.6%
Anoka Technical College	62.7%	63.7%	59.6%	63.9%	63.4%	62.1%	-0.6%
Central Lakes College	58.4%	59.3%	59.0%	58.1%	56.4%	53.2%	-5.2%
Century College	56.8%	58.7%	58.0%	58.3%	56.9%	58.3%	1.4%
Dakota County Technical College	58.2%	60.7%	61.7%	61.4%	59.8%	61.2%	3.0%
Fond du Lac Tribal and Community College	70.3%	68.1%	68.9%	63.8%	64.9%	70.0%	-0.3%
Hennepin Technical College	57.1%	58.8%	55.7%	55.2%	54.8%	56.6%	-0.4%
Inver Hills Community College	61.7%	60.4%	58.8%	59.8%	59.2%	59.5%	-2.1%
Lake Superior College	62.0%	63.3%	62.7%	64.2%	62.2%	60.8%	-1.3%
Minneapolis Community and Technical College	65.1%	61.5%	55.9%	54.3%	57.9%	59.8%	-5.3%
Minnesota State College Southeast	54.7%	55.9%	58.2%	58.0%	58.5%	58.1%	3.4%
Minnesota State Community and Technical College	59.4%	61.6%	60.7%	62.0%	60.4%	60.3%	0.8%
Minnesota West Community and Technical College	64.7%	66.4%	64.4%	66.6%	66.0%	67.0%	2.3%
Normandale Community College	57.8%	58.1%	59.4%	58.8%	57.2%	57.6%	-0.1%
North Hennepin Community College	57.7%	55.9%	56.7%	56.3%	57.6%	58.4%	0.8%
Northeast Higher Education District *	55.9%	57.8%	56.5%	57.7%	58.3%	58.5%	2.6%
Hibbing Community College	55.1%	58.0%	57.0%	58.2%	57.1%	61.5%	6.4%
Itasca Community College	60.1%	62.0%	61.1%	62.1%	64.4%	64.1%	4.0%
Mesabi Range College	58.9%	60.0%	57.2%	59.5%	62.4%	64.7%	5.8%
Rainy River Community College	56.8%	58.7%	58.7%	60.0%	58.0%	56.5%	-0.3%
Vermilion Community College	51.2%	51.8%	51.4%	56.3%	56.8%	57.5%	6.3%
Northland Community and Technical College	62.1%	60.9%	60.3%	64.8%	68.4%	67.4%	5.3%
Northwest Technical College - Bemidji	69.5%	68.6%	67.3%	56.3%	58.1%	66.3%	-3.2%
Pine Technical and Community College	39.5%	37.7%	38.7%	37.9%	40.4%	37.3%	-2.2%
Ridgewater College	62.4%	61.0%	61.7%	60.3%	62.7%	58.0%	-4.4%
Riverland Community College	64.8%	65.8%	64.8%	64.1%	62.5%	62.8%	-2.0%
Rochester Community and Technical College	59.7%	59.4%	59.7%	58.4%	60.2%	57.1%	-2.6%
St. Cloud Technical and Community College	69.5%	70.8%	68.5%	67.1%	67.6%	63.6%	-5.9%
Saint Paul College	60.2%	60.1%	59.6%	61.9%	60.6%	60.5%	0.3%
South Central College	77.7%	77.4%	74.6%	74.0%	68.8%	61.8%	-16.0%
Colleges Subtotal *	60.4%	60.7%	59.6%	59.5%	59.1%	57.8%	-2.6%
Universities							
Bemidji State University	52.7%	51.7%	52.1%	53.1%	51.1%	53.1%	0.5%
Metropolitan State University	68.6%	67.9%	68.7%	68.5%	69.5%	71.1%	2.5%
Minnesota State University, Mankato	55.6%	56.2%	56.4%	55.4%	54.9%	55.8%	0.2%
Minnesota State University Moorhead	61.0%	61.2%	61.9%	59.0%	57.6%	57.5%	-3.5%
St. Cloud State University	54.6%	55.0%	56.4%	55.9%	54.6%	56.7%	2.2%
Southwest Minnesota State University	56.4%	56.2%	56.6%	57.9%	59.4%	61.0%	4.7%
Winona State University	56.0%	55.8%	55.8%	56.5%	56.5%	59.2%	3.3%
Universities Subtotal *	57.5%	57.6%	58.3%	57.8%	57.4%	57.1%	-0.4%
System Office	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Totals *	57.6%	57.9%	57.6%	57.3%	56.9%	56.1%	-1.6%

* Subtotal or total counts are unduplicated by the following: Anoka Colleges, Northeast Higher Education District, Colleges, Universities and Systemwide. Each employee is counted only once within each of these subtotals or totals. For example: staff employed at more than one college are only counted once in the college subtotal. Northeast Higher Education District, Colleges Subtotals and Totals include Northeast Services Unit headcount.

Source: System Office Human Resources

Percent Employees of Color and American Indian Employees: All Employees
Minnesota State
Fiscal Years 2010 - 2015

Institution	2010	2011	2012	2013	2014	2015	10-15 Change
Colleges							
Alexandria Technical and Community College	0.7%	1.0%	0.7%	1.1%	1.1%	1.5%	0.8%
Anoka Colleges *	7.6%	7.5%	7.8%	7.4%	7.7%	8.3%	0.7%
Anoka-Ramsey Community College	8.8%	8.6%	8.7%	8.8%	9.0%	9.1%	0.3%
Anoka Technical College	4.9%	4.5%	5.4%	3.7%	4.0%	5.2%	0.3%
Central Lakes College	3.9%	4.5%	4.1%	3.7%	4.3%	5.1%	1.2%
Century College	8.4%	9.0%	10.0%	11.0%	13.1%	12.2%	3.8%
Dakota County Technical College	5.9%	5.5%	4.8%	5.4%	5.1%	7.2%	1.3%
Fond du Lac Tribal and Community College	20.3%	23.1%	21.3%	20.4%	17.5%	20.0%	-0.3%
Hennepin Technical College	7.1%	9.8%	10.9%	11.0%	12.3%	12.0%	5.0%
Inver Hills Community College	11.5%	12.6%	12.8%	12.1%	13.0%	12.1%	0.6%
Lake Superior College	5.6%	5.9%	5.7%	6.4%	5.8%	5.8%	0.2%
Minneapolis Community and Technical College	19.6%	22.8%	23.7%	23.0%	24.3%	24.8%	5.2%
Minnesota State College Southeast	2.8%	2.4%	1.9%	2.9%	2.1%	1.2%	-1.7%
Minnesota State Community and Technical College	3.7%	3.1%	3.2%	3.3%	3.7%	3.2%	-0.5%
Minnesota West Community and Technical College	1.6%	1.6%	1.7%	1.7%	1.2%	1.0%	-0.6%
Normandale Community College	13.3%	14.0%	14.5%	15.3%	15.3%	16.5%	3.3%
North Hennepin Community College	16.1%	18.6%	17.3%	18.8%	20.1%	21.1%	5.0%
Northeast Higher Education District *	4.4%	4.3%	3.8%	4.4%	5.6%	6.4%	2.0%
Hibbing Community College	3.6%	3.4%	3.8%	3.1%	3.7%	3.6%	0.0%
Itasca Community College	6.7%	5.1%	4.7%	4.6%	4.7%	6.9%	0.1%
Mesabi Range College	4.9%	5.6%	3.6%	6.1%	7.2%	6.0%	1.1%
Rainy River Community College	2.3%	4.3%	4.3%	8.0%	14.0%	17.4%	15.1%
Vermilion Community College	3.6%	3.6%	2.7%	2.5%	3.7%	5.0%	1.4%
Northland Community and Technical College	4.6%	4.2%	3.8%	5.6%	5.7%	6.6%	2.1%
Northwest Technical College - Bemidji	4.8%	2.9%	4.0%	2.9%	2.9%	4.5%	-0.3%
Pine Technical and Community College	1.7%	1.5%	0.8%	3.0%	3.7%	3.5%	1.8%
Ridgewater College	2.6%	1.9%	1.9%	1.7%	1.3%	2.2%	-0.4%
Riverland Community College	2.6%	2.7%	3.7%	2.8%	3.6%	4.7%	2.0%
Rochester Community and Technical College	6.3%	7.1%	6.9%	6.3%	6.8%	7.1%	0.7%
St. Cloud Technical and Community College	3.2%	2.9%	4.1%	3.5%	4.4%	5.9%	2.6%
Saint Paul College	14.2%	15.4%	18.5%	19.2%	20.6%	21.4%	7.1%
South Central College	2.9%	2.8%	2.4%	2.5%	2.8%	4.0%	1.0%
Colleges Subtotal *	7.7%	8.3%	8.5%	8.8%	9.4%	10.1%	2.3%
Universities							
Bemidji State University	7.0%	6.8%	7.2%	8.1%	8.4%	8.0%	1.0%
Metropolitan State University	24.0%	23.7%	25.4%	25.0%	24.6%	25.5%	1.5%
Minnesota State University, Mankato	7.6%	7.9%	8.3%	9.4%	9.6%	10.3%	2.7%
Minnesota State University Moorhead	7.2%	7.9%	7.7%	8.2%	8.1%	7.6%	0.4%
St. Cloud State University	12.0%	11.6%	12.8%	12.4%	13.9%	12.5%	0.6%
Southwest Minnesota State University	8.3%	8.6%	7.7%	7.8%	8.2%	7.7%	-0.6%
Winona State University	6.5%	6.4%	6.1%	5.8%	5.7%	7.2%	0.7%
Universities Subtotal *	10.6%	10.7%	11.3%	11.4%	11.9%	11.9%	1.3%
System Office	12.0%	10.9%	11.0%	11.8%	12.4%	12.6%	0.6%
Totals *	8.9%	9.2%	9.6%	9.8%	10.4%	10.8%	2.0%

* Subtotal or total counts are unduplicated by the following: Anoka Colleges, Northeast Higher Education District, Colleges, Universities and Systemwide. Each employee is counted only once within each of these subtotals or totals. For example: staff employed at more than one college are only counted once in the college subtotal.

Note: Percents could be slightly different from the figures in the Strategic Performance Measures report due to the difference in rounding between EPM11 and Excel.

Source: System Office Human Resources

FACILITIES



MINNESOTA STATE

Minnesota State physical space

54 Campuses:

- 47 communities
- 28 million square feet
- \$8.8 billion replacement value
- 7,000 acres

Campus size:

- Average: 520,000 square feet
- Largest:
 - St Cloud State University
 - 3.2 million square feet
- Smallest:
 - Riverland Community College – Owatonna campus
 - 27,000 square feet



Dollar Value of Deferred Maintenance Backlog of Academic Space (\$000)
Minnesota State

Fiscal Years 2012 through 2016

Campus	2012 Backlog Academic	2013 Backlog Academic	2014 Backlog Academic	2015 Backlog Academic	2016 Backlog Academic	Trendline
Alexandria Technical & Community College	\$25,449	\$23,889	\$23,895	\$25,483	\$28,545	
Anoka Technical College	\$5,455	\$11,219	\$13,125	\$14,522	\$15,474	
Anoka-Ramsey Community College, Cambridge	\$1,326	\$1,764	\$1,757	\$1,741	\$2,610	
Anoka-Ramsey Community College, Coon Rapids	\$17,097	\$13,773	\$16,167	\$18,970	\$21,436	
Bemidji State University	\$37,989	\$38,237	\$39,319	\$38,398	\$37,541	
Central Lakes College, Brainerd	\$7,697	\$7,340	\$7,554	\$8,559	\$4,888	
Central Lakes College, Staples	\$8,267	\$8,306	\$8,892	\$10,935	\$5,126	
Century College	\$48,437	\$41,959	\$42,166	\$44,578	\$39,561	
Dakota County Technical College	\$41,050	\$42,218	\$34,849	\$28,691	\$29,613	
Fond du Lac Tribal and Community College	\$1,941	\$2,147	\$2,232	\$2,370	\$2,512	
Hennepin Technical College, Brooklyn Park	\$19,645	\$26,590	\$28,608	\$30,902	\$33,230	
Hennepin Technical College, Eden Prairie	\$24,246	\$25,366	\$30,704	\$32,098	\$41,277	
Inver Hills Community College	\$10,476	\$11,743	\$8,952	\$12,535	\$30,468	
Lake Superior College	\$13,145	\$12,981	\$12,852	\$12,647	\$14,502	
Metropolitan State University	\$2,104	\$1,633	\$1,682	\$1,766	\$1,333	
Minneapolis Community and Technical College	\$36,313	\$32,257	\$33,844	\$35,336	\$34,670	
Minnesota State College-Southeast, Red Wing	\$1,628	\$1,674	\$1,741	\$1,848	\$1,828	
Minnesota State College-Southeast, Winona	\$2,254	\$2,970	\$2,25	\$2,39	\$2,693	
Minnesota State Community & Technical College, Detroit Lakes	\$7,659	\$11,654	\$9,738	\$9,52	\$10,177	
Minnesota State Community & Technical College, Fergus Falls	\$4,429	\$5,013	\$5,845	\$6,146	\$5,795	
Minnesota State Community & Technical College, Moorhead	\$6,928	\$5,687	\$5,808	\$6,087	\$5,816	
Minnesota State Community & Technical College, Wadena	\$5,827	\$5,230	\$5,439	\$5,774	\$6,249	
Minnesota State University Moorhead	\$60,222	\$50,784	\$48,573	\$42,121	\$44,335	
Minnesota State University, Mankato	\$36,151	\$36,594	\$39,384	\$37,469	\$39,589	
Mn West Community and Technical College, Canby	\$805	\$540	\$1,604	\$1,580	\$2,314	
Mn West Community and Technical College, Granite Falls	\$1,330	\$1,367	\$1,769	\$1,458	\$1,545	
Mn West Community and Technical College, Jackson	\$2,111	\$2,337	\$2,658	\$2,655	\$2,258	
Mn West Community and Technical College, Pipestone	\$2,718	\$3,457	\$2,254	\$2,376	\$1,916	
Mn West Community and Technical College, Worthington	\$5,029	\$2,911	\$2,953	\$3,049	\$3,528	
Northdale Community College	\$7,111	\$6,485	\$10,166	\$10,621	\$10,889	
North Hennepin Community College	\$2,924	\$4,300	\$5,980	\$6,271	\$6,724	
Northeast Higher Ed District, Hibbing Community College	\$8,908	\$8,454	\$10,082	\$9,754	\$9,895	
Northeast Higher Ed District, Itasca Community College	\$9,653	\$13,357	\$13,835	\$14,665	\$14,179	
Northeast Higher Ed District, Mesabi Eveleth	\$374	\$433	\$429	\$373	\$801	
Northeast Higher Ed District, Mesabi Virginia	\$2,737	\$3,050	\$2,733	\$2,854	\$3,892	
Northeast Higher Ed District, Rainy River Community College	\$5,714	\$5,711	\$5,666	\$5,630	\$5,238	
Northeast Higher Ed District, Vermillion Community College	\$5,286	\$4,397	\$5,651	\$4,884	\$6,069	
Northland Community and Technical College, East Grand Forks	\$11,833	\$9,833	\$8,527	\$7,248	\$8,572	
Northland Community and Technical College, Thief River Falls	\$7,228	\$8,112	\$9,366	\$8,553	\$9,111	
Northwest Technical College, Bemidji	\$1,660	\$1,918	\$2,319	\$2,300	\$2,278	
Pine Technical and Community College	\$448	\$460	\$517	\$49	\$582	
Ridgewater College, Hutchinson	\$1,527	\$1,648	\$1,356	\$1,401	\$364	
Ridgewater College, Willmar	\$21,353	\$17,723	\$19,482	\$19,306	\$13,927	
Riveland Community College, Albert Lea	\$6,045	\$6,439	\$5,413	\$4,099	\$5,065	
Riveland Community College, Austin	\$12,577	\$12,175	\$7,511	\$7,974	\$12,127	
Riveland Community College, Owatonna	\$0	\$0	\$0	\$0	\$0	
Riveland Community and Technical College	\$14,554	\$16,958	\$15,608	\$16,358	\$15,149	
Saint Paul College	\$13,945	\$14,864	\$14,055	\$10,854	\$9,860	
South Central College, Faribault	\$6,589	\$3,205	\$1,618	\$3,207	\$3,265	
South Central College, Mankato	\$12,604	\$11,000	\$9,110	\$9,228	\$9,498	
Southwest Minnesota State University	\$31,093	\$31,732	\$30,531	\$35,380	\$21,740	
St. Cloud State University	\$47,517	\$63,074	\$66,202	\$69,442	\$76,744	
St. Cloud Technical & Community College	\$4,693	\$2,257	\$2,347	\$2,498	\$3,048	
Winona State University	\$38,796	\$37,358	\$55,019	\$4,495	\$63,114	
Total	\$712,997	\$716,565	\$738,113	\$748,232	\$782,960	

Minnesota State academic space and enrollment

Revenue Fund – 5.4M sq ft:

- 66 Residence Halls
- 12,709 Beds
- 6 Dining Facilities
- 9 Student Unions
- 5 Parking Ramps/Lots
- Funded through user fees, donations and gifts



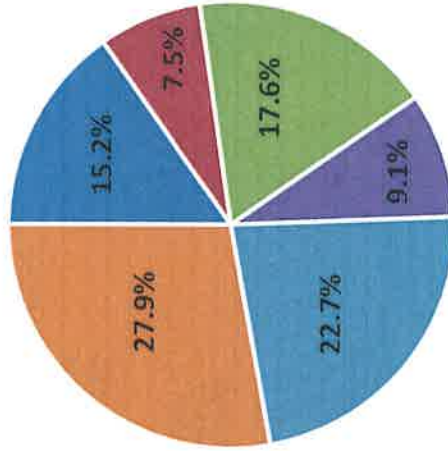
Academic spaces – 22.6M sq ft:

- 2,250 Classrooms
- 1,625 Labs
- Offices
- Plant Operations
- Funded through general obligation bonding, state appropriation, tuition, donations and gifts



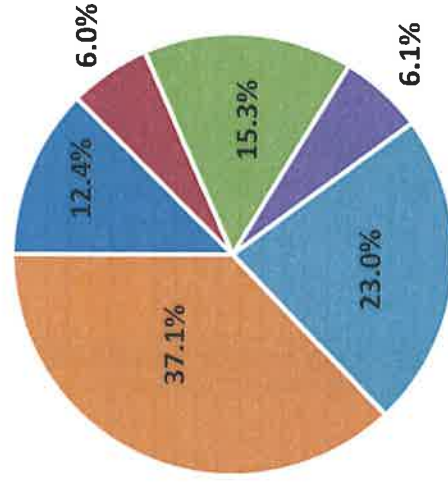
Academic Space

FY2016 Total Academic Space: 22.6 million square feet



For Credit Enrollment - FYE

FY2016 for credit enrollment: 135,100 FYE



- NW
- NE
- Central
- SW
- SE
- Metro

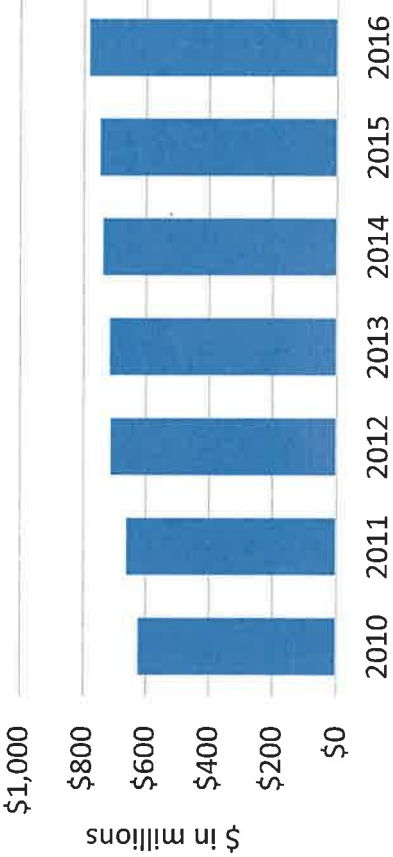


Facilities Renewal Forecast by Building Systems (\$000s)
Minnesota State
Fiscal Year 2017-2026

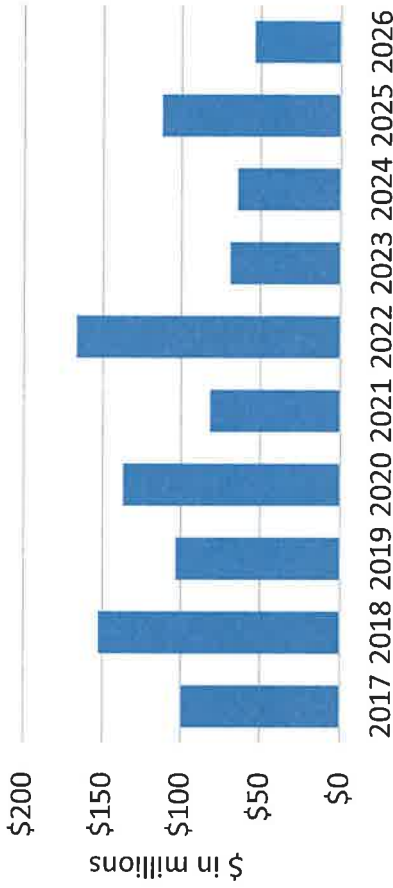
Subsystem Name	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Roofs	\$30,075	\$47,859	\$40,078	\$3,208	\$1,656	\$3,650	\$3,812	\$4,353	\$9,567	\$6,437
Building Exterior	\$2,807	\$9,198	\$7,088	\$19,004	\$1,709	\$8,232	\$3,122	\$2,097	\$7,053	\$2,527
Accessibility	\$1,004	\$1,474	\$1,234	\$4,201	\$282	\$193	\$617	\$588	\$2,219	\$320
HVAC	\$15,235	\$32,727	\$20,732	\$27,502	\$22,290	\$98,487	\$19,352	\$22,173	\$25,606	\$13,827
Electrical	\$5,071	\$14,329	\$4,911	\$10,935	\$1,653	\$19,352	\$6,528	\$4,284	\$14,737	\$8,518
Plumbing	\$12,147	\$13,411	\$7,211	\$16,469	\$17,029	\$10,645	\$5,563	\$5,801	\$14,293	\$3,165
Life Safety	\$2,509	\$3,753	\$4,261	\$7,596	\$4,684	\$4,607	\$6,829	\$7,988	\$3,430	\$3,580
Interiors	\$30,809	\$29,769	\$17,524	\$47,913	\$32,399	\$21,487	\$22,827	\$16,985	\$34,991	\$15,067
Small Building Replacement	\$153	\$47	\$51	\$98	\$0	\$0	\$143	\$87	\$304	\$234
TOTAL	\$99,810	\$152,566	\$103,091	\$136,926	\$81,701	\$166,654	\$68,793	\$64,355	\$112,200	\$53,676

Minnesota State academic facility conditions

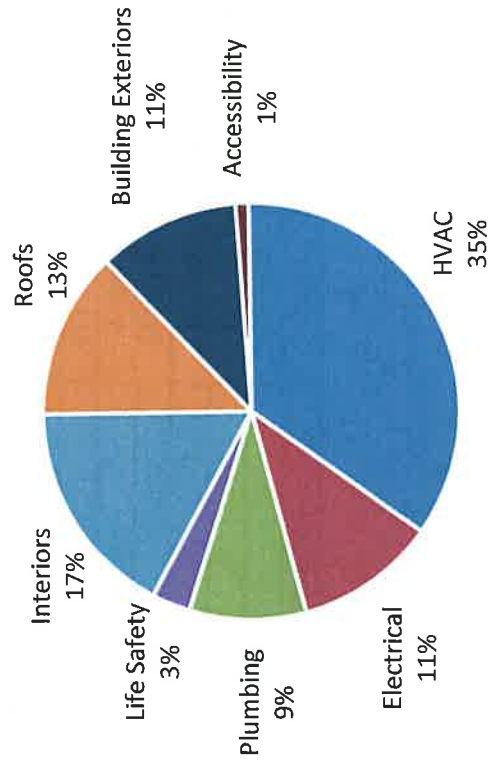
Facility Backlog (2010-2016)



Forecasted Renewal (2017-2026)



2016 Facility Backlog by System - \$782M



Key Points:

- Backlog has grown 25% since 2010
- Aging physical plant, and
- Last HEAPR funding was 2014
- Majority of investment required in:
 - HVAC
 - Building interiors
 - Roofs
- 10-year investment needs: **\$1.3 billion**

Supplement to
Minnesota State Colleges and Universities
Higher Education Asset Preservation and Replacement Report
Submitted Pursuant to M.S. 135A.046, Subdivision 3
for the period 01/01/2016 through 12/31/2016

1990 HEAPR Appropriation	10,815,000
Encumbered and Spent	10,815,000
Allotment Free Balance	0
1992 HEAPR Appropriation	13,700,000
Encumbered and Spent	13,700,000
Allotment Free Balance	0
1993 HEAPR Appropriation	1,546,000
Encumbered and Spent	1,546,000
Allotment Free Balance	0
1994 HEAPR Appropriation	24,737,999
Encumbered and Spent	24,737,999
Allotment Free Balance	0
1996 HEAPR Appropriation	16,000,000
Encumbered and Spent	16,000,000
Allotment Free Balance	0
1998 HEAPR Appropriation	42,996,756
Encumbered and Spent	42,996,756
Allotment Free Balance	0
2000 HEAPR Appropriation	31,168,156
Encumbered and Spent	31,168,156
Allotment Free Balance	0
2002 HEAPR Appropriation	59,999,254
Encumbered and Spent	59,999,254
Allotment Free Balance	0
2003 Capital Converted to HEAPR	101,000
Encumbered and Spent	101,000
Allotment Free Balance	0
2005 HEAPR Appropriation	41,500,000
Encumbered and Spent	41,500,000
Allotment Free Balance	0
2006 HEAPR Appropriation	40,154,996
Encumbered and Spent	40,154,996
Allotment Free Balance	0
2008 HEAPR Appropriation	55,000,000
Encumbered and Spent	55,000,000
Allotment Free Balance	0

Supplement to
Minnesota State Colleges and Universities
Higher Education Asset Preservation and Replacement Report
Submitted Pursuant to M.S. 135A.046, Subdivision 3
for the period 01/01/2016 through 12/31/2016

2008 SCSU Capital Converted to HEAPR	
Laws of 2012	4,599,910
Encumbered and Spent	4,599,910
Allotment Free Balance	0

2009 HEAPR Appropriation	40,000,000
Encumbered and Spent	40,000,000
Allotment Free Balance	0

2010 HEAPR Appropriation	52,000,000
Encumbered and Spent	52,000,000
Allotment Free Balance	0

2010 Capital Converted to HEAPR	1,952,029
Encumbered and Spent	1,952,029
Allotment Free Balance	0

2011 HEAPR Appropriation	30,000,000
Encumbered and Spent	30,000,000
Allotment Free Balance	

2011 Capital Converted to HEAPR	467,113
Encumbered and Spent	467,113
Allotment Free Balance	0

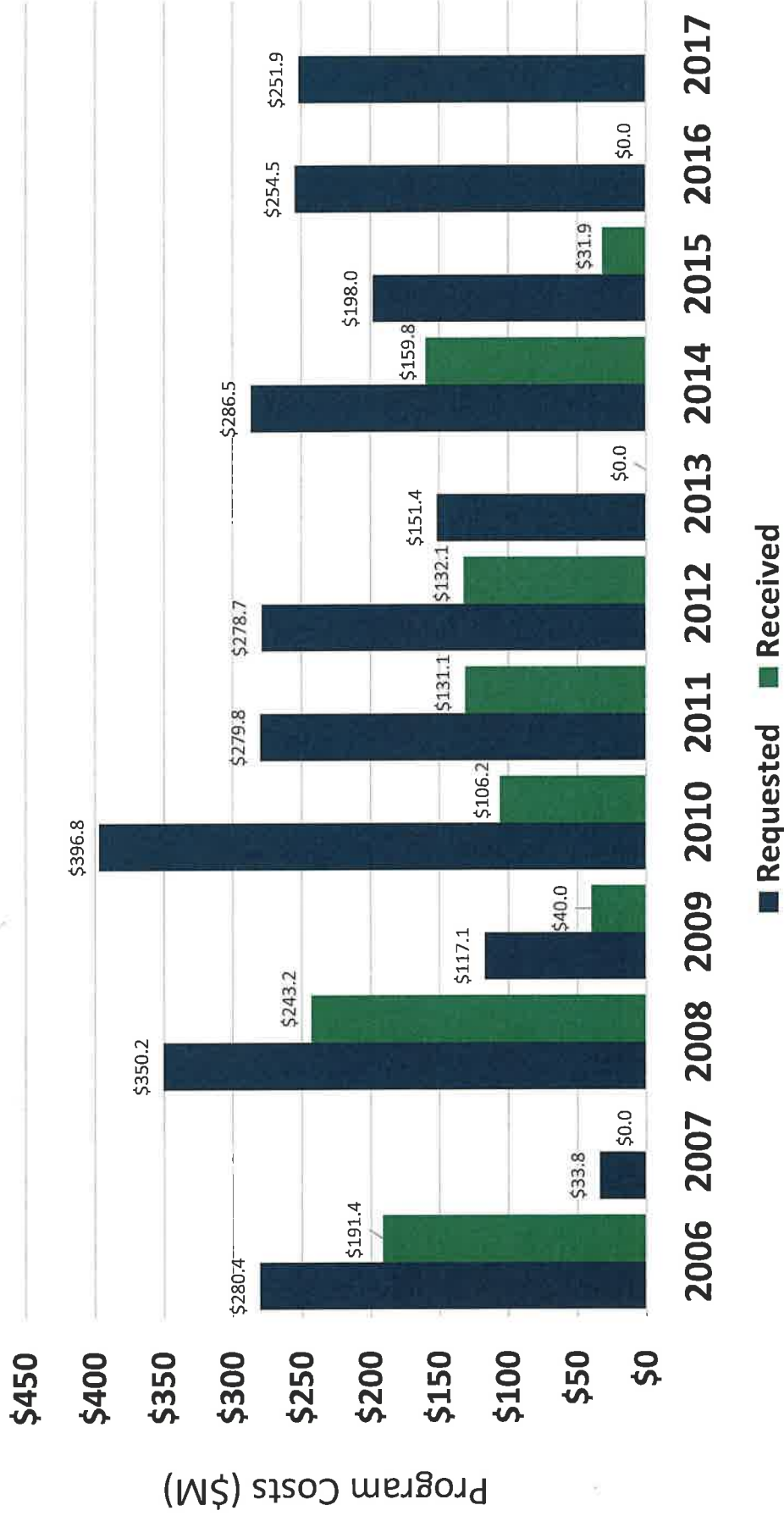
2012 HEAPR Appropriation	20,000,000
Encumbered and Spent	20,000,000
Allotment Free Balance	0

2012 Capital Converted to HEAPR	3,332,246
Encumbered and Spent	3,332,245
Allotment Free Balance	1

2014 HEAPR Appropriation	42,500,000
Encumbered and Spent	40,285,630
Allotment Free Balance	2,214,370

2014 Capital Converted to HEAPR	192,770
Encumbered and Spent	192,700
Allotment Free Balance	70

Minnesota State capital bonding history



ADMINISTRATIVE COSTS



MINNESOTA STATE

Percent of Total Employee Headcount: Administrators

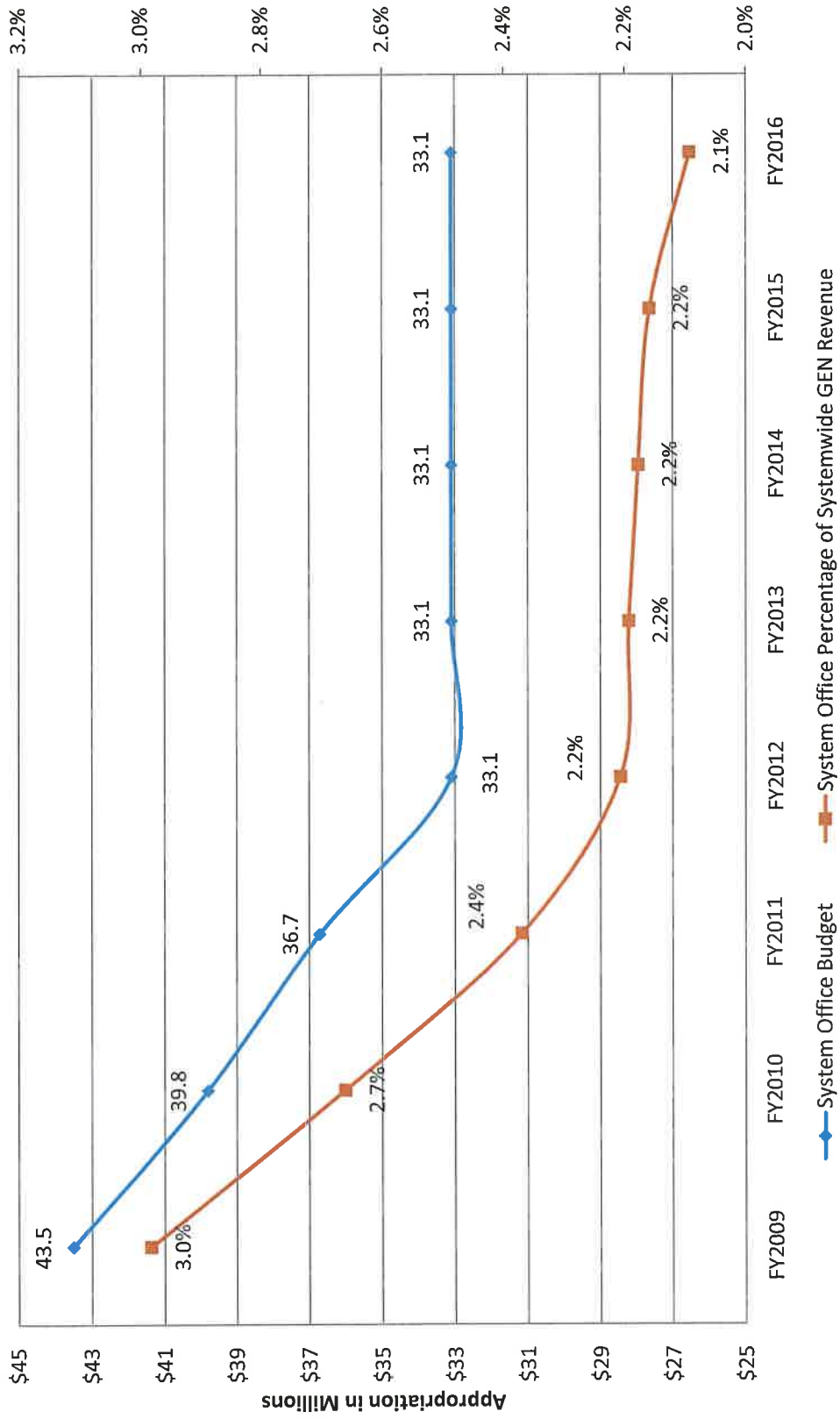
**Minnesota State
Fiscal Years 2010 - 2015**

Institution	2010	2011	2012	2013	2014	2015	10-15 Change
Colleges							
Alexandria Technical and Community College	3.6%	3.1%	3.7%	3.5%	3.3%	4.0%	0.4%
Anoka Colleges *	3.3%	3.3%	3.3%	3.1%	3.4%	3.1%	-0.1%
Anoka-Ramsey Community College	3.1%	3.0%	3.2%	3.1%	3.6%	3.4%	0.3%
Anoka Technical College	3.6%	4.0%	5.4%	3.1%	2.9%	2.0%	-1.6%
Central Lakes College	4.2%	3.7%	3.8%	4.0%	4.3%	4.1%	-0.1%
Century College	2.7%	2.7%	2.8%	2.7%	2.5%	2.6%	-0.1%
Dakota County Technical College	2.8%	2.7%	3.6%	3.0%	2.8%	3.1%	0.3%
Fond du Lac Tribal and Community College	1.9%	3.8%	3.0%	3.3%	3.2%	3.1%	1.2%
Hennepin Technical College	2.2%	2.2%	2.2%	2.6%	2.8%	2.6%	0.5%
Inver Hills Community College	3.9%	3.8%	4.0%	3.9%	4.1%	4.0%	0.1%
Lake Superior College	3.4%	3.4%	2.5%	2.6%	3.2%	2.8%	-0.6%
Minneapolis Community and Technical College	2.1%	2.3%	2.3%	2.7%	2.3%	2.5%	0.4%
Minnesota State College - Southeast Technical	5.2%	4.3%	4.2%	5.3%	5.2%	3.5%	-1.7%
Minnesota State Community and Technical College	4.1%	4.1%	3.7%	3.1%	3.4%	3.2%	-0.8%
Minnesota West Community and Technical College	3.7%	3.4%	3.6%	3.7%	3.6%	3.5%	-0.2%
Normandale Community College	2.9%	2.8%	2.8%	2.5%	2.9%	2.6%	-0.3%
North Hennepin Community College	4.2%	4.0%	4.0%	3.8%	3.0%	3.4%	-0.8%
Northeast Higher Education District *	2.1%	2.0%	2.3%	2.4%	2.5%	2.0%	-0.2%
Hibbing Community College	2.0%	2.0%	1.6%	2.1%	2.1%	1.2%	-0.9%
Itasca Community College	1.8%	1.9%	2.0%	2.0%	2.7%	2.1%	0.2%
Mesabi Range College	3.1%	2.5%	3.6%	2.3%	1.6%	1.7%	-1.3%
Rainy River Community College	0.0%	0.0%	0.0%	2.0%	2.0%	0.0%	0.0%
Vermilion Community College	1.2%	1.2%	1.4%	1.3%	1.2%	1.3%	0.1%
Northland Community and Technical College	3.1%	3.6%	4.4%	3.1%	2.9%	2.9%	-0.3%
Northwest Technical College - Bemidji	2.9%	2.9%	2.0%	3.9%	2.9%	2.2%	-0.6%
Pine Technical and Community College	7.6%	6.2%	7.3%	7.6%	7.4%	7.0%	-0.5%
Ridgewater College	2.6%	2.8%	2.9%	2.9%	2.5%	3.0%	0.4%
Riverland Community College	2.3%	2.7%	2.8%	2.5%	3.3%	3.3%	1.0%
Rochester Community and Technical College	2.2%	2.2%	2.0%	2.1%	1.9%	2.2%	0.0%
St. Cloud Technical and Community College	3.2%	3.1%	3.0%	3.1%	3.3%	3.1%	-0.2%
Saint Paul College	3.6%	3.4%	3.6%	3.7%	3.5%	3.0%	-0.6%
South Central College	2.1%	2.0%	1.9%	2.2%	2.4%	3.4%	1.3%
Colleges Subtotal *	3.1%	3.1%	3.1%	3.1%	3.1%	3.1%	0.0%
Universities							
Bemidji State University	2.7%	2.8%	3.1%	3.1%	3.7%	3.3%	0.7%
Metropolitan State University	2.3%	2.3%	2.4%	2.3%	2.3%	2.3%	0.0%
Minnesota State University, Mankato	2.1%	2.1%	2.1%	2.0%	2.3%	2.2%	0.1%
Minnesota State University Moorhead	2.6%	2.5%	2.6%	2.4%	2.3%	2.5%	-0.1%
St. Cloud State University	2.2%	2.1%	1.9%	1.9%	2.1%	2.1%	-0.1%
Southwest Minnesota State University	2.6%	2.6%	2.9%	3.3%	3.0%	2.3%	-0.3%
Winona State University	2.5%	2.6%	2.2%	2.3%	2.2%	2.0%	-0.5%
Universities Subtotal *	2.4%	2.3%	2.3%	2.3%	2.4%	2.4%	0.0%
System Office	16.9%	18.1%	18.6%	18.2%	17.6%	17.8%	0.9%
Totals *	3.1%	3.1%	3.1%	3.1%	3.1%	3.1%	0.0%

* Subtotal or total counts are unduplicated by the following: Anoka Colleges, Northeast Higher Education District, Colleges, Universities and Systemwide. Each employee is counted only once within each of these subtotals or totals. For example: staff employed at more than one college are only counted once in the college subtotal. Northeast Higher Education District, Colleges Subtotals and Totals include Northeast Services Unit headcount.

Source: System Office Human Resources

System Office as % of total System GEN revenue



Institutional Support as a Percent of Total Expenses
Minnesota State
Fiscal Years 2010 - 2015

Institution	2010	2011	2012	2013	2014	2015	FY10-15 Change
Alexandria Technical & Community College	12.7%	12.4%	13.7%	13.4%	13.5%	13.0%	0.3%
Anoka Colleges	12.5%	14.3%	13.7%	13.4%	13.2%	13.0%	0.5%
Anoka-Ramsey Community College	12.2%	13.9%	11.0%	12.4%	12.6%	12.2%	0.0%
Anoka Technical College	13.5%	15.4%	20.7%	16.1%	14.7%	15.2%	1.8%
Central Lakes College	11.9%	12.3%	10.3%	10.2%	10.0%	10.3%	-1.6%
Century College	13.0%	13.2%	14.2%	13.9%	13.4%	12.8%	-0.3%
Dakota County Technical College	9.1%	9.0%	9.6%	9.6%	10.2%	9.4%	0.3%
Fond du Lac Tribal & Community College	18.6%	17.7%	13.3%	12.3%	11.1%	12.5%	-6.1%
Hennepin Technical College	11.3%	10.2%	9.7%	10.4%	9.5%	10.1%	-1.2%
Inver Hills Community College	14.3%	14.4%	14.5%	13.1%	13.1%	13.3%	-0.9%
Lake Superior College	11.1%	10.7%	12.6%	10.0%	10.4%	12.0%	0.9%
Minneapolis Community & Technical College	13.2%	14.4%	12.6%	12.3%	11.9%	12.3%	-0.9%
Minnesota State College Southeast	15.3%	14.8%	15.3%	11.9%	13.4%	14.6%	-0.7%
Minnesota State Community and Technical College	10.6%	10.2%	10.5%	9.6%	11.6%	11.0%	0.3%
Minnesota West Community & Technical College	12.7%	12.3%	11.6%	10.1%	10.8%	12.5%	-0.2%
Normandale Community College	11.3%	11.3%	10.2%	10.6%	11.3%	11.8%	0.5%
North Hennepin Community College	12.3%	13.5%	12.0%	15.7%	11.4%	11.9%	-0.4%
Northeast Higher Education District	13.4%	13.2%	12.8%	13.7%	12.5%	13.9%	0.5%
Hibbing Community College	13.6%	12.4%	13.7%	13.3%	11.8%	15.1%	1.5%
Itasca Community College	9.5%	10.3%	9.9%	10.6%	11.0%	9.3%	-0.2%
Mesabi Range College	13.2%	11.2%	10.9%	11.4%	11.1%	12.5%	-0.7%
Rainy River Community College	15.7%	15.2%	12.1%	12.0%	18.1%	16.5%	0.8%
Vermilion Community College	11.2%	11.6%	10.1%	10.8%	10.3%	11.9%	0.7%
Northland Community and Technical College	11.4%	11.5%	10.3%	9.4%	11.1%	12.1%	0.7%
Northwest Technical College - Bemidji	15.1%	15.9%	11.8%	13.6%	12.7%	13.8%	-1.3%
Pine Technical & Community College	9.4%	10.1%	9.6%	12.4%	15.1%	10.6%	1.2%
Ridgewater College	14.4%	13.5%	12.8%	12.9%	13.1%	9.5%	-4.8%
Riverland Community College	13.9%	13.8%	13.0%	14.5%	12.2%	12.8%	-1.1%
Rochester Community and Technical College	10.5%	10.1%	10.0%	11.1%	10.0%	10.3%	-0.2%
St. Cloud Technical & Community College	10.6%	9.3%	9.4%	8.7%	8.1%	7.9%	-2.6%
Saint Paul College	10.8%	12.9%	11.2%	11.5%	11.1%	11.6%	0.8%
South Central College	15.7%	14.2%	13.6%	11.5%	15.8%	11.8%	-3.9%
Colleges Subtotal	12.4%	12.5%	12.0%	11.9%	11.8%	11.8%	-0.6%
Bemidji State University	12.7%	12.7%	13.1%	13.7%	12.9%	12.8%	0.1%
Metropolitan State University	13.5%	13.8%	12.8%	14.2%	15.0%	15.2%	1.7%
Minnesota State University, Mankato	10.2%	9.9%	9.3%	9.1%	9.3%	8.8%	-1.4%
Minnesota State University Moorhead	9.8%	8.5%	7.7%	7.4%	7.2%	8.2%	-1.7%
St. Cloud State University	10.1%	10.5%	9.9%	11.6%	11.3%	12.1%	2.0%
Southwest Minnesota State University	11.9%	11.6%	10.9%	11.3%	11.1%	11.6%	-0.2%
Winona State University	12.2%	12.9%	10.3%	10.1%	11.6%	10.4%	-1.7%
Universities Subtotal	11.0%	11.0%	10.1%	10.6%	10.8%	10.9%	-0.1%
System	12.3%	12.4%	11.8%	12.0%	12.0%	11.8%	-0.4%

Source: System Office Research, Planning and Policy

**Institutional Support Spending Per College and University
Minnesota State
Fiscal Years 2010-2015**

Institution	2010	2011	2012	2013	2014	2015
Alexandria Technical and Community College	\$ 3,209,363	\$ 3,009,069	\$ 3,130,608	\$ 3,172,875	\$ 3,118,359	\$ 3,021,043
Anoka Colleges	\$ 8,749,210	\$ 10,260,135	\$ 9,417,137	\$ 9,022,760	\$ 8,686,640	\$ 9,097,564
Anoka-Ramsey Community College	\$ 6,252,701	\$ 7,160,383	\$ 5,442,799	\$ 6,122,199	\$ 6,095,830	\$ 6,421,552
Anoka Technical College	\$ 2,496,508	\$ 3,099,752	\$ 3,974,338	\$ 2,900,561	\$ 2,590,810	\$ 2,676,012
Central Lakes College	\$ 3,953,702	\$ 4,160,325	\$ 3,387,031	\$ 3,420,465	\$ 3,379,739	\$ 3,586,574
Century College	\$ 9,024,318	\$ 9,860,795	\$ 10,049,954	\$ 9,877,113	\$ 9,310,363	\$ 8,914,065
Dakota County Technical College	\$ 2,917,876	\$ 2,686,138	\$ 3,020,734	\$ 2,999,818	\$ 2,994,084	\$ 2,817,830
Fond du Lac Tribal and Community College	\$ 2,051,591	\$ 2,001,841	\$ 1,552,570	\$ 1,537,443	\$ 1,457,949	\$ 1,668,251
Hennepin Technical College	\$ 5,091,259	\$ 5,307,394	\$ 5,083,793	\$ 5,200,134	\$ 4,732,755	\$ 4,996,905
Inver Hills Community College	\$ 5,151,333	\$ 5,343,337	\$ 5,495,085	\$ 4,980,448	\$ 5,002,261	\$ 4,997,143
Lake Superior College	\$ 3,881,762	\$ 3,781,972	\$ 4,289,611	\$ 3,693,969	\$ 3,961,321	\$ 4,725,130
Minneapolis Community and Technical College	\$ 8,948,249	\$ 10,227,253	\$ 8,725,292	\$ 8,467,935	\$ 7,826,251	\$ 7,739,139
Minnesota State College Southeast	\$ 3,235,422	\$ 3,057,944	\$ 3,188,743	\$ 2,761,451	\$ 2,863,093	\$ 2,967,246
Minnesota State Community and Technical College	\$ 5,632,040	\$ 6,047,277	\$ 5,664,617	\$ 5,188,255	\$ 6,124,792	\$ 5,863,431
Minnesota West Community and Technical College	\$ 3,574,654	\$ 3,520,572	\$ 3,101,256	\$ 2,754,113	\$ 2,934,937	\$ 3,296,086
Normandale Community College	\$ 6,931,382	\$ 7,123,870	\$ 6,350,305	\$ 6,801,414	\$ 7,327,355	\$ 7,422,923
North Hennepin Community College	\$ 5,199,182	\$ 5,608,559	\$ 4,751,878	\$ 5,188,020	\$ 5,199,773	\$ 5,687,244
Northeast Higher Education District	\$ 7,722,867	\$ 7,703,167	\$ 7,159,442	\$ 7,992,314	\$ 7,376,911	\$ 7,944,216
Hibbing Community College	\$ 2,307,066	\$ 2,124,944	\$ 2,260,453	\$ 2,370,930	\$ 2,093,261	\$ 2,571,203
Itasca Community College	\$ 1,258,613	\$ 1,370,665	\$ 1,271,487	\$ 1,401,019	\$ 1,582,286	\$ 1,280,970
Mesabi Range College	\$ 1,760,930	\$ 1,495,718	\$ 1,405,434	\$ 1,402,174	\$ 1,389,356	\$ 1,510,608
Rainy River Community College	\$ 604,148	\$ 581,383	\$ 451,876	\$ 499,883	\$ 731,802	\$ 654,638
Vermilion Community College	\$ 910,582	\$ 907,836	\$ 764,069	\$ 789,784	\$ 799,711	\$ 949,146
Northland Community and Technical College	\$ 3,705,627	\$ 3,638,338	\$ 3,236,971	\$ 2,987,364	\$ 3,611,620	\$ 3,517,066
Northwest Technical College - Bemidji	\$ 1,564,460	\$ 1,577,282	\$ 1,275,794	\$ 1,488,091	\$ 1,417,620	\$ 1,462,308
Pine Technical and Community College	\$ 1,068,743	\$ 1,223,240	\$ 1,140,383	\$ 1,620,585	\$ 2,289,113	\$ 1,540,674
Ridgewater College	\$ 5,599,213	\$ 4,999,968	\$ 4,483,662	\$ 4,669,925	\$ 4,815,562	\$ 3,634,315
Riverland Community College	\$ 3,994,913	\$ 3,873,953	\$ 3,422,979	\$ 4,010,481	\$ 3,494,210	\$ 3,500,782
Rochester Community and Technical College	\$ 5,289,770	\$ 4,983,944	\$ 4,547,336	\$ 5,174,302	\$ 4,734,773	\$ 5,190,237
St. Cloud Technical and Community College	\$ 3,518,793	\$ 3,273,621	\$ 3,140,620	\$ 3,198,945	\$ 2,986,087	\$ 2,968,720
Saint Paul College	\$ 4,502,994	\$ 5,640,937	\$ 4,404,673	\$ 4,993,062	\$ 4,983,956	\$ 5,209,988
South Central College	\$ 5,049,742	\$ 4,950,514	\$ 4,720,402	\$ 3,947,776	\$ 5,159,293	\$ 3,700,891
Colleges Subtotal	\$ 119,568,464	\$ 123,861,445	\$ 114,740,877	\$ 115,149,058	\$ 115,788,817	\$ 115,469,772
Bemidji State University	\$ 8,403,187	\$ 8,532,961	\$ 8,308,231	\$ 8,912,474	\$ 8,945,556	\$ 9,277,843
Metropolitan State University	\$ 8,108,392	\$ 8,487,251	\$ 8,178,994	\$ 9,542,383	\$ 10,798,144	\$ 12,560,251
Minnesota State University, Mankato	\$ 18,723,129	\$ 18,439,729	\$ 17,084,786	\$ 17,813,075	\$ 19,103,525	\$ 18,797,147
Minnesota State University Moorhead	\$ 9,176,370	\$ 7,998,096	\$ 7,076,319	\$ 6,705,116	\$ 6,799,008	\$ 7,722,981
St. Cloud State University	\$ 19,561,488	\$ 20,877,751	\$ 18,171,127	\$ 22,350,991	\$ 23,145,701	\$ 24,633,419
Southwest Minnesota State University	\$ 5,742,318	\$ 5,501,518	\$ 4,941,135	\$ 5,296,719	\$ 5,690,181	\$ 5,869,608
Winona State University	\$ 15,628,141	\$ 16,609,098	\$ 13,239,372	\$ 13,266,231	\$ 16,819,581	\$ 14,738,215
Universities Subtotal	\$ 85,343,024	\$ 86,446,404	\$ 76,999,963	\$ 83,886,989	\$ 91,301,694	\$ 93,599,465
System Office	\$ 12,303,523	\$ 13,445,668	\$ 14,215,527	\$ 14,551,868	\$ 15,873,959	\$ 11,862,136
Systemwide	\$ 217,215,011	\$ 223,753,517	\$ 205,956,367	\$ 213,587,915	\$ 222,964,470	\$ 220,931,373

FINANCIAL



MINNESOTA STATE

Expenditures

Minnesota State

By Functional Areas and Objects of Expenditures

This section provides a five-year history of systemwide expenditures for fiscal years 2011 to 2015. The data is reported both by functional areas and object of expenditure. The source of the data is Minnesota State annual audited financial statements.

Table 1: Expenditures by Functional Area

Expenditures	2011	2012	2013	2014	2015
Academic Support	\$255,301	\$243,020	\$254,828	\$256,957	\$260,197
Institutional Support	\$230,521	\$232,693	\$234,814	\$258,187	\$252,657
Instruction	\$826,728	\$793,046	\$827,213	\$849,364	\$827,700
Public Service	\$23,037	\$21,347	\$21,227	\$18,494	\$15,359
Research	\$12,405	\$10,345	\$9,174	\$9,330	\$7,571
Student Services	\$252,093	\$252,931	\$260,708	\$273,483	\$269,042
Auxiliary Enterprises	\$231,326	\$216,724	\$227,829	\$221,564	\$218,717
Scholarships & Fellowships	\$56,887	\$34,931	\$43,782	\$38,446	\$42,088
Less Interest Expense	-\$20,862	-\$22,526	-\$22,758	-\$23,464	-\$22,619
Total	\$1,867,436	\$1,782,511	\$1,856,817	\$1,902,361	\$1,870,712

(Dollars in Thousands)

Table 2: Expenses by Object of Expenditure

Object of Expenditure	2011	2012	2013	2014	2015
Salaries and Benefits	\$1,249,299	\$1,203,159	\$1,251,635	\$1,296,889	\$1,268,526
Purchased Services	\$218,838	\$210,875	\$225,056	\$234,002	\$231,533
Supplies	\$164,292	\$149,088	\$145,557	\$141,157	\$142,156
Repairs and Maintenance	\$34,606	\$33,299	\$33,608	\$32,031	\$27,056
Depreciation	\$97,297	\$104,102	\$107,890	\$113,497	\$115,814
Financial Aid, Net	\$56,887	\$34,931	\$43,782	\$38,446	\$42,088
Other Expense	\$46,217	\$47,057	\$49,489	\$46,339	\$43,539
Total	\$1,867,436	\$1,782,511	\$1,857,017	\$1,902,361	\$1,870,712

(Dollars in Thousands)

Source: Audited Financial Statements Fiscal Years 2011 through 2015.

*FY2015 includes an adjustment for GASB 68 related to unfunded pension liabilities in the amount of \$37.7 million. This adjustment lowers the salaries and benefits line item in Table 2.

This reduction in expenses is also reflected in the functional areas in Table 1.

Incremental costs have been outpacing incremental revenues

75% of general fund expenditures are dedicated to faculty and staff compensation. MMB negotiates 1/3 of our compensation costs and its results strongly influence the other 2/3 of our costs. Compensation has been increasing faster than new revenue.

<u>Employee Unit</u>	FY14 – FY17		FY14 – FY17	
	Average Annual	Average Annual	Average Fringe	Average Annual
	<u>Base Rate Increase¹</u>	<u>Comp Rate Increase</u>	<u>Increase</u>	<u>Comp Rate Increase</u>
AFSCME	5.5%	5.0%	5.0%	5.3%
MAPE, MMA, Comm and Mgr. Plans	6.3%	5.4%	5.4%	6.0%
MSUAASF	3.4%	4.1%	4.1%	3.6%
IFO	3.2%	4.0%	4.0%	3.4%
MSCF	3.9%	4.4%	4.4%	4.0%
Administrative Plan	2.4%	3.7%	3.7%	2.7%

TOTAL REVENUE INCREASE PER YEAR 2.3%
(state appropriation and tuition)

¹takes into account steps and salary schedule enhancements ^{G2}



Revenues
Minnesota State
Fiscal Years 2011 to 2015

This section provides a five-year history of the system's total revenues by funding source, including tuition (gross), fees (gross), state appropriations, federal grants, enterprise fund, revenue fund and other. The source of the data is Minnesota State annual audited financial statements for fiscal years 2011 to 2015.

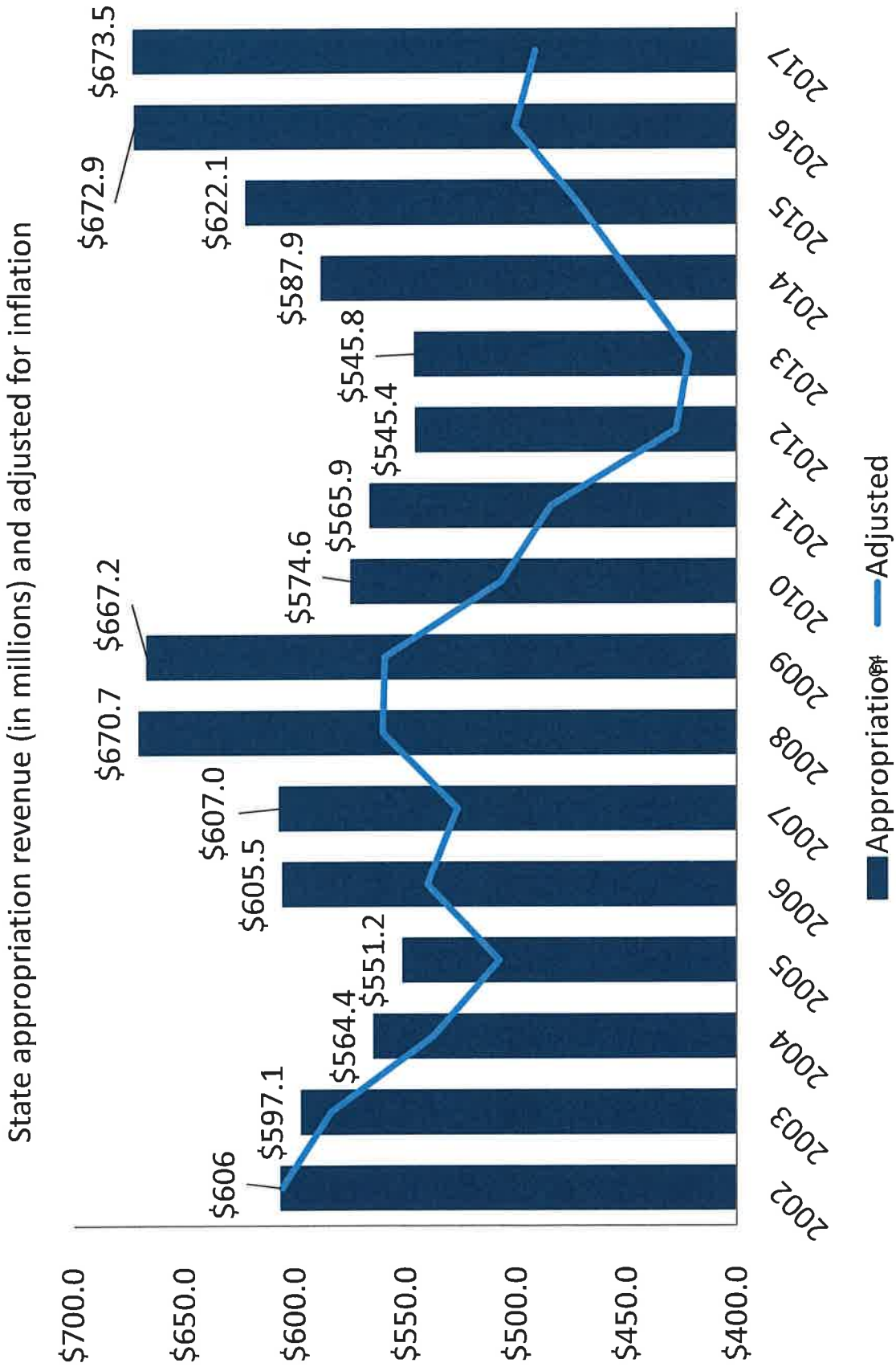
All Funds Revenue	2011	2012	2013	2014	2015
State Appropriation	\$613,382	\$551,293	\$553,246	\$591,242	\$624,988
Tuition (Gross)	\$832,637	\$853,040	\$864,849	\$837,191	\$813,247
Fees (Gross)	\$87,308	\$83,577	\$83,677	\$87,812	\$88,929
Other	\$143,440	\$123,257	\$123,217	\$114,572	\$120,863
Revenue Fund	\$106,393	\$109,796	\$107,434	\$107,863	\$110,063
Enterprise Fund	\$116,152	\$114,337	\$114,398	\$110,684	\$110,464
Federal Grants	\$80,275	\$43,820	\$42,974	\$42,982	\$42,148
TOTAL:	\$1,979,587	\$1,879,120	\$1,889,795	\$1,892,346	\$1,910,702

(Dollars in Thousands)

Enterprise fund revenues are generated from activities that are financed and operated in a manner similar to private business enterprises, such as campus bookstores and food service.

The revenue fund is used to acquire, construct, remodel, and operate revenue-generating campus facilities such as residence halls, dormitories, dining halls, student unions, and parking facilities. Fund revenues include fees paid for the use and operation of these facilities.

Despite significant increases, Minnesota's investment in higher ed is \$100 million less than 2002



Alexandria Technical & Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	10,616,136	0	10,616,136	10,160,651	0	10,160,651
Tuition	9,633,569	0	9,633,569	9,593,589	0	9,593,589
Other	2,683,125	6,142,412	8,825,537	2,329,400	5,474,541	7,803,941
Carry forward			0	189,923		189,923
Total Revenues	22,932,830	6,142,412	29,075,242	22,273,563	5,474,541	27,748,104

EXPENDITURES						
Personnel	16,437,921	762,290	17,200,211	16,465,235	576,155	17,041,390
Other Operating Costs	6,494,909	5,376,619	11,871,528	5,808,328	4,879,045	10,687,373
Total Expenditures	22,932,830	6,138,909	29,071,739	22,273,563	5,455,200	27,728,763

Revenues/Expense	0	3,503	3,503	0	19,341	19,341
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Anoka Ramsey Community College - Anoka Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	27,384,400	0	27,384,400	27,997,100	0	27,997,100
Tuition	31,032,800	0	31,032,800	29,897,900	0	29,897,900
Other	4,450,700	25,960,600	30,411,300	5,332,900	26,224,287	31,557,187
Carry forward	0	300,000	300,000	0	500,000	500,000
Total Revenues	62,867,900	26,260,600	89,128,500	63,227,900	26,724,287	89,952,187

EXPENDITURES						
Personnel	44,963,200	3,712,900	48,676,100	46,667,200	3,824,287	50,491,487
Other Operating Costs	17,105,700	22,547,700	39,653,400	15,863,600	22,900,000	38,763,600
Total Expenditures	62,068,900	26,260,600	88,329,500	62,530,800	26,724,287	89,255,087

Revenues/Expense	799,000	0	799,000	697,100	0	697,100
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Bemidji State University/Northwest Technical College - Bemidji

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	23,827,753		23,827,753	24,182,741		24,182,741
Tuition	34,426,963		34,426,963	35,024,662		35,024,662
Other	7,511,333	29,056,506	36,567,839	7,192,885	29,448,068	36,640,953
Carry forward	1,279,606	687,451	1,967,057	0		0
Total Revenues	67,045,655	29,743,957	96,789,612	66,400,288	29,448,068	95,848,356

EXPENDITURES						
Personnel	47,254,686	5,230,051	52,484,737	48,053,114	5,416,315	53,469,429
Other Operating Costs	19,790,969	24,500,483	44,291,452	18,257,170	23,690,732	41,947,902
Total Expenditures	67,045,655	29,730,534	96,776,189	66,310,284	29,107,047	95,417,331

Revenues/Expense	(0)	13,423	13,423	90,004	341,021	431,025
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Central Lakes College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	15,071,137		15,071,137	15,092,134		15,092,134
Tuition	11,689,083		11,689,083	10,774,077		10,774,077
Other	2,233,107	15,683,778	17,916,885	3,231,739	13,600,663	16,832,402
Carry forward			0			0
Total Revenues	28,993,327	15,683,778	44,677,105	29,097,950	13,600,663	42,698,613
EXPENDITURES						
Personnel	20,028,705	3,040,705	23,069,410	21,094,177	2,221,437	23,315,614
Other Operating Costs	8,278,487	13,026,232	21,304,719	7,828,169	11,374,785	19,202,954
Total Expenditures	28,307,192	16,066,937	44,374,129	28,922,346	13,596,222	42,518,568
Revenues/Expense	686,135	(383,159)	302,976	175,604	4,441	180,045

Century College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	23,945,821		23,945,821	23,945,821		23,945,821
Tuition	30,739,007		30,739,007	29,538,589		29,538,589
Other	4,278,246	24,900,961	29,179,207	4,275,000	24,900,000	29,175,000
Carry forward	0		0	0		0
Total Revenues	58,963,074	24,900,961	83,864,035	57,759,410	24,900,000	82,659,410
EXPENDITURES						
Personnel	46,759,269	3,198,987	49,958,256	45,500,000	3,200,000	48,700,000
Other Operating Costs	11,700,000	21,508,332	33,208,332	11,700,000	21,508,000	33,208,000
Total Expenditures	58,459,269	24,707,319	83,166,588	57,200,000	24,708,000	81,908,000
Revenues/Expense	503,805	193,642	697,447	559,410	192,000	751,410

akota County Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	10,932,288		10,932,288	10,772,411		10,772,411
Tuition	10,971,400	0	10,971,400	10,751,972	0	10,751,972
Other	2,235,187	10,074,707	12,309,894	2,181,676	10,014,758	12,196,434
Carry forward	525,152		525,152			0
Total Revenues	24,664,027	10,074,707	34,738,734	23,706,059	10,014,758	33,720,817
EXPENDITURES						
Personnel	19,205,144	1,580,038	20,785,182	18,685,865	1,635,339	20,321,204
Other Operating Costs	5,458,883	8,287,141	13,746,024	5,020,194	8,171,891	13,192,085
Total Expenditures	24,664,027	9,867,179	34,531,206	23,706,059	9,807,230	33,513,289
Revenues/Expense	0	207,528	207,528	0	207,528	207,528

Fond du Lac Tribal & Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	4,886,778		4,886,778	4,906,739		4,906,739
Tuition	3,629,027		3,629,027	3,598,301		3,598,301
Other	457,282	6,001,360	6,458,642	450,000	5,932,320	6,382,320
Carry forward			0			0
Total Revenues	8,973,087	6,001,360	14,974,447	8,955,040	5,932,320	14,887,360
EXPENDITURES						
Personnel	7,091,859		7,091,859	7,096,859	1,145,513	8,242,372
Other Operating Costs	1,881,228	6,001,360	7,882,588	1,858,181	4,786,807	6,644,988
Total Expenditures	8,973,087	6,001,360	14,974,447	8,955,040	5,932,320	14,887,360
Revenues/Expense	0	0	0	0	0	0

Hennepin Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	21,218,954		21,218,954	20,533,245		20,533,245
Tuition	18,326,604		18,326,604	17,860,397		17,860,397
Other	5,292,182	20,216,779	25,508,961	5,837,690	20,787,558	26,625,248
Carry forward			0			0
Total Revenues	44,837,740	20,216,779	65,054,519	44,231,332	20,787,558	65,018,890
EXPENDITURES						
Personnel	32,362,667	2,290,095	34,652,762	32,683,543	2,005,312	34,688,855
Other Operating Costs	11,956,543	17,714,385	29,670,928	11,382,833	18,688,846	30,071,679
Total Expenditures	44,319,210	20,004,480	64,323,690	44,066,376	20,694,158	64,760,534
Revenues/Expense	518,530	212,299	730,829	164,956	93,400	258,356

Inver Hills Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	13,023,109	0	13,023,109	13,349,690	0	13,349,690
Tuition	17,700,662	0	17,700,662	16,880,116	0	16,880,116
Other	1,214,959	12,443,576	13,658,535	1,333,692	12,012,673	13,346,365
Carry forward	0	0	0	0	0	0
Total Revenues	31,938,730	12,443,576	44,382,306	31,563,498	12,012,673	43,576,171
EXPENDITURES						
Personnel	25,847,628	1,121,713	26,969,341	25,999,514	1,160,973	27,160,487
Other Operating Costs	5,910,518	11,042,363	16,952,881	5,563,984	10,572,200	16,136,184
Total Expenditures	31,758,146	12,164,076	43,922,222	31,563,498	11,733,173	43,296,671
Revenues/Expense	180,584	279,500	460,084	0	279,500	279,500

Lake Superior College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	14,972,038		14,972,038	15,171,597		15,171,597
Tuition	14,627,755		14,627,755	14,041,224		14,041,224
Other	4,471,849	12,289,465	16,761,314	4,369,929	11,427,539	15,797,468
Carry forward			0			0
Total Revenues	34,071,642	12,289,465	46,361,107	33,582,750	11,427,539	45,010,289
EXPENDITURES						
Personnel	23,688,318	1,157,202	24,845,520	24,216,042	1,191,918	25,407,960
Other Operating Costs	10,288,941	10,926,586	21,215,527	9,366,708	10,053,958	19,420,666
Total Expenditures	33,977,259	12,083,788	46,061,047	33,582,750	11,245,876	44,828,626
Revenues/Expense	94,383	205,677	300,060	0	181,663	181,663

Metropolitan State University

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	24,746,482		24,746,482	25,752,374		25,752,374
Tuition	44,354,000		44,354,000	45,828,933		45,828,933
Other	1,875,000	26,286,343	28,161,343	1,804,860	26,610,495	28,415,355
Carry forward	1,283,254	566,003	1,849,257			0
Total Revenues	72,258,736	26,852,346	99,111,082	73,386,167	26,610,495	99,996,662
EXPENDITURES						
Personnel	56,425,311	2,691,370	59,116,681	55,956,870	2,713,370	58,670,240
Other Operating Costs	15,833,425	24,095,021	39,928,446	16,679,297	23,637,829	40,317,126
Total Expenditures	72,258,736	26,786,391	99,045,127	72,636,167	26,351,199	98,987,366
Revenues/Expense	0	65,955	65,955	750,000	259,296	1,009,296

Minneapolis Community & Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	23,050,170		23,050,170	22,521,980		22,521,980
Tuition	25,565,176		25,565,176	25,798,324		25,798,324
Other	4,292,824	30,690,118	34,982,942	4,042,824	30,690,118	34,732,942
Carry forward			0	214,432		214,432
Total Revenues	52,908,170	30,690,118	83,598,288	52,577,560	30,690,118	83,267,678
EXPENDITURES						
Personnel	43,207,035	4,357,327	47,564,362	42,807,352	4,357,327	47,164,679
Other Operating Costs	9,576,812	26,292,593	35,869,405	9,770,207	26,292,593	36,062,800
Total Expenditures	52,783,847	30,649,920	83,433,767	52,577,559	30,649,920	83,227,479
Revenues/Expense	124,323	40,198	164,521	1	40,198	40,199

Minnesota State College Southeast

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	8,000,000		8,000,000	7,800,000		7,800,000
Tuition	7,000,000		7,000,000	6,900,000		6,900,000
Other	1,600,000	6,000,000	7,600,000	1,800,000	6,000,000	7,800,000
Carry forward			0			0
Total Revenues	16,600,000	6,000,000	22,600,000	16,500,000	6,000,000	22,500,000
EXPENDITURES						
Personnel	12,500,000	300,000	12,800,000	12,900,000	350,000	13,250,000
Other Operating Costs	4,100,000	5,700,000	9,800,000	3,600,000	5,650,000	9,250,000
Total Expenditures	16,600,000	6,000,000	22,600,000	16,500,000	6,000,000	22,500,000
Revenues/Expense	0	0	0	0	0	0

Minnesota State Community & Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	20,582,644		20,582,644	20,446,951		20,446,951
Tuition	19,331,406		19,331,406	19,128,986		19,128,986
Other	4,337,091	20,057,728	24,394,819	3,961,518	19,657,728	23,619,246
Carry forward			0			0
Total Revenues	44,251,141	20,057,728	64,308,869	43,537,455	19,657,728	63,195,183
EXPENDITURES						
Personnel	34,477,254	2,187,901	36,665,155	35,054,280	2,187,901	37,242,181
Other Operating Costs	8,113,766	17,669,327	25,783,093	8,166,575	17,309,827	25,476,402
Total Expenditures	42,591,020	19,857,228	62,448,248	43,220,855	19,497,728	62,718,583
Revenues/Expense	1,660,121	200,500	1,860,621	316,600	160,000	476,600

Minnesota State University Moorhead

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	27,823,922		27,823,922	27,265,403		27,265,403
Tuition	38,132,407		38,132,407	34,449,311		34,449,311
Other	2,353,814	34,505,000	36,858,814	2,133,199	31,054,500	33,187,699
Carry forward			0	5,251,789		5,251,789
Total Revenues	68,310,143	34,505,000	102,815,143	69,099,702	31,054,500	100,154,202
EXPENDITURES						
Personnel	51,969,824	10,608,519	62,578,343	53,313,287	9,547,667	62,860,954
Other Operating Costs	15,719,602	23,896,481	39,616,083	15,786,415	21,506,833	37,293,248
Total Expenditures	67,689,426	34,505,000	102,194,426	69,099,702	31,054,500	100,154,202
Revenues/Expense	620,717	0	620,717	0	0	0

Minnesota State University, Mankato

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	52,313,801		52,313,801	52,405,145		52,405,145
Tuition	101,225,000		101,225,000	101,641,000		101,641,000
Other	12,000,000	73,750,000	85,750,000	12,120,000	75,225,000	87,345,000
Carry forward			0			0
Total Revenues	165,538,801	73,750,000	239,288,801	166,166,145	75,225,000	241,391,145
EXPENDITURES						
Personnel	127,015,000	16,220,000	143,235,000	128,147,450	16,706,600	144,854,050
Other Operating Costs	36,673,801	57,530,000	94,203,801	38,018,695	58,518,400	96,537,095
Total Expenditures	163,688,801	73,750,000	237,438,801	166,166,145	75,225,000	241,391,145
Revenues/Expense	1,850,000	0	1,850,000	0	0	0

Minnesota West Community & Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	11,366,170		11,366,170	11,743,523		11,743,523
Tuition	9,620,076		9,620,076	9,326,876		9,326,876
Other	2,709,303	7,941,083	10,650,386	2,450,166	8,275,931	10,726,097
Carry forward		44,091	44,091	250,000	151,831	401,831
Total Revenues	23,695,549	7,985,174	31,680,723	23,770,565	8,427,762	32,198,327
EXPENDITURES						
Personnel	18,568,009	701,402	19,269,411	18,599,184	918,137	19,517,321
Other Operating Costs	5,127,540	7,283,772	12,411,312	5,171,381	7,509,625	12,681,006
Total Expenditures	23,695,549	7,985,174	31,680,723	23,770,565	8,427,762	32,198,327
Revenues/Expense	0	0	0	0	0	0

Normandale Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	20,613,352		20,613,352	21,327,326		21,327,326
Tuition	33,672,012		33,672,012	32,610,027		32,610,027
Other	3,731,527	25,176,956	28,908,483	4,239,601	28,752,026	32,991,627
Carry forward			0	4,943,996		4,943,996
Total Revenues	58,016,891	25,176,956	83,193,847	63,120,950	28,752,026	91,872,976
EXPENDITURES						
Personnel	46,405,569	2,900,000	49,305,569	47,641,248	2,752,755	50,394,003
Other Operating Costs	10,148,314	21,287,441	31,435,755	15,479,702	25,536,084	41,015,786
Total Expenditures	56,553,883	24,187,441	80,741,324	63,120,950	28,288,839	91,409,789
Revenues/Expense	1,463,008	989,515	2,452,523	0	463,187	463,187

North Hennepin Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	15,631,237		15,631,237	16,318,804		16,318,804
Tuition	20,962,683		20,962,683	20,114,396		20,114,396
Other	3,028,698	20,708,600	23,737,298	3,005,232	21,329,858	24,335,090
Carry forward	1,050,909		1,050,909	1,317,087		1,317,087
Total Revenues	40,673,527	20,708,600	61,382,127	40,755,519	21,329,858	62,085,377
EXPENDITURES						
Personnel	32,750,702	2,302,997	35,053,699	33,047,480	2,372,087	35,419,567
Other Operating Costs	7,922,825	18,110,134	26,032,959	7,708,039	18,653,438	26,361,477
Total Expenditures	40,673,527	20,413,131	61,086,658	40,755,519	21,025,525	61,781,044
Revenues/Expense	0	295,469	295,469	0	304,333	304,333

Northeast Higher Education District

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	20,420,639	0	20,420,639	20,163,027	0	20,163,027
Tuition	16,620,569	72,000	16,692,569	16,763,483	72,000	16,835,483
Other	4,599,874	21,669,995	26,269,869	5,358,476	22,025,770	27,384,246
Carry forward	542,783	0	542,783	0	0	0
Total Revenues	42,183,865	21,741,995	63,925,860	42,284,986	22,097,770	64,382,756
EXPENDITURES						
Personnel	31,507,889	4,533,196	36,041,085	30,846,177	4,647,176	35,493,353
Other Operating Costs	10,526,485	17,061,481	27,587,966	11,410,424	17,070,394	28,480,818
Total Expenditures	42,034,374	21,594,677	63,629,051	42,256,601	21,717,570	63,974,171
Revenues/Expense	149,491	147,318	296,809	28,385	380,200	408,585

Northland Community & Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	13,079,249		13,079,249	12,884,853		12,884,853
Tuition	11,055,000		11,055,000	10,944,450		10,944,450
Other	3,186,362	7,914,529	11,100,891	3,073,169	7,977,132	11,050,301
Carry forward			0	639,376		639,376
Total Revenues	27,320,611	7,914,529	35,235,140	27,541,848	7,977,132	35,518,980
EXPENDITURES						
Personnel	20,314,660	988,774	21,303,434	20,496,840	1,003,678	21,500,518
Other Operating Costs	6,928,354	6,936,302	13,864,656	7,045,008	6,844,850	13,889,858
Total Expenditures	27,243,014	7,925,076	35,168,090	27,541,848	7,848,528	35,390,376
Revenues/Expense	77,597	(10,547)	67,050	0	128,604	128,604

ine Technical & Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	3,488,607		3,488,607	3,735,799		3,735,799
Tuition	2,488,314		2,488,314	2,543,872		2,543,872
Other	3,828,064	6,842,408	10,670,472	3,525,496	6,524,197	10,049,693
Carry forward			0			0
Total Revenues	9,804,985	6,842,408	16,647,393	9,805,167	6,524,197	16,329,364
EXPENDITURES						
Personnel	6,895,464	2,809,680	9,705,144	6,907,080	2,936,116	9,843,196
Other Operating Costs	2,908,422	3,913,258	6,821,680	2,697,525	3,513,157	6,210,682
Total Expenditures	9,803,885	6,722,938	16,526,823	9,604,605	6,449,273	16,053,878
Revenues/Expense	1,100	119,470	120,570	200,562	74,924	275,486

Ridgewater College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	16,549,041	0	16,549,041	16,184,034	0	16,184,034
Tuition	13,323,373	0	13,323,373	12,879,473	0	12,879,473
Other	4,832,018	14,371,120	19,203,138	4,880,338	11,204,403	16,084,741
Carry forward	0	0	0	615,969	0	615,969
Total Revenues	34,704,432	14,371,120	49,075,552	34,559,814	11,204,403	45,764,217
EXPENDITURES						
Personnel	24,881,498	3,168,117	28,049,615	25,743,169	2,176,271	27,919,440
Other Operating Costs	9,119,974	11,102,461	20,222,435	8,816,645	8,913,132	17,729,777
Total Expenditures	34,001,472	14,270,578	48,272,050	34,559,814	11,089,403	45,649,217
Revenues/Expense	702,960	100,542	803,502	0	115,000	115,000

Riverland Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	11,631,285		11,631,285	11,381,285		11,381,285
Tuition	9,805,607		9,805,607	9,507,607		9,507,607
Other	3,003,044	9,397,322	12,400,366	3,000,000	9,250,000	12,250,000
Carry forward			0			0
Total Revenues	24,439,936	9,397,322	33,837,258	23,888,892	9,250,000	33,138,892
EXPENDITURES						
Personnel	18,765,640	690,000	19,455,640	18,688,892	680,000	19,368,892
Other Operating Costs	5,074,296	8,707,322	13,781,618	4,700,000	8,570,000	13,270,000
Total Expenditures	23,839,936	9,397,322	33,237,258	23,388,892	9,250,000	32,638,892
Revenues/Expense	600,000	0	600,000	500,000	0	500,000

Rochester Community & Technical College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	16,227,107	0	16,227,107	16,164,578	0	16,164,578
Tuition	19,694,618	0	19,694,618	19,509,106	0	19,509,106
Other	4,190,250	23,593,143	27,783,393	4,467,318	23,679,687	28,147,005
Carry forward	0		0	0		0
Total Revenues	40,111,975	23,593,143	63,705,118	40,141,002	23,679,687	63,820,689
EXPENDITURES						
Personnel	31,559,365	1,806,665	33,366,030	32,063,618	2,040,825	34,104,443
Other Operating Costs	8,552,610	21,786,478	30,339,088	8,077,384	21,638,862	29,716,246
Total Expenditures	40,111,975	23,593,143	63,705,118	40,141,002	23,679,687	63,820,689
Revenues/Expense	0	0	0	0	0	0

Saint Paul College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	15,938,005		15,938,005	16,460,306		16,460,306
Tuition	21,370,221		21,370,221	20,879,333		20,879,333
Other	2,231,233	23,262,538	25,493,771	2,482,520	25,410,520	27,893,039
Carry forward			0			0
Total Revenues	39,539,459	23,262,538	62,801,996	39,822,159	25,410,520	65,232,678
EXPENDITURES						
Personnel	30,815,776	1,409,869	32,225,645	30,864,188	1,998,962	32,863,149
Other Operating Costs	8,723,683	21,852,668	30,576,351	8,957,971	23,411,558	32,369,529
Total Expenditures	39,539,459	23,262,538	62,801,996	39,822,159	25,410,520	65,232,678
Revenues/Expense	(0)	0	(0)	0	0	0

St. Cloud State University

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	59,064,047	464,000	59,528,047	58,167,871		58,167,871
Tuition	84,293,273		84,293,273	87,227,568		87,227,568
Other	12,026,680	79,480,800	91,507,480	10,813,561	80,974,126	91,787,687
Carry forward	0	1,205,200	1,205,200	0	2,335,874	2,335,874
Total Revenues	155,384,000	81,150,000	236,534,000	156,209,000	83,310,000	239,519,000
EXPENDITURES						
Personnel	117,221,328	10,418,423	127,639,751	116,069,421	9,241,458	125,310,879
Other Operating Costs	37,512,672	70,731,577	108,244,249	37,139,579	74,068,542	111,208,121
Total Expenditures	154,734,000	81,150,000	235,884,000	153,209,000	83,310,000	236,519,000
Revenues/Expense	650,000	0	650,000	3,000,000	0	3,000,000

St. Cloud Technical & Community College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	13,610,813		13,610,813	13,692,333		13,692,333
Tuition	16,450,000		16,450,000	16,050,000		16,050,000
Other	3,100,000	15,145,650	18,245,650	3,125,000	14,008,522	17,133,522
Carry forward			0	621,631		621,631
Total Revenues	33,160,813	15,145,650	48,306,463	33,488,964	14,008,522	47,497,486
EXPENDITURES						
Personnel	24,374,230	1,620,600	25,994,830	25,238,964	932,484	26,171,448
Other Operating Costs	8,150,000	13,525,050	21,675,050	8,250,000	13,076,038	21,326,038
Total Expenditures	32,524,230	15,145,650	47,669,880	33,488,964	14,008,522	47,497,486
Revenues/Expense	636,583	0	636,583	0	0	0

South Central College

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	13,082,706		13,082,706	12,501,635		12,501,635
Tuition	11,715,360		11,715,360	11,275,244		11,275,244
Other	2,593,000	12,973,271	15,566,271	2,560,000	13,103,004	15,663,004
Carry forward			0	1,573,522		1,573,522
Total Revenues	27,391,066	12,973,271	40,364,337	27,910,401	13,103,004	41,013,405
EXPENDITURES						
Personnel	21,312,106	1,487,347	22,799,453	22,164,590	1,546,841	23,711,431
Other Operating Costs	5,472,201	11,417,656	16,889,857	5,745,811	11,531,833	17,277,644
Total Expenditures	26,784,307	12,905,003	39,689,310	27,910,401	13,078,673	40,989,074
Revenues/Expense	606,759	68,268	675,027	0	24,330	24,330

Southwest Minnesota State University

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	16,988,839		16,988,839	17,137,832		17,137,832
Tuition	20,216,793		20,216,793	20,254,793		20,254,793
Other	2,254,018	17,439,180	19,693,198	2,058,200	17,544,221	19,602,421
Carry forward			0	324,221		324,221
Total Revenues	39,459,650	17,439,180	56,898,830	39,775,046	17,544,221	57,319,267
EXPENDITURES						
Personnel	29,538,885	2,615,438	32,154,323	30,694,970	2,704,303	33,399,273
Other Operating Costs	9,304,853	14,538,772	23,843,625	9,080,076	14,633,393	23,713,469
Total Expenditures	38,843,738	17,154,210	55,997,948	39,775,046	17,337,696	57,112,742
Revenues/Expense	615,912	284,970	900,882	0	206,525	206,525

Winona State University

	FY2016 Update			FY2017		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	36,505,706		36,505,706	36,963,043		36,963,043
Tuition	56,326,679		56,326,679	57,037,090		57,037,090
Other	7,558,487	56,305,694	63,864,181	7,558,487	57,077,757	64,636,244
Carry forward	207,540		207,540	1,357,540	184,599	1,542,139
Total Revenues	100,598,412	56,305,694	156,904,106	102,916,160	57,262,356	160,178,516
EXPENDITURES						
Personnel	73,944,987	8,797,313	82,742,300	76,841,075	9,575,333	86,416,408
Other Operating Costs	26,653,425	47,474,164	74,127,589	26,075,085	47,687,023	73,762,108
Total Expenditures	100,598,412	56,271,477	156,869,889	102,916,160	57,262,356	160,178,516
Revenues/Expense	0	34,217	34,217	0	0	0

Allocation Method

*Minnesota State
System and Institutional Allocations*

This section provides information on how state resources are allocated in the Minnesota State system, including:

- **Minnesota State Master Green Sheet:** This shows the system's state appropriation allocation for fiscal years 2016 and 2017 and how the appropriation was allocated between institutional basic allocations, priority allocations, and systemwide set asides. Specific legislative mandated priorities are included.
- **General Description of the Allocation Framework Components:** This provides a summary of all major components of the allocation framework which is used to distribute institutional basic allocations across the system.
- **College/University Allocations:** These sheets summarize the Minnesota State allocation model and shows the final fiscal years 2016 and 2017 allocations to individual colleges and universities.

Allocation Method
Minnesota State
Fiscal Years 2016 and 2017

Institutional Basic Allocations	FY2016	FY2017
Base	502,867,767	508,826,854
ITC earnings	2,000,000	2,000,000
Tuition Replacement	65,500,000	60,064,117
Subtotal Basic Allocations	570,367,767	570,890,971
Institutional Priority Allocations		
Workforce Education Priorities	5,112,000	5,112,000
Access and Opportunity	9,752,000	9,752,000
NHED - Range Voc Ed	900,696	900,696
Cook County Higher Education	40,000	140,000
Leveraged Equipment	7,278,000	7,278,000
16-17 Legislative Initiatives	782,000	783,000
Subtotal Institutional Priority Allocations	23,864,696	23,965,696
Systemwide Set Asides		
Attorney General	900,000	900,000
Debt Service - system level	17,500,000	17,420,000
- campus level	[16,000,000]	[16,500,000]
Enterprise Technology	20,443,682	20,443,682
Repair and Replacement	400,000	400,000
Leadership Transitions (Searches)	800,000	800,000
System audit program	1,200,000	1,200,000
PALS	1,559,855	1,606,651
Campus Service Cooperative	700,000	700,000
Subtotal - Set Asides	43,503,537	43,470,333
TOTAL COLLEGE/UNIVERSITY ALLOCATIONS	637,736,000	638,327,000
Learning Network of Minnesota	4,115,000	4,115,000
System Office	33,074,000	33,074,000
TOTAL ALLOCATIONS	674,925,000	675,516,000
STATE APPROPRIATION	672,925,000	673,516,000
ITC EARNINGS	2,000,000	2,000,000
TOTAL TARGET RESOURCES	674,925,000	675,516,000
Unallocated resources	0	0

Allocation Method

Minnesota State

Fiscal Year 2016 Part 1

Institution Name	FY2014 FYE	Allocation for Instruction & Academic Support	Allocation for Administrative & Student Support Services	Allocation for Facilities	Allocation for Library	Allocation for Separately Budgeted Research & Public Service
Alexandria Technical and Community College	2,170	4,973,875	2,678,890	987,836	302,421	104,633
Anoka-Ramsey Community College, Anoka Technical College	7,214	12,404,350	6,525,159	1,676,213	721,200	249,525
Bemidji State University and Northwest Technical College	5,019	9,900,145	5,985,303	1,843,839	1,063,757	492,378
Central Lakes College	3,206	6,504,498	3,782,852	1,252,108	403,881	139,737
Century College	6,955	12,260,773	5,872,433	1,382,079	683,035	236,320
Dakota County Technical College	2,235	5,354,926	2,746,672	1,060,532	320,675	110,949
Fond du Lac Tribal and Community College	1,251	2,077,886	1,726,337	343,912	145,185	50,232
Hennepin Technical College	4,214	10,574,687	5,168,847	2,074,956	623,647	215,773
Inver Hills Community College	3,944	6,740,678	3,619,528	663,597	385,833	133,493
Lake Superior College	3,603	7,104,331	3,691,883	912,917	409,820	141,792
Metropolitan State University	6,192	12,555,932	6,841,498	576,166	1,198,416	554,707
Minneapolis Community and Technical College	6,484	11,901,252	6,063,644	2,017,237	699,375	241,974
Minnesota State College Southeast	1,597	4,023,312	2,642,377	654,714	256,214	88,646
Minnesota State Community and Technical College	4,527	10,320,443	5,466,127	1,496,797	604,918	209,293
Minnesota State University Moorhead	5,987	13,711,912	8,232,800	2,452,240	1,463,817	677,552
Minnesota State University, Mankato	14,180	27,507,107	13,431,199	3,101,681	2,642,399	1,223,079
Minnesota West Technical and Community College	2,099	5,308,084	3,209,868	1,190,260	339,787	117,562
Normandale Community College	6,740	10,873,905	5,295,075	1,091,858	604,129	209,020
North Hennepin Community College	4,813	7,741,195	3,814,479	866,756	434,785	150,429
Northeast Higher Education District	4,034	8,625,401	5,727,136	2,602,954	593,442	205,323
Northland Community and Technical College	2,558	5,952,371	3,185,473	1,155,110	360,253	124,643
Pine Technical and Community College	702	1,543,250	1,430,299	238,797	112,432	38,900
Ridgewater College	3,077	7,414,831	3,788,599	1,415,585	441,666	152,810
Riverland Community College	2,200	5,196,330	3,415,115	1,242,463	344,887	119,326
Rochester Community and Technical College	4,296	8,050,622	3,726,037	1,635,946	459,441	162,420
Saint Paul College	4,825	8,402,937	3,673,253	1,004,507	457,824	158,401
South Central College	2,590	6,273,710	3,360,668	887,237	368,257	127,412
Southwest Minnesota State University	3,679	7,270,905	5,760,844	1,696,966	883,723	409,046
St Cloud State University	12,381	28,405,143	16,017,242	4,584,953	2,940,440	1,361,032
St Cloud Technical and Community College	3,483	6,808,296	3,175,287	776,847	376,615	130,303
Winona State University	8,267	16,761,114	8,931,494	2,392,649	1,685,115	779,984
TOTAL	144,522	292,544,202	158,986,419	45,279,713	22,337,390	9,116,691

Allocation Method

Minnesota State

Fiscal Year 2016 Part 2

Institution Name	Allocation for Enrollment Adjustment	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation	FY2015 Base Allocation	% Share of FY2015 Base	50% FY2015 Base % Share
Alexandria Technical and Community College	161,060	9,208,714	1.74%	8,258,472	1.77%	4,450,499
Anoka-Ramsey Community College, Anoka Technical College	397,283	21,973,731	4.16%	20,403,455	4.37%	10,995,444
Bemidji State University and Northwest Technical College	(91,573)	19,193,849	3.63%	17,249,502	3.70%	9,295,776
Central Lakes College	262,850	12,345,926	2.34%	10,851,137	2.33%	5,847,690
Century College	(287,966)	20,146,674	3.81%	17,991,039	3.86%	9,695,391
Dakota County Technical College	3,618	9,597,372	1.82%	8,594,498	1.84%	4,631,585
Fond du Lac Tribal and Community College	(11,818)	4,331,734	0.82%	3,829,025	0.82%	2,063,466
Hennepin Technical College	(55,926)	18,601,984	3.52%	16,629,029	3.56%	8,961,402
Inver Hills Community College	66,126	11,609,256	2.20%	9,771,621	2.09%	5,265,938
Lake Superior College	92,943	12,353,685	2.34%	10,778,340	2.31%	5,808,459
Metropolitan State University	571,158	22,297,876	4.22%	18,658,019	4.00%	10,054,827
Minneapolis Community and Technical College	(489,350)	20,434,131	3.87%	17,733,511	3.80%	9,556,609
Minnesota State College Southeast	(18,096)	7,647,167	1.45%	6,666,091	1.43%	3,592,364
Minnesota State Community and Technical College	20,267	18,117,845	3.43%	16,258,920	3.48%	8,761,950
Minnesota State University Moorhead	(393,732)	26,144,590	4.95%	23,529,432	5.04%	12,680,037
Minnesota State University, Mankato	(348,569)	47,556,895	9.00%	42,082,890	9.02%	22,678,516
Minnesota West Technical and Community College	25,081	10,190,643	1.93%	9,468,318	2.03%	5,102,487
Normandale Community College	95,632	18,169,618	3.44%	14,964,834	3.21%	8,064,565
North Hennepin Community College	(15,996)	12,991,648	2.46%	10,738,661	2.30%	5,787,076
Northeast Higher Education District	49,798	17,804,054	3.37%	15,888,910	3.41%	8,562,551
Northland Community and Technical College	23,902	10,801,753	2.04%	9,902,352	2.12%	5,336,389
Pine Technical and Community College	102,284	3,465,962	0.66%	2,872,246	0.62%	1,547,857
Ridgewater College	184,111	13,397,601	2.54%	12,137,000	2.60%	6,540,643
Riverland Community College	(87,512)	10,230,610	1.94%	9,487,373	2.03%	5,112,756
Rochester Community and Technical College	(262,206)	13,782,260	2.61%	12,773,416	2.74%	6,883,608
Saint Paul College	(167,013)	13,529,909	2.56%	11,531,115	2.47%	6,214,131
South Central College	221,080	11,238,364	2.13%	10,079,341	2.16%	5,431,768
Southwest Minnesota State University	(64,395)	15,957,089	3.02%	13,536,974	2.90%	7,295,090
St Cloud State University	(83,749)	53,225,061	10.08%	48,240,547	10.34%	25,996,884
St Cloud Technical and Community College	263,490	11,530,839	2.18%	10,054,032	2.15%	5,418,129
Winona State University	(162,783)	30,387,574	5.75%	25,607,668	5.49%	13,800,000
TOTAL	0	528,264,415	100.00%	466,567,767	100.00%	251,433,884

Allocation Method
Minnesota State
Fiscal Year 2016 Part 3

Institution Name	50% Allocation Framework % Share	FY2016 Base Allocation
Alexandria Technical and Community College	4,383,000	8,833,499
Anoka-Ramsey Community College, Anoka Technical College	10,458,665	21,454,109
Bemidji State University and Northwest Technical College	9,135,546	18,431,322
Central Lakes College	5,876,194	11,723,884
Century College	9,589,055	19,284,446
Dakota County Technical College	4,567,986	9,199,571
Fond du Lac Tribal and Community College	2,061,742	4,125,207
Hennepin Technical College	8,853,841	17,815,243
Inver Hills Community College	5,525,567	10,791,505
Lake Superior College	5,879,887	11,688,346
Metropolitan State University	10,612,946	20,667,773
Minneapolis Community and Technical College	9,725,874	19,282,482
Minnesota State College Southeast	3,639,762	7,232,126
Minnesota State Community and Technical College	8,623,409	17,385,359
Minnesota State University Moorhead	12,443,836	25,123,873
Minnesota State University, Mankato	22,635,284	45,313,799
Minnesota West Technical and Community College	4,850,361	9,952,848
Normandale Community College	8,648,051	16,712,617
North Hennepin Community College	6,183,533	11,970,609
Northeast Higher Education District	8,474,056	17,036,608
Northland Community and Technical College	5,141,226	10,477,614
Pine Technical and Community College	1,649,667	3,197,523
Ridgewater College	6,376,752	12,917,394
Riverland Community College	4,869,383	9,982,139
Rochester Community and Technical College	6,559,834	13,443,442
Saint Paul College	6,439,725	12,653,856
South Central College	5,349,036	10,780,804
Southwest Minnesota State University	7,594,971	14,890,061
St Cloud State University	25,333,116	51,330,000
St Cloud Technical and Community College	5,488,243	10,906,372
Winona State University	14,463,336	28,263,336
TOTAL	251,433,884	502,867,767

Allocation Method

Minnesota State

Fiscal Year 2017 Part 1

Institution Name	FY2015 FYE	Allocation for Instruct & Academic Support	Allocation for Administrative & Student Support Services	Allocation for Facilities	Allocation for Library	Allocation for Separately Budgeted Research & Public Service
Alexandria Technical and Community College	2,046	5,195,041	2,884,266	1,023,147	318,586	110,226
Anoka-Ramsey Community College, Anoka Technical College	7,123	13,392,638	7,013,455	1,788,662	776,816	268,767
Bemidji State University and Northwest Technical College	4,953	11,051,626	6,811,917	1,994,494	1,191,482	551,497
Central Lakes College	2,993	6,748,351	3,964,632	1,361,959	422,623	146,222
Century College	6,410	12,888,755	6,292,823	1,454,095	722,249	249,888
Dakota County Technical College	2,069	5,424,647	2,861,719	1,228,413	333,017	115,219
Fond du Lac Tribal and Community College	1,223	2,269,535	1,922,587	383,068	160,132	55,403
Hennepin Technical College	3,927	10,476,494	5,255,482	2,161,521	626,272	216,681
Inver Hills Community College	3,809	7,306,370	4,121,311	718,634	425,121	147,086
Lake Superior College	3,431	7,682,271	4,112,726	1,003,483	447,947	154,983
Metropolitan State University	6,052	14,749,372	8,055,190	752,263	1,413,409	654,220
Minneapolis Community and Technical College	6,026	12,140,090	6,223,587	2,032,495	713,866	246,987
Minnesota State College Southeast	1,454	4,133,809	2,810,469	705,904	267,756	92,640
Minnesota State Community and Technical College	4,398	10,798,225	5,779,480	1,609,472	636,551	220,238
Minnesota State University Moorhead	5,697	14,914,534	8,620,494	2,549,117	1,565,049	724,409
Minnesota State University, Mankato	13,861	30,967,131	14,665,460	3,363,168	2,939,746	1,360,710
Minnesota West Technical and Community College	1,948	5,501,634	3,393,666	1,267,078	355,683	123,061
Normandale Community College	6,799	11,980,687	5,981,852	1,096,662	667,072	230,797
North Hennepin Community College	4,644	8,819,383	4,532,084	1,059,071	504,369	174,504
Northeast Higher Education District	3,742	9,054,263	6,082,554	2,667,112	623,138	215,597
Northland Community and Technical College	2,299	6,183,340	3,393,697	1,228,184	378,183	130,846
Pine Technical and Community College	723	1,703,311	1,495,936	236,635	120,256	41,607
Ridgewater College	2,860	7,704,172	4,029,408	1,506,157	463,391	160,327
Riverland Community College	2,078	5,394,067	3,520,824	1,334,693	358,735	124,117
Rochester Community and Technical College	4,134	8,641,577	4,067,808	1,750,431	506,094	175,101
Saint Paul College	4,642	9,109,690	4,081,618	1,019,996	497,396	172,092
South Central College	2,490	6,527,267	3,556,072	907,137	384,667	133,089
Southwest Minnesota State University	3,679	7,993,761	6,293,323	1,718,236	960,319	444,500
St Cloud State University	11,851	31,220,698	17,479,728	4,790,052	3,209,429	1,485,538
St Cloud Technical and Community College	3,462	7,261,647	3,435,499	847,773	404,072	139,803
Winona State University	8,149	18,925,125	10,041,286	2,360,656	1,879,624	870,015
TOTAL	138,972	316,159,509	172,780,954	47,919,767	24,273,049	9,936,171

Allocation Method
Minnesota State
Fiscal Year 2017 Part 2

Institution Name	Allocation for Enrollment Adjustment	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation	FY2016 Base Allocation	% Share of FY2016 Base	50% FY2016 Base % Share	50% Allocation Framework % Share
Alexandria Technical and Community College	199,860	9,725,126	1.70%	8,833,499	1.76%	4,469,089	4,332,577
Anoka-Ramsey Community College, Anoka Technical College	445,838	23,686,177	4.15%	21,454,109	4.27%	10,854,172	10,552,274
Bemidji State University and Northwest Technical College	(99,095)	21,501,922	3.77%	18,431,322	3.67%	9,324,868	9,579,181
Central Lakes College	254,543	12,899,330	2.26%	11,723,884	2.33%	5,931,407	5,746,251
Century College	(295,504)	21,312,305	3.73%	19,284,446	3.83%	9,756,485	9,494,706
Dakota County Technical College	(64,323)	9,898,693	1.73%	9,199,571	1.83%	4,654,294	4,409,902
Fond du Lac Tribal and Community College	(4,913)	4,785,813	0.84%	4,125,207	0.82%	2,087,046	2,132,096
Hennepin Technical College	(97,425)	18,639,026	3.26%	17,815,243	3.54%	9,013,179	8,303,751
Inver Hills Community College	111,186	12,829,708	2.25%	10,791,505	2.15%	5,459,693	5,715,680
Lake Superior College	154,745	13,556,155	2.37%	11,688,346	2.32%	5,913,428	6,039,314
Metropolitan State University	686,979	26,311,432	4.61%	20,667,773	4.11%	10,456,345	11,721,835
Minneapolis Community and Technical College	(562,044)	20,794,982	3.64%	19,282,482	3.83%	9,755,492	9,264,237
Minnesota State College Southeast	(118,422)	7,892,156	1.38%	7,232,126	1.44%	3,658,914	3,515,983
Minnesota State Community and Technical College	363,480	19,407,446	3.40%	17,385,359	3.46%	8,795,690	8,646,085
Minnesota State University Moorhead	(388,695)	27,984,908	4.90%	25,123,873	5.00%	12,710,798	12,467,374
Minnesota State University, Mankato	(517,859)	52,778,356	9.24%	45,313,799	9.01%	22,925,389	23,512,941
Minnesota West Technical and Community College	33,032	10,674,155	1.87%	9,952,848	1.98%	5,035,395	4,755,373
Normandale Community College	56,928	20,013,999	3.50%	16,712,617	3.32%	8,455,332	8,916,306
North Hennepin Community College	(20,108)	15,069,304	2.64%	11,970,609	2.38%	6,056,232	6,713,427
Northeast Higher Education District	30,535	18,673,198	3.27%	17,036,608	3.39%	8,619,248	8,318,975
Northland Community and Technical College	104,730	11,418,978	2.00%	10,477,614	2.08%	5,300,888	5,087,195
Pine Technical and Community College	113,189	3,710,933	0.65%	3,197,523	0.64%	1,617,707	1,653,234
Ridgewater College	207,551	14,071,006	2.46%	12,917,394	2.57%	6,535,234	6,268,682
Riverland Community College	(74,220)	10,658,217	1.87%	9,982,139	1.99%	5,050,215	4,748,273
Rochester Community and Technical College	(336,072)	14,804,939	2.59%	13,443,442	2.67%	6,801,375	6,595,652
Saint Paul College	(197,129)	14,683,663	2.57%	12,653,856	2.52%	6,401,903	6,541,623
South Central College	216,199	11,724,430	2.05%	10,780,804	2.14%	5,454,279	5,223,274
Southwest Minnesota State University	(111,255)	17,298,884	3.03%	14,890,061	2.96%	7,533,256	7,706,713
St. Cloud State University	(168,358)	58,017,086	10.16%	51,330,000	10.21%	25,969,135	25,846,814
St. Cloud Technical and Community College	264,688	12,353,482	2.16%	10,906,372	2.17%	5,517,807	5,503,519
Winona State University	(182,063)	33,894,643	5.94%	28,263,336	5.62%	14,299,131	15,100,182
TOTAL	0	571,069,450	100.00%	502,867,767	100.00%	254,413,427	254,413,427

Allocation Method

Minnesota State

Fiscal Year 2017 Part 3

Institution Name	FY2017 Base Allocation
Alexandria Technical and Community College	8,801,666
Anoka-Ramsey Community College, Anoka Technical College	21,406,446
Bemidji State University and Northwest Technical College	18,904,050
Central Lakes College	11,677,658
Century College	19,251,191
Dakota County Technical College	9,064,196
Fond du Lac Tribal and Community College	4,219,142
Hennepin Technical College	17,316,930
Inver Hills Community College	11,175,373
Lake Superior College	11,952,742
Metropolitan State University	22,178,180
Minneapolis Community and Technical College	19,019,729
Minnesota State College Southeast	7,174,897
Minnesota State Community and Technical College	17,441,774
Minnesota State University Moorhead	25,178,172
Minnesota State University, Mankato	46,438,330
Minnesota West Technical and Community College	9,790,768
Normandale Community College	17,371,638
North Hennepin Community College	12,769,659
Northeast Higher Education District	16,938,222
Northland Community and Technical College	10,388,083
Pine Technical and Community College	3,270,941
Ridgewater College	12,803,916
Riverland Community College	9,798,487
Rochester Community and Technical College	13,397,027
Saint Paul College	12,943,526
South Central College	10,677,554
Southwest Minnesota State University	15,239,969
St Cloud State University	51,815,949
St Cloud Technical and Community College	11,021,327
Winona State University	29,399,313
TOTAL	508,826,854

Reallocation of Resources to Advance Priorities

Minnesota State

This chapter contains information on the reallocation of resources for fiscal year 2016. The data was collected by surveying each college and university and the system office within the Minnesota State system. Respondents were asked to identify both the source and use of all reallocated funds. Similar surveys have been conducted since fiscal year 2002.

Reallocation of resources is a permanent, ongoing strategy used by Minnesota State to advance the system's and the state's priorities. Those priorities include supporting the Minnesota State strategic framework, several statewide outcomes, and the higher education objectives identified in statute. The reallocation process also allows us to respond to changes in the instructional programs and services called for by industries and communities across the state.

Often funds are reallocated away from lower priority activities or programs to higher priority activities or programs. Savings generated by efficiencies in one area are also available to be redirected to higher priority areas. However, colleges and universities have increasingly used reallocation as a budget balancing strategy to maintain quality and encourage efficiency in the face of limited resources.

In fiscal year 2016, all colleges and universities and the system office reallocated funds to address higher priorities or balance their budgets. The major sources of reallocated funds came from eliminating vacancies or reducing faculty or staff positions and reducing operating budgets. The greatest share of reductions was used to balance the budget. Other uses of reallocated funds included adding or redesigning faculty and administrative staff positions and enhancing or adding new programs.

The table on the following page shows how \$38,756,000 in funds were reallocated in fiscal year 2016.

Reallocation of Resources to Advance Priorities

*Minnesota State
Fiscal Year 2016*

Reductions/Reallocations

	# Layoffs & Vacancies Eliminated (FTE)	# of Programs Impacted	Dollar Amount
Suspended or closed programs	9	8	\$1,132
Faculty positions	121	132	\$15,650
Administrative/staff positions	155	8	\$12,683
Equipment	0	0	\$1,068
Repair & replacement	0	0	\$365
Student services	12	0	\$861
Other	12	5	\$4,309
General operating budget	0	0	\$2,688
Total reductions/reallocations	309	153	\$38,756

Reinvestments and Cuts

	# Positions Added/ Reassigned (FTE)	# Programs Impacted	Dollar Amount
Enhanced, redesigned, or new programs	11	17	\$1,261
Added or reassigned faculty positions	24	31	\$1,963
Added or reassigned admin/staff positions	56	43	\$4,283
Equipment	0	0	\$1,169
Invest facilities and/or R&R	0	0	\$1,498
Student services	2	0	\$1,329
Other	3	2	\$3,129
Reinvestments subtotal	96	93	\$14,631
Cuts made to balance the budget	0	0	\$24,125
Total Reinvestments and Cuts	96	93	\$38,756

Invests in direct mission activities	\$11,085
Stems the growth in tuition and student fees	\$26,837
supports programs that benefit students	\$11,452

(Dollars in Thousands)

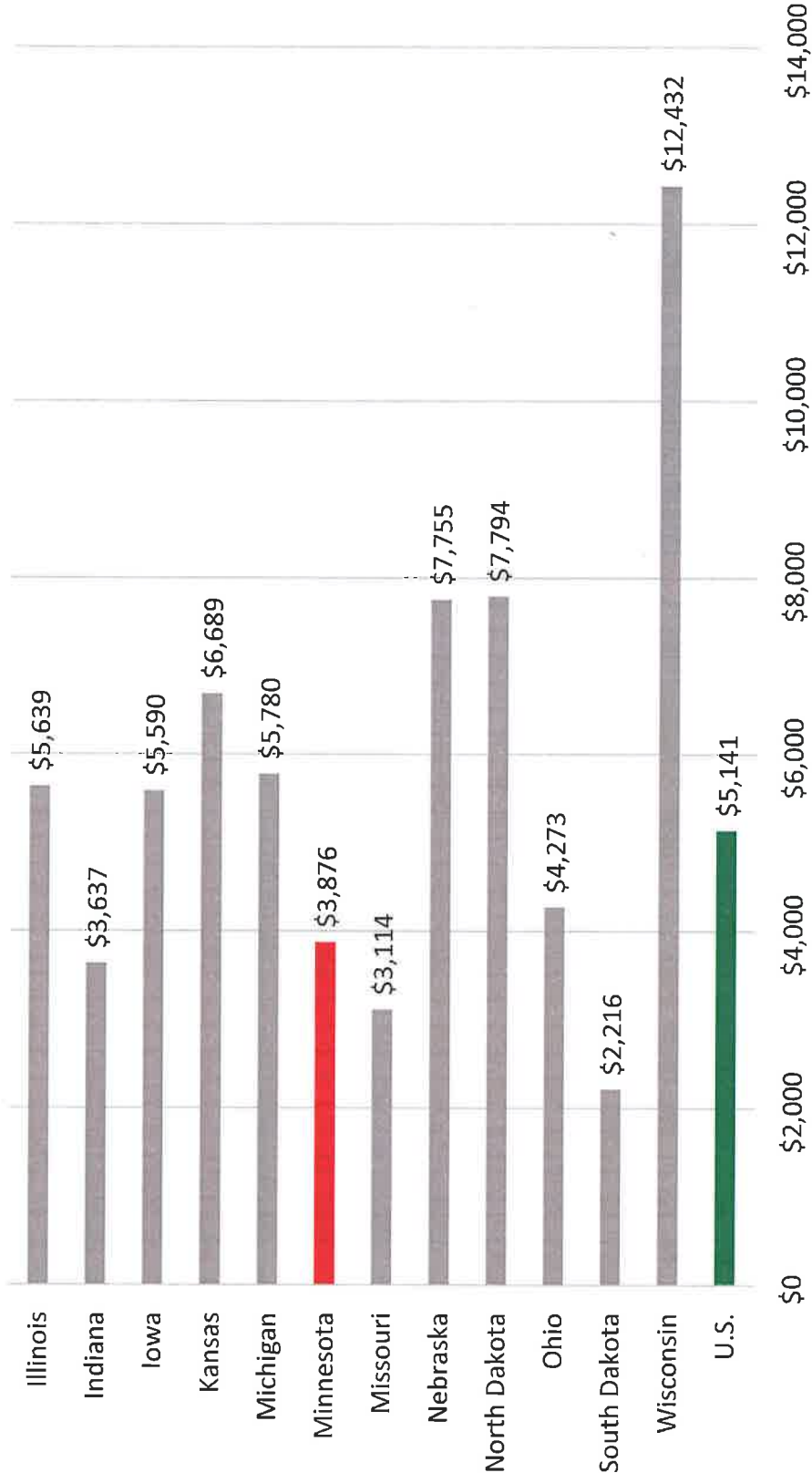
**Composite Financial Index
Minnesota State
Fiscal Years 2010 - 2016**

Institution	2010	2011	2012	2013	2014	2015	2016
Alexandria Technical & Community College	1.15	1.60	1.46	1.94	2.07	3.37	3.66
Anoka Colleges	3.52	2.10	3.96	3.77	3.39	3.56	3.60
Anoka-Ramsey Community College	3.29	2.45	4.36	3.86	3.75	3.40	3.22
Anoka Technical College	4.01	1.53	3.18	3.95	2.67	4.58	5.26
Central Lakes College	1.17	1.97	0.86	1.89	4.15	3.98	4.27
Century College	3.94	1.78	1.53	1.52	1.26	1.50	2.48
Dakota County Technical College	5.56	5.50	4.62	3.19	3.78	3.23	4.06
Fond du Lac Tribal & Community College	1.04	2.82	2.76	2.59	2.25	3.68	3.58
Hennepin Technical College	6.45	4.26	1.85	0.99	1.00	1.49	2.58
Inver Hills Community College	4.33	3.77	3.07	3.08	3.01	3.19	3.65
Lake Superior College	1.99	3.60	2.67	2.50	2.16	1.51	1.94
Minneapolis Community & Technical College	2.31	2.43	1.14	1.14	1.39	2.29	2.65
Minnesota State College - Southeast Technical	2.37	2.61	3.27	0.39	-0.35	0.31	0.22
Minnesota State Community and Technical College	3.10	3.37	1.95	1.14	0.77	1.29	3.53
Minnesota West Community & Technical College	4.41	4.96	3.46	3.88	2.91	3.19	5.38
Normandale Community College	3.81	3.90	4.45	3.61	1.60	2.74	3.51
North Hennepin Community College	5.12	6.15	5.62	4.35	4.36	1.94	2.33
Northeast Higher Education District	2.01	3.54	2.70	1.93	1.36	0.84	1.72
Hibbing Community College	0.52	2.60	1.38	1.39	1.58	1.3	2.22
Itasca Community College	1.93	2.27	2.50	1.52	2.67	1.56	2.75
Mesabi Range College	3.32	3.72	4.25	2.37	0.23	0.22	1.70
Rainy River Community College	6.79	6.94	7.42	5.15	3.47	3.27	3.50
Vermilion Community College	1.77	3.95	2.04	3.32	4.03	1.65	1.50
Northland Community & Technical College	1.77	1.80	2.48	3.41	2.49	2.81	3.16
Northwest Technical College - Bemidji	2.39	3.62	2.68	1.48	2.81	1.63	2.04
Pine Technical & Community College	2.95	4.68	1.87	0.38	3.88	-0.52	-0.04
Ridgewater College	3.90	4.91	5.08	4.24	4.27	3.48	3.45
Riverland Community College	3.06	2.82	1.96	3.64	0.74	0.38	0.65
Rochester Community and Technical College	1.33	1.82	3.53	3.73	3.32	3.88	4.40
St. Cloud Technical & Community College	4.25	4.82	4.30	3.91	4.49	4.86	4.80
Saint Paul College	3.09	2.45	3.47	2.03	2.60	3.25	3.86
South Central College	5.57	6.69	4.53	4.73	3.79	3.17	3.45
Colleges Subtotal	3.02	3.20	2.72	2.38	2.28	2.32	2.79
Bemidji State University	2.46	2.22	2.75	2.05	1.95	1.71	1.65
Metropolitan State University	4.00	2.42	3.69	2.26	-0.08	1.83	1.87
Minnesota State University, Mankato	2.90	2.28	2.23	1.31	1.21	1.31	2.50
Minnesota State University Moorhead	3.37	2.89	2.57	2.48	1.75	1.72	2.05
St. Cloud State University	2.43	2.00	3.58	2.03	0.07	-0.27	0.45
Southwest Minnesota State University	1.40	0.83	0.48	0.78	0.19	0.56	1.02
Winona State University	2.39	2.15	2.99	2.66	1.38	1.97	2.20
Universities Subtotal	2.69	2.12	2.65	1.93	0.83	1.01	1.39
System	2.90	2.70	2.78	2.26	1.65	1.74	2.22

Source: System Financial Reporting

Minnesota's investment in community and technical colleges trails U.S. average significantly

Public Associates Colleges - State and Local Appropriations per FTE Student during 2013-14: Midwest States

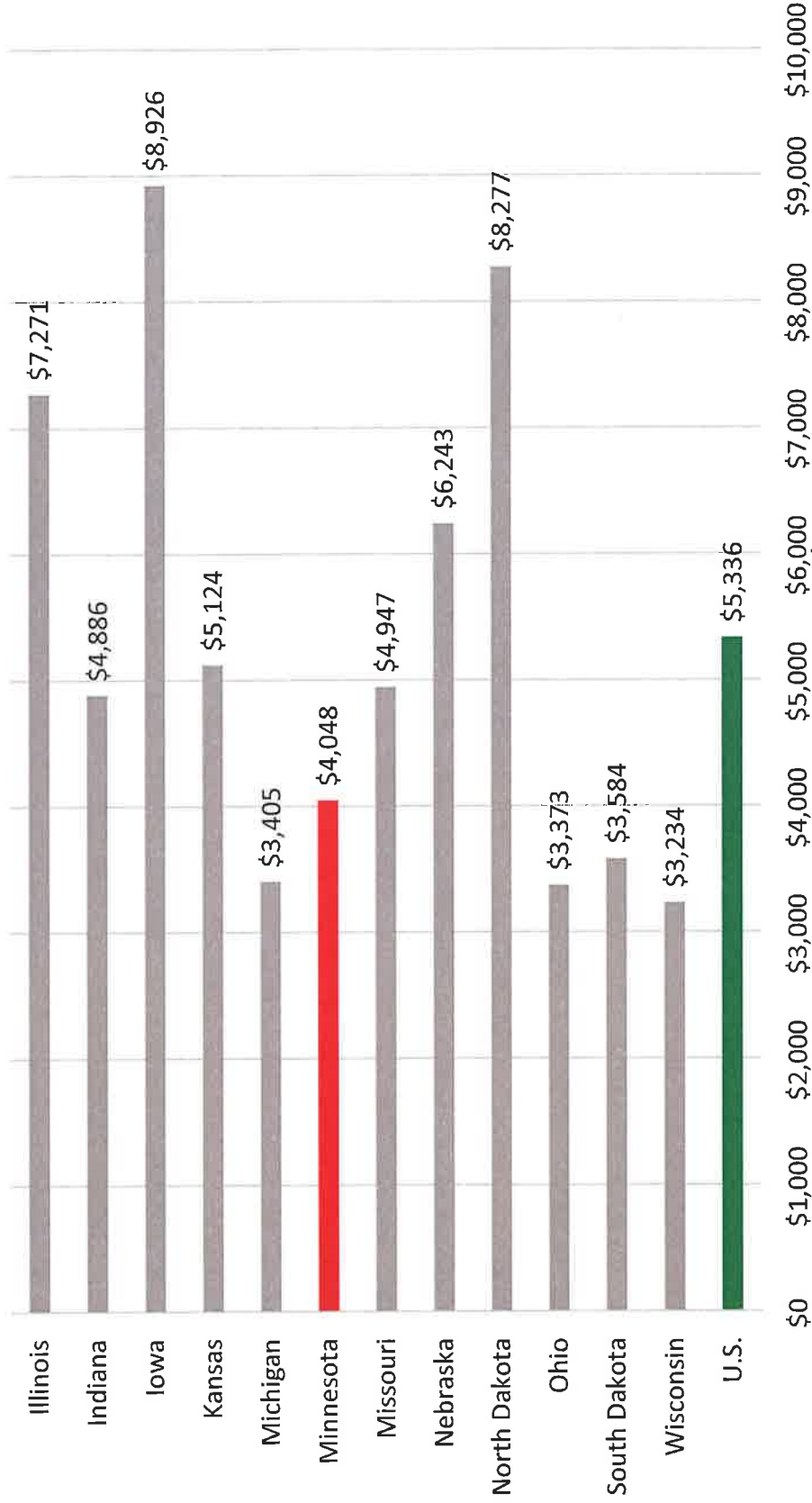


Source: NCES IPEDS. (2014). Finance Files ; f1314_f1a, f1314_f2. As reprinted in *Higher Education In Focus, Selected Performance Indicators for Minnesota*. (2014-2015), Midwestern Higher Education Compact, p. 27.



Minnesota's investment in state universities trails U.S. average significantly

Public Master's Universities-State and Local Appropriations per FTE Student during 2013-14: Midwest States



Source: NCES IPEDS. (2014). Finance Files ; f1314_f1a, f1314_f2. As reprinted in *Higher Education In Focus, Selected Performance Indicators for Minnesota*. (2014-2015), Midwestern Higher Education Compact, p. 26.



TECHNOLOGY



MINNESOTA STATE



FY2018-FY2019 Budget Request



\$178 million in new funding over the biennium

\$143 million to support and protect campuses

By funding inflationary costs at 3% each year of the biennium, your investment will enable Minnesota State to:

- Help meet Minnesota’s critical need for talent.
- Reduce economic and racial disparities.
- Improve student success (particularly for underrepresented students).
- Protect access and affordability (funding another two years of tuition freezes).
- Support the financial health of every campus, especially in greater Minnesota.



\$25 million for critical technology replacement (ISRS Next Generation)

(Seven-year project timeline, proposed 50/50 cost sharing)

Replace the 20-year-old core information system (ISRS) with a more cost effective tool to ensure:

- Our ability to process the more than 100,000 financial transactions that occur per business day, as well as the more than one million student logins that take place at the start of each semester.
- An optimal user experience for our students, faculty, and staff.
- Our ability to add the latest features for analytics, reporting, mobile use, and most importantly, for monitoring and promoting student success.
- Efficiencies in cost and operation, and reduction in risk.
- A more secure (cloud-based), agile, essential enterprise-wide technology infrastructure.



\$10 million for student incentive grants

Targeted financial support to reduce outcome disparities and improve student success:

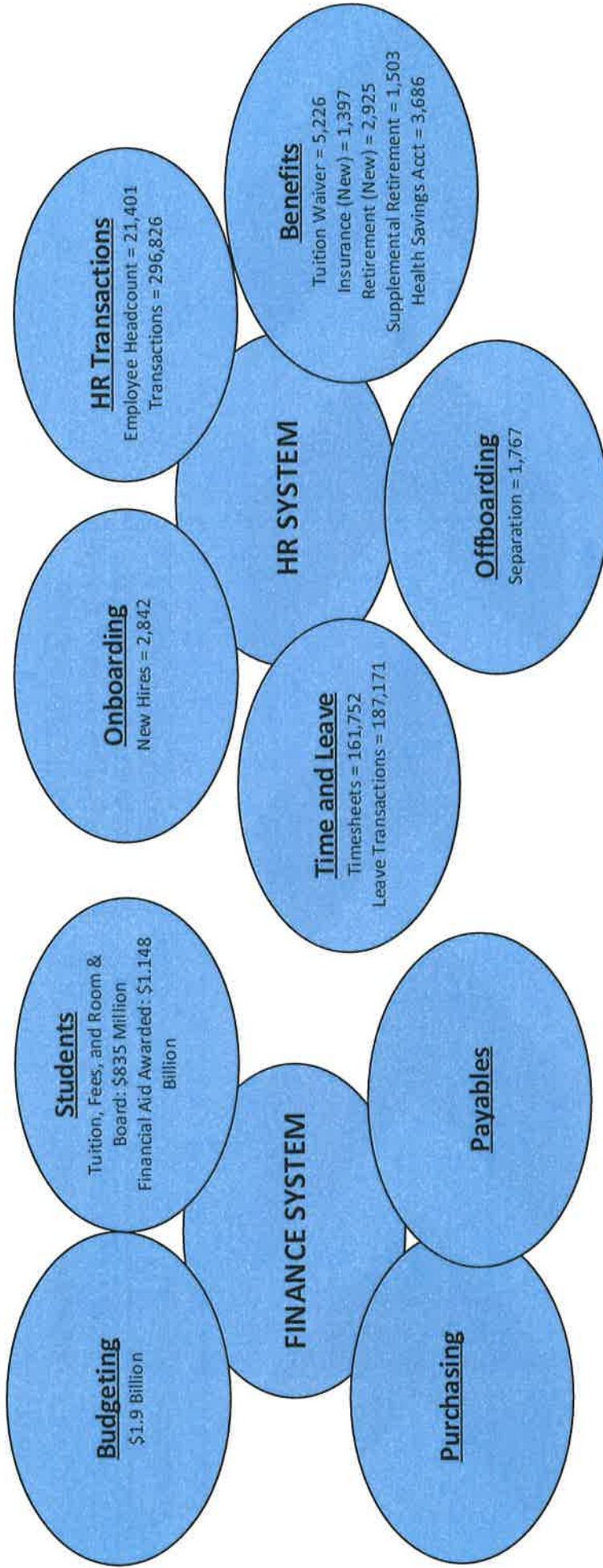
- Provide one-time \$500 incentive grant to students making satisfactory academic progress but identified as at-risk for dropping out.
- Provide one-time \$500 scholarship incentives for college students who complete a two-year transfer pathway degree and enroll in the related bachelor’s degree program at one of our universities.





MINNESOTA STATE

ISRS Business Process Data Minnesota State Fiscal Year 2016



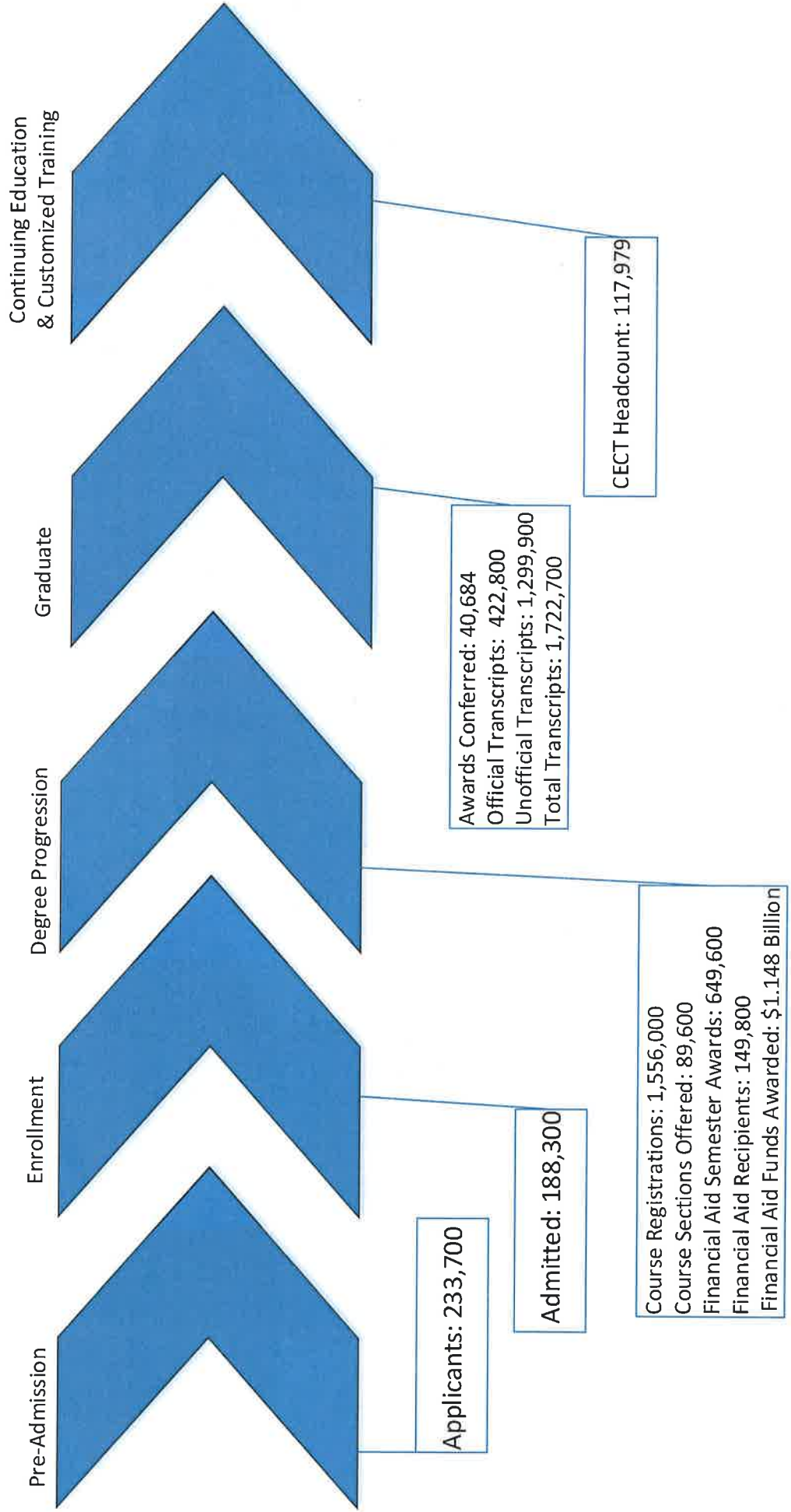


STUDENT ISRS USER DATA

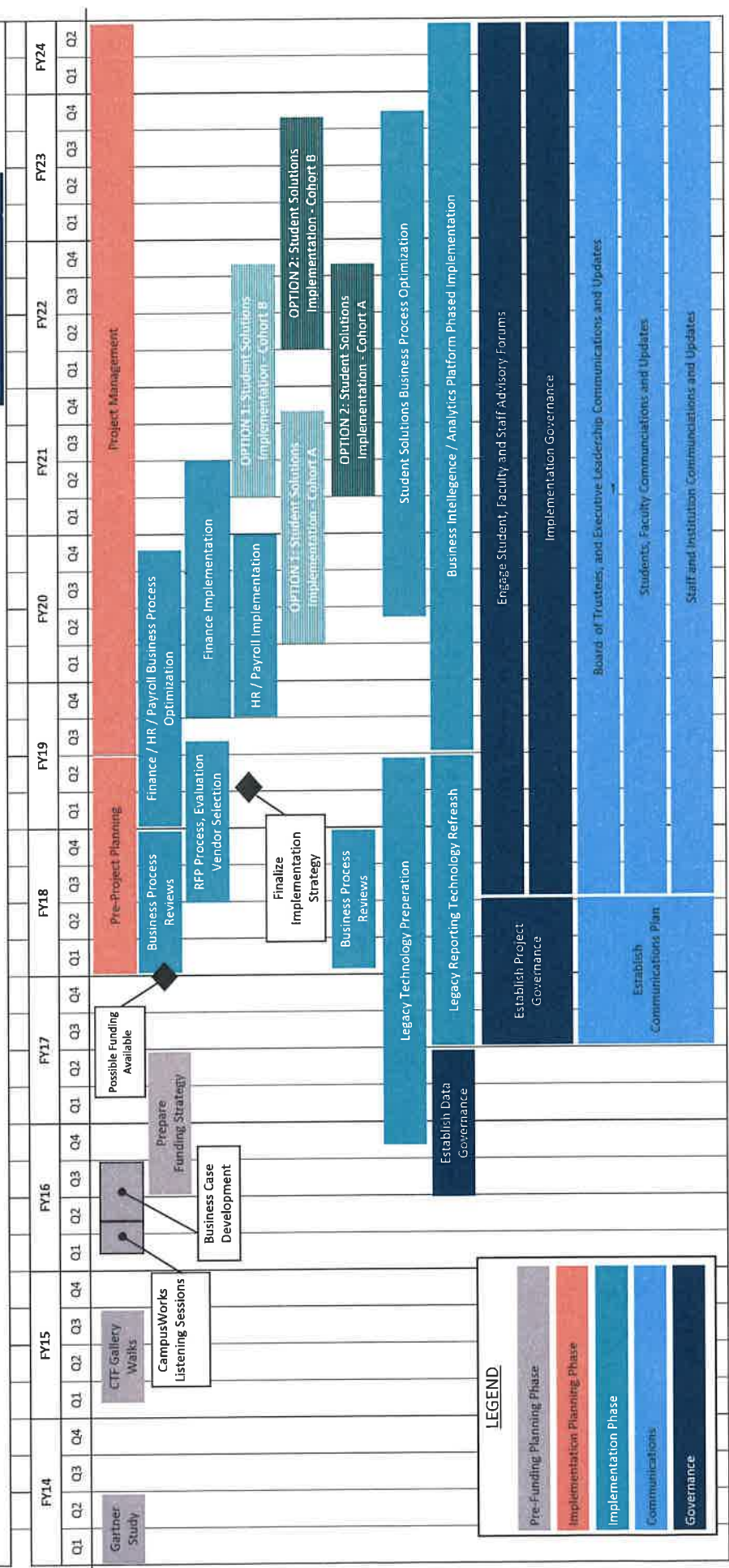
MINNESOTA STATE

Minnesota State

Credit and Non-Credit Student Headcount: 376,000



Minnesota State NextGen ERP Implementation Proposed Project Timeline



LEGEND

- Pre-Funding Planning Phase
- Implementation Planning Phase
- Implementation Phase
- Communications
- Governance

